

FINANCIAL TIMES

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Europe's big problems
Not the euro but
labour and high tech
Personal View, Page 14



E-commerce
Why very few retailers
make profits on the net
Louise Kehoe, Page 12



Denmark's referendum
Rise in support
for eurosceptics
Page 3

Tropical fruits
Hard hit producers
try cooperating
Page 28

WORLD NEWS

South Africa calls in Kroll to help police tackle crime and corruption

South Africa has called in Kroll Associates, the international business investigation and risk management agency, to help train its police and military intelligence agents in how to tackle the organised crime and corruption that is worrying foreign governments and investors. Page 16

Moslem suspects rounded up French police detained some 50 suspected Moslem fundamentalists just two weeks before France hosts the World Cup soccer tournament. Page 2

Habib pushes reforms International Monetary Fund officials returned to Jakarta as President B. J. Habibie accelerated his push for political reform by lifting a ban on labour unions and telling activists he was prepared to call general elections within months. Page 4

EU accuses Israel of obstruction The European Commission said it was no longer possible to have a dialogue with Israel because Benjamin Netanyahu, the prime minister, was hindering regional economic co-operation. Page 7

New Jersey wins Ellis Island claim The US Supreme Court ruled in favour of New Jersey in its claim against New York for large parts of Ellis Island, the historic gateway of immigration. Page 6

Georgian fighting dies down The worst fighting between Georgian armed groups and separatist Abkhaz rebels in more than five years calmed, hours after the two sides reached a ceasefire overnight. Page 3

Turkey may lift boycott Turkey said it was prepared to lift its boycott of talks with the European Union if an EU summit next month eased conditions for Ankara's future membership. Page 2

Poll boost for Christian Democrats Italy's former Christian Democrat parties did better than expected in local elections, raising the possibility of a re-emergence of the centre in Italian politics. Page 3; Focus on south, page 2

Court battle may help Windows Analysts said the US Justice Department's battle against Microsoft has boosted consumer interest in Windows 98 and may even increase initial sales. Page 6

Polish unions win concessions Trade unions have won concessions from the Polish government on a plan for the loss-making coal industry that envisaged cutting cut jobs by more than half and returning it to profit. Page 2

Danes vote on enlargement Denmark goes to the polls tomorrow to approve or reject the Amsterdam treaty that prepares the way for former eastern bloc countries to join the European Union. Page 3

Candidate to pledge reforms Former beauty queen Irene Saez, a leading candidate for December's presidential elections in Venezuela, plans to promise a sweeping reform of the country's bloated state apparatus. Page 7

Burma to allow opposition rally Burma's military government said it would allow the opposition National League for Democracy to hold a gathering this week to mark its unrecognised 1990 election victory.

BUSINESS NEWS

Auction for Russian oil group Rosneft closes with no bidders announced

Moscow failed to announce a list of bidders for a majority stake in Rosneft, the largest unlisted oil company, when bidding ended yesterday. Russian news agencies reported that the flotation failed to attract any bidders. Page 16

Life, the London International Financial Futures and Options Exchange, has brought forward the introduction of electronic trading by six months to June 1998. In Karachi, meanwhile, the stock exchange was forced to shut when traders rioted in protest at the arrival of computerised trading. Life, Page 16; A fair trade, Page 14; Lex, Page 20

Kirch and Bertelsmann, the German media groups, made a last-minute attempt to make their planned digital pay-TV joint venture from a veto by the European Commission. Page 2; Editorial Comment, Page 15

The European Commission said its decision on whether to authorise the \$37bn merger between MCI and WorldCom would be announced in conjunction with clearance by US anti-trust regulators. Page 19

Perminina, Indonesia's state-owned oil company, is to have its exclusive marketing arrangements reviewed by the new government. Foreign companies welcomed the move. Page 17

MAN Nutzfahrzeuge, the German commercial vehicles group subject to takeover speculation, vowed to retain its independence in spite of the consolidation sweeping the industry. Page 20

Seagram's chief executive, Edgar Bronfman Jr, will fly to London today to meet PolyGram president Alain Lévy to discuss whether he will stay following Seagram's \$10.6bn takeover. Page 20

Usinor, French steel group, is to buy stakes in two Brazilian steel makers in the first significant foreign entry to Brazil's steel industry since its privatisation. Page 17

Deceaux, French bus shelter and billboard group, may try to top a £475m (\$793m) offer from US media group Clear Channel for More Group. Page 17

Kog Holding, Turkey's biggest family-controlled conglomerate, is to launch what it describes as the country's largest private sector share offering. Page 20

Japan's Securities and Surveillance Commission accused HSBC Securities and ING Barings of conducting illegal securities trading in their Tokyo branches. Page 4

Volkswagen chairman Ferdinand Piëch is determined his group can overcome any obstacles to the purchase of Rolls-Royce Motor Cars raised by BMW. Page 17

Flat, the Italian carmaker, plans to spin off its controlling stake in Sna BPD, the fibres, chemicals and biomedical company. Page 21

Mazda, the Japanese group 33 per cent owned by Ford, forecast no sales growth in any big automotive market this year. Page 18

World Equity Markets

The latest trends and data from more than 50 national markets at a glance. Page 37

WORLD MARKETS

STOCK MARKET INDICES

	London	Paris	Frankfurt	Milan	Madrid	New York
New York (Standard & Poor's 500)	1,100.49	(-13.95)				
NASDAQ Composite	1,802.40	(-2.69)				
Europe and Far East						
CAC40	4,115.88	(+7.17)				
DAX	1,144.29	(+10.29)	1,143.19			
FTSE 100	5,970.7	(+15.1)				
Nikkei	15,854.62	(+101.7)				
US LUXURY RATE						
Federal Funds	-3.50%					
London Interbank Offered Rate	-1.151%					
Libor	1.04					
Yield	5.832%					
Other	5.832%					
OTHER RATES						
US Libor	7.2%	(0.79)				
UK 10-year gilt	110.75	(10.30)				
France 10-year OAT	104.38	(104.03)				
Germany 10-year Bund	107.91	(107.50)				
Japan 10-year JGB	111.91	(111.72)				
NORTH SEA OIL (Argus)	514.245	(14.31)				
Gold						
London	\$295.4	(294.7)				
EXCHANGE RATES						
US dollar	\$295.35	(290.39)				
New York (US dollar)						
£	1.635					
DM	1.721					
FF	5.943					
Fr	1.4724					
Y	137.925					
London						
£	1.6365	(1.6336)				
DM	1.7221	(1.7174)				
FF	5.943	(5.8594)				
Fr	1.4724	(1.4724)				
Tokyo close	137.225	(136.705)				
Sterling						
DM	2.9	(2.8709)				

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ABN Amro tops Fortis' agreed offer for Générale

Dutch group's \$12.4bn bid would create Europe's top commercial bank network

By Gordon Cramb in Amsterdam and Neil Buckley in Brussels

ABN Amro yesterday trumped a rival's agreed bid for Belgium's Générale de Banque, raising the possibility of a battle for control of the country's biggest bank.

The Dutch bank's F1 24.5bn

(\$12.4bn) offer tops a bid made last week by Fortis, the Belgian-Dutch insurance and banking group. It marks an escalation in cross-border merger activity ahead of the introduction of the European single currency. A combined ABN Amro and Générale would create Europe's biggest commercial banking network.

Jan Kalf, ABN Amro chairman, said: "Merger mania is now under way." Predicting further cross-border deals and consolidation in countries such as France and Germany, he added that banks with smaller home markets had the most need to reach critical mass.

ABN Amro and Générale together have assets of F11.59bn, ahead of all but the very largest of their European competitors, such as Switzerland's post-merger UBS.

But their reach within Europe would be unmatched, the Dutch group said.

As well as an aggregate 5.5m retail customers and more than 2,000 branches in domestic markets, they would have a comprehensive presence in the other countries.

A successful bid by ABN Amro would deprive Belgium of the "Grande Banque Belge", Belgium's biggest holding company, and two investment groups, which together have almost 33 per cent of Générale de Banque.

Générale unit faces sale, Page 21
Lex, Page 16
Observer, Page 15

Beijing's foreign policy now 'free from ideology'

By James Kyrga in Beijing

China's Communist party claims it has dropped all ideology from the conduct of foreign relations and is ready to establish ties with the Democratic and Republican parties of the US.

Da Bingguo, head of the international department of the Central Committee of the Chinese Communist party, said in an interview that the party would not "fuss" about the ideology or social systems that foreign political parties represent.

"We believe that ideologies and values should not become obstacles to the exchanges between political parties," said Mr Da, who holds ministerial rank.

His was the first interview granted to an English-language newspaper by the Communist party's international department, which drives China's foreign policy.

US president Bill Clinton, who is due to hold a summit with Jiang Zemin, China's president, in Beijing next month, yesterday resisted calls from Republicans to delay the trip because of allegations that Chinese officials made contributions to Democratic party fund-raising in 1996.

Foreign diplomats and Chinese commentators said that contacts with the two main US parties would help China to build trust and counter the sense of suspicion felt by critics on Capitol Hill towards Beijing.

China's Communist party has, in several respects, already abandoned adherence to its founding ideology. Its leaders preside over an economy that is directed mainly by the free market. Even the theoretical supremacy of the party is being eroded by the gradual implementation of the rule of law.

Asked if the party wanted to establish formal ties with the Democratic and Republican parties in the US, Mr Da said: "The Communist party of China is willing... to establish and develop relations with political parties in all countries, with no exception, that are ready to have contacts with our party."

Party-to-party contacts, which can be conducted with a lower profile than state relations, could help China diffuse some problems before they break into the public domain and limit the damage caused by public disagreements, diplomats said.

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WORLD NEWS

EUROPE

Yeltsin austerity fails to halt market fall

By Chrystia Freeland in Moscow

President Boris Yeltsin yesterday approved a tough programme to slash government spending but failed to stem the continued decline of Russia's financial markets.

The austerity programme will slash Rbs10bn (US\$5.5bn) from state spending this year. Ministers also announced details of a plan to enhance revenue collection, which the government

expects will contribute an additional Rbs10bn-Rbs15bn to the state coffers.

The Kremlin is hoping the two-pronged initiative will revive Russia's ailing public finance and restore investor confidence. But the bear market continued to rage yesterday, pushing the RTS index to its lowest level since 1996 and forcing yields on some treasury bills to more than 60 per cent.

Investor pessimism about the economy and the shaky

public finances threatens to become self-perpetuating as high interest rates choke off economic growth and impose further burdens on the overwhelmed state treasury.

The turmoil could increase if the government fails to conclude successfully the sale of the oil company Rosneft. The auction got off to a shaky start yesterday.

The government also needs the vote of confidence Russian officials hope soon to receive from the Interna-

tional Monetary Fund.

The twin programmes of expenditure cuts and improved revenue collection are an effort to begin curing Russia's economic ills at their root.

On expenditure, the decree is designed to reduce spending by cutting the number of agencies funded by the federal government, slimming the federal bureaucracy, ending payroll bonuses for state employees, limiting federal spending on fuel and elec-

tricity, and slashing subsidies to industry.

On revenue, the government has prepared a 50-point plan to collect tax arrears, improve organisation of the state tax agency, tighten control over customs tariffs and alcohol taxes and use government property more effectively.

Mikhail Zadornov, the minister of finance, said the austerity programme was "of fundamental importance". "It reflects the political will

of the president and his support for the government's measures to cut spending."

Investors praised the programme but warned that it might not be enough to turn around the negative mood on the markets. "It is a positive move, but, bold as it is, in the current environment, the austerity programme was not enough to change the mood in the market," said Roland Nash, an analyst at MFK Renaissance, a Moscow-based brokerage.

The overall cost of preparing European companies' information technology systems to deal with European economic and monetary union has risen to between \$150bn and \$400bn, according to estimates prepared by Gartner Group, the IT consultancy.

"We recently revised our estimates for the overall European cost of Emu to include alternative scenarios, increasing staff costs and more information from early Emu projects," said Gartner analysts in a recent research note.

The analysts estimate that, over a seven-year period to 2003, the cost of adapting IT systems to cope with monetary union could exceed some estimates of the cost of dealing with the Year 2000 computer date problem.

"Unfortunately, Emu and Year 2000 projects partially overlap in Europe," said the note. "As a result many companies will be left with little spare or 'discretionary' spending to invest in new IT systems or to develop new applications."

Even where there are sufficient funds available for "mandatory" projects like Year 2000 and Emu work, Gartner warns that discretionary activities, including new development work, will be constrained by capacity, particularly the availability of skilled staff. "Some organisations are already cancelling all new development work," said the analysts. They predict that market "winners" will include external service providers, packaged software vendors, organisations that addressed the Year 2000 problem early, companies with flexible management and budgets and IT companies selling software tools to help solve the Year 2000 and Emu issues. Paul Taylor, London

NEWS DIGEST

INFORMATION TECHNOLOGY

Companies face rising costs to cope with Emu

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SWEDEN'S BLACK ECONOMY

Move to combat 'illicit work'

The black economy in Sweden employs up to 800,000 people, or 14.5 per cent of the working population, and deprives the government of Skr20bn-Skr40bn (\$2.6bn-\$5.2bn) in tax revenues, according to figures released yesterday by the national audit office.

Describing "illicit work" as a significant economic problem for Sweden, the audit office said it was drawing up recommendations on how to combat growth in the black economy.

The move follows a drive by the government to curb tax evasion in Sweden, which has the second highest tax burden in the industrialised world, after Denmark. The top marginal rate of tax is 59 per cent.

In spite of government attempts to maximise tax collection, the report suggested the black economy, mainly unregistered household work and cash-in-hand part-time employment, accounted for 5 per cent of all work done in Sweden.

The NAO has calculated that individual earnings from such work are at about Skr25,000 a year, equivalent in total to about 3 per cent of gross domestic product. Measures aimed at reducing tax losses through the black economy are due to be published next month. Tim Burt, Stockholm

HUNGARIAN STOCK MARKET

Move to calm investor fears

Share prices on the Budapest stock market steadied yesterday after Monday's steep fall as Viktor Orban, winner of Hungary's general election on Sunday, sought to calm investors' fears.

The Budapest stock exchange index rose modestly by 1.8 per cent after a fall of 8.7 per cent on Monday.

Mr Orban, leader of the centre-right Fidesz-Hungarian Civic party, is expected to be asked later this week by Arpad Goncz, the president, to form the next government, ending four years of Socialist rule. He said yesterday that there were no plans to change the leadership of the National Bank of Hungary.

Gyorgy Suranyi, governor of the central bank, has played a key role in Hungary's economic recovery in the past three years. Investors have been unnerved by demands for changes in exchange rate policy from the right-wing Smallholders party, which is regarded as the most likely coalition partner for Fidesz. Kevin Done, London

ANKARA AND EU

Turkey may lift talks boycott

Turkey said yesterday it was prepared to lift its boycott of talks with the European Union if an EU summit next month eased conditions for Ankara's future membership of the European club.

"We will wait for the Cardiff summit to see if there is any change or improvement in the European Union's position," a foreign ministry spokesman, Sermet Atacanli, said.

Ankara's relations with the EU soured last December when the EU put on hold Turkey's long-standing membership bid, citing disputes with Greece and its human rights record.

"Those EU decisions will have to be reversed and rectified if there is going to be some improvement," Mr Atacanli said.

The mid-June summit of EU leaders in the Welsh capital of Cardiff will mark the end of Britain's term at the rotating EU presidency.

Turkey on Monday boycotted a meeting with EU foreign ministers, complaining about Europe's insistence on political conditions to restore ties and Greece's blockage of \$415m in EU funding to Ankara.

Greece said it was not its fault that Turkey had decided to boycott the meeting to protest at being left out of the EU's expansion plans. Reuters, Ankara

GREEK BOOK BAN

Row over dictionary definition

A court in the northern Greek city of Thessaloniki has temporarily banned the sale of a new Greek dictionary because it includes a controversial definition of the word "Bulgarian". The dictionary's compiler, George Babisiotis, complained that his work had been censored.

The dictionary included a slang usage of "Bulgarian": an insult shouted at players and supporters of sports teams based in Thessaloniki or Kavala, the Greek cities closest to Bulgaria, which have sizeable populations of Slav descent.

It also included other derogatory terms for popular soccer and basketball teams.

Evangelos Venizelos, culture minister, said it was a mistake to include the term. But a spokesman for the Socialist government-defended Mr Babisiotis' "integrity as a researcher". The Thessaloniki court will decide tomorrow whether sales of the dictionary can resume. Karin Hope, Athens

GERMAN-INFLATION

VAT rise has little impact

Germany's April increase in value-added tax had hardly any impact on inflation this month, according to provisional figures from western Germany from the federal statistics office.

Based on the returns of four large western states, the cost of living in western Germany increased 0.3 per cent in May from April.

This month's year-on-year inflation rate was put at 1.2 per cent, down from 1.4 per cent in April. Peter Norman, Bonn

Polish unions win job cut delay

By Christopher Bohnstedt

Trade unions have won concessions from the Polish government on a plan for the loss-making coal industry which originally envisaged cutting employment by more than half within five years and a return to profitability in 2000.

The new proposals, unveiled on the eve of a Solidarity union miners' demonstration yesterday in Warsaw, accept that the industry will continue to run at a loss until the beginning of 2001.

At the same time the number of jobs is to be reduced by 105,000 by 2002 and not by 118,000 as originally planned. Poland currently has 240,000 miners and produced 137m tonnes of coal last year.

Despite the retreat on jobs, the government assumes that output will fall to the originally envisaged 112m tonnes in 2002. This means that productivity will rise by 41 per cent and not the 51 per cent initially proposed.

The government has also abandoned a proposal to freeze real wage increases until 2002. Instead it has accepted that wage rises should match those agreed with unions representing other industrial groups.

Solidarity in Silesia, Poland's most important industrial region is stepping up pressure on the government to implement election promises on tax breaks to large families as well as for longer maternity leave.

These pledges have little appeal for Leszek Balcerowicz, the finance minister and leader of the pro-business Freedom Union, who fears their inflationary effect. His ministry is working to cut next year's budget deficit to below this year's expected level of about 1 per cent of gross domestic product.

About 1,000 miners and their families who support Solidarity Electoral Action (AWS), the trade union-led centre-right alliance which leads the government, marched yesterday to demand a "pro-family" tax regime and a 40-hour working week, compared with the 42.5-hour week now in force.

As the march took place, Kazimierz Kadera, the minister responsible for family policy, was presenting to the cabinet a family welfare report designed to underpin demands within the coalition for the new tax regime. Wacław Marczewski, the Solidarity Silesian region leader, told the marchers that the government was failing to implement its pledges. But Marian Krzaklewski, the AWS leader, told the demonstrators he was convinced "pro-family tax breaks" would be introduced next year.

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Pay-TV groups fight to avert EU veto

By Sander Isaksson in Brussels

Kirch and Bertelsmann, the German media groups, made a last-minute attempt yesterday to save their planned digital pay-TV joint venture from a veto by the European Commission at its meeting today.

We are negotiating with the Commission at this moment," an executive at CLT-Ufa, the Luxembourg-based company partly owned by Bertelsmann, said yesterday afternoon.

Karel Van Miert, competition commissioner, opposes

the deal on the grounds that it would distort competition. The German cable, office, and regional cable operators and public broadcasters in Germany, share his concerns.

A group of competition experts from the 15 EU states backed this view for the second time in a month late on Monday, with only one member - from Luxembourg - supporting the deal.

The companies, which had told the Commission last weekend they would make no more concessions, are thought to have taken heart

from reports that Mr Van Miert was under pressure from colleagues to approve the deal.

Deep divisions emerged on Monday, as Commission officials said it was not certain that Mr Van Miert would convince his colleagues to block the proposed venture at today's meeting. A Commission spokeswoman said the debate was likely to be "widely contested".

The position of Jacques Santer, Commission president, would be crucial. He can demand a vote at any time during the debate to get

commissioners' Edith Cresson and Yves-Thibault de Silguy, as well as Monique Wulf-Matthes, the regional policy commissioner, are also expected to disagree with Mr Van Miert.

The project involves folding DEI, Kirch's loss-making digital television service, into Premiere, an analogue service operated by Kirch and CLT-Ufa. Deutsche Telekom, the partly privatised telecommunications group, would operate the distribution network.

Editorial Comment, Page 15

Now the Mezzogiorno climbs to the top of Prodi's agenda

The Italian government is under pressure to deal with the problems of the south, writes James Blitz

Emid the heroic effort of a budget deficit-cutting

development Italy - aimed at co-ordinating public and private sector investment for the region. Carlo Azeglio Ciampi, the treasury minister, said this week the south had become the "new frontier of Italian enterprise".

Political pressure is increasing. Unemployed workers held large demonstrations last weekend in Naples. There are growing tensions between Mr Prodi's centre-left alliance and the "Mezzogiorno", or the underdeveloped south.

Northern Italy is home to one of Europe's most powerful economies, with almost the highest per capita gross domestic product on the continent. But the south is the mirror image, among the least competitive regions in the new euro-zone and with almost the lowest level of per capita GDP.

Unemployment in much of the south stands at 25 per cent. Its black economy employs between one-third and one-half of the population. The recent mudslide disaster near Naples which killed 150 people confirmed the lamentable level of infrastructure and development.

Gianfranco Viesti, the government's adviser on the Mezzogiorno, believes the crucial question is whether the government can encourage Italian and European companies to invest in the region.

The government says private sector investment should rise over the next three years as the economy grows," he said. "What

local politicians want to see is a fair higher proportion of this extra investment going to the south than has happened in the past."

Some signs suggest that investment is picking up. The UK's BAA recently took a 70 per cent stake in Naples Capodichino airport. Gioia Tauro, on the toe of Italy, has become the premier container port for the Mediterranean. Exports from southern companies have nearly doubled in the last four years.

But debate is still raging over whether other factors may hold back the south's growth in future years.

One is organised crime. Although the best-known mafia leaders have been toppled, Mr Ciampi admits that the problem of security remains "real". Organised crime remains rooted in the cultural attitudes of many parts of the south and in the poor public administration.

Then there is the cost of labour. Giampaolo Galli, an economist at Confindustria, says trade unions still insist on inlexible, all-Italian wage levels for the public and private sectors, despite significantly lower productivity in the south. "This is a huge disincentive to investors."

However, some politicians believe that

EUROPE

Italian local elections see centre gain ground

By James Blitz in Rome

Italy's former Christian Democrat parties have performed surprisingly well in local elections this week, raising the possibility of a re-emergence of the centre in Italian politics.

As final results came through from the elections, held on Sunday, it emerged that Christian Democratic Centre, the Christian Demo-

tic Union and the newly-founded Democratic Centre had done as well as, and sometimes even better than, the main political parties in the south.

The local elections, in which about 10m people voted in 519 Italian municipalities and 12 provinces, have produced a highly fragmented outcome.

The parties in Romano Prodi's centre-left coalition

appear to have reaped little reward from the government's recent success in making Italy a founder-member of the single European currency. The Party of the Democratic Left lost votes in many towns.

Silvio Berlusconi's conservative Forza Italia performed a little better than expected, getting six of its candidates elected as town mayors on a first ballot.

However, Forza Italia's performance was overshadowed by the successes of the former Christian Democratic parties, whose forebears dominated Italy's political scene until the political revolution of the early 1990s.

In the southern port of Messina, for example, the ex-Christian Democrats won 35.4 per cent of the vote, compared with a combined 27.5 per cent for Forza Italia and the rightwing National Alliance.

Another example came in the small southern town of Isernia, where the centrist candidate for mayor came first with 37.3 per cent of the vote, compared with 14.3 per cent for the parties of the right.

The former Christian Democrats thus showed that they retain influence in parts of the south where they

planted deep roots in the post-war period.

Adding to the sense that

the election was something of a journey back to Italy's first republic was a strong performance by the now regrouped socialists, who claimed that they had managed to get around 4 per cent of the total vote.

Extremist parties fared badly. Umberto Bossi's Northern League lost

heavily in regions such as Piedmont and Liguria which witnessed the party's expansion in the early 1990s.

On the left, the reconstructed Communists, on whom Mr Prodi relies for a parliamentary majority, lost between one and two percentage points across Italy compared with the 1996 general election, pushing their support below the 10 per cent mark.

By Peter Norman in Bonn

Gerhard Schröder, the opposition challenger to Germany's chancellor, Helmut Kohl, surprised Bonn yesterday by naming the key members of a future Social Democrat ministerial team, should the SPD win the September 27 general election.

Five men and three women were named at a meeting of the SPD parliamentary party, about a month earlier than expected, after mounting speculation about the members of Mr Schröder's team in the press and party.

Oskar Lafontaine, 54 and SPD leader since late 1995, will be responsible for financial and European policy. Rudolf Scharping, 50 and leader of the SPD MPs in parliament, takes over foreign and security policy.

Internal affairs becomes the responsibility of Otto Schily, 66. Franz Müntefering, the party's campaign manager, is designated head of the chancellery. Rolf Schwanitz, an MP from eastern Germany, will be responsible for revitalising the new Länder (states).

Mr Schröder appears to have named his team to quell growing unrest among SPD MPs after his recent decision to name Walter Riester, a prominent trade unionist, as future labour minister. His sudden action also deflected attention from yesterday's events in the eastern German state of Saxony-Anhalt, where Reinhard Höppner was elected prime minister of an SPD minority government with the support of the former communist Party of Democratic Socialism.

The three women include two MPs, Herta Däubler-Gmelin, who takes the justice portfolio, and Edelgard Bulmahn, responsible for environment, education and research. Christine Bergmann, labour minister in Berlin, will be responsible for women, the family and children.

Danes debate foreigners and frontiers in run-up to vote on Amsterdam treaty

'No' campaign has seen a rise in support before referendum tomorrow, writes Hilary Barnes

When extreme left and right come together, more often than not it is over "foreigners". And so it is in Denmark, which goes to the polls tomorrow to approve or reject the Amsterdam treaty that prepares the way for former eastern bloc countries to join the European Union.

"Welcome to 40 million Poles," said one of the No campaign's posters, later withdrawn after protests about its xenophobia.

Still, the message appears to have hit home. A Gallup poll published yesterday showed a late rise in support for the No vote.

Over the past 10 days, the No vote has risen from 35 to 39 per cent, as voters who were undecided have come down against the treaty.

However, the poll showed a majority of 47 per cent in favour, but with 14 per cent still to make up their minds.

The referendum tomorrow will be Denmark's fourth on an EU issue in 12 years.

In June 1992, the Danes rejected the Maastricht treaty on economic and monetary union, but reversed their verdict a year later after the government had negotiated several opt-outs

from the Shengen agreement. The left-wing argument on the other hand is that the EU's common external frontier controls are creating a "fortress Europe".

On the pro-Amsterdam side are all the parties of the moderate left and right, ranging from the present minority coalition government parties, the Social Democratic party and the Radical party, to the opposition Liberal party and the Conservative party.

These represent about 80 per cent of members of parliament which, however, cannot approve a treaty transferring sovereignty to an international organisation unless there is a five-sixths majority.

The prime minister has stopped short of declaring bluntly that, if there is a No vote, Denmark will have no future in the EU, but in some of his campaign statements and interviews he has hinted heavily that this could be the case.

The Eurosceptics point out that the treaty cannot be implemented until ratified by all 15 member states, and that, legally, no member can be thrown out of the union.

Poul Nyrup Rasmussen, the prime minister, and his Social Democratic party argue that Amsterdam makes for "a better union".

The Amsterdam treaty's clauses committing the EU to strengthen its efforts to protect the environment, to promote employment and

openness (or transparency in the EU's decision-making process), are constantly cited by the prime minister as good reasons for supporting the treaty, the text of which was strongly influenced by the Danish and other Nordic governments.

Conducting an energetic campaign with meetings all over the country, Mr Nyrup Rasmussen, has sought to convince his own, somewhat doubtful grassroots supporters that the EU is a social democratic project.

The Nordic model of the welfare state he describes as "a fantastic vision".

But perhaps the pro-treaty parties' strongest card is the uncertainty that a No vote would cause.

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"Why are they burning our houses?" said pensioner Ekaterina Dzadzua. "We've left, why do they have to ruin our land and our houses as well?" Other refugees said the Abkhaz were also killing their livestock so that the Georgians would not return.

Abkhazia attempted to

secede from Georgia in 1992, sparking a war in which more than 10,000 people died. The region remains outside the control of the central Georgian authorities, but foreign countries have not recognised Abkhazia's independence.

A steady stream of villagers carrying only their children crossed the river border separating Abkhazia and the rest of Georgia.

On the opposite banks of the river, plumes of black smoke rise from houses set alight by Abkhaz separatists.

"They are burning our houses," said pensioner Ekaterina Dzadzua. "We've left, why do they have to ruin our land and our houses as well?" Other refugees said the Abkhaz were also killing their livestock so that the Georgians would not return.

In the Georgian capital of Tbilisi, a large military

by Selma Williams in Zugdidi, Georgia

parade to celebrate 80 years since the first declaration of independence from Russia was cancelled.

Government officials say some 35,000 people have fled Abkhazia.

Although representatives from international aid organisations say the figure is probably lower, local authorities are still stretched to cope with the influx of people, most of whom have nowhere to stay.

Some refugees are staying with relatives. Others are sleeping in makeshift shelters at local schools and hospitals and about 900 people are sleeping on the concrete floor of a nearby paper factory.

A fragile peace had held in this region on the Black Sea coast since 1993 after Georgian troops and Abkhaz separatists began fighting for control over the region in 1992.

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ASIA-PACIFIC

Foreign banks face fines over Japan trading

By Gillian Tett and Alexandra Harvey in Tokyo

Japan's Securities and Surveillance Commission yesterday accused HSBC Securities and ING Barings of conducting illegal securities trading in their Tokyo branches.

The Ministry of Finance is expected to impose penalties on the two European investment banks. Officials say any fine is unlikely to exceed ¥300,000 (\$2,200), but it would be the first time a foreign securities company in Japan had been fined.

HSBC Securities is accused of breaking Tokyo stock market rules by mixing up customer and client accounts. ING Barings is accused of illegally trading borrowed equities. Both companies said they accepted the SSEC's allegations. Naoya Ozawa, branch manager of HSBC Securities said: "We should have been more careful in following existing rules."

Rike Wootten, branch manager of ING Barings said: "We are in agreement with the SSEC findings and have been working closely with them. None of our clients has suffered."

Officials yesterday stressed the offences were "technical" and not intended to generate profit for the banks or defraud clients.

Yesterday it also emerged that the SSEC is investigating a former executive of Nissan Motors for suspected insider trading. A senior SSEC official said: "We have gradually been moving towards the mindset of trying to root out any violations."

lations or irregularities [in the stock markets] during the last six years."

The SSEC's action comes as western banks in Tokyo pose a greater competitive threat to their Japanese rivals following Big Bang deregulation in April. One US banker yesterday said: "Perhaps this is just inevitable because [foreigners] now have so much market share. But there is always some lingering concern about an anti-foreign backlash."

The only previous occasion when the SSEC has ever punished a foreign financial company was in 1996 when it reprimanded Merrill Lynch, the US investment bank, over another technical breach of trading rules.

The allegations against HSBC Securities centre on an order it received from a leading institutional client last August for a basket trade of 77 stocks. The client wanted it settled in one day. But nine of the stocks closed untraded because Tokyo, unlike London, does not use a "market maker" system and so cannot settle trades if bids do not match orders.

To hide the problem, HSBC secretly settled the trades on its own account and cleared them in the open market the following morning. But this breached Tokyo Stock Exchange rules.

Between January and February HSBC also made slightly incorrect price reports to clients to offer them a better service, the SSEC said.

ING Barings is accused of carrying out equity trading orders for clients on its own account before later settling them in the markets. This breached TSE rules because it meant the bank traded shares it did not own.

The SSEC has recently been stepping up its efforts for better regulation of the financial sector.

A senior SSEC official said:

"We have gradually been moving towards the mindset of trying to root out any violations."

Thais to relax monetary policy in IMF deal

Agreement allows for expanded fiscal deficit and is expected to result in payment of next tranche in rescue package

By Ted Bardacke in Bangkok

Thailand will expand its fiscal deficit and relax monetary policy to compensate for a deeper than expected recession hitting the country, the government said in its latest agreement with the International Monetary Fund.

The agreement, stated in the government's fourth letter of intent to the IMF, is expected to result in a June disbursement of the next tranche of the Fund's \$17.2bn rescue package.

The government and the IMF now say the economy will contract by between 4 and 5.5 per cent this year, the third downwards revision since the rescue plan was agreed last year.

As a result, the public sector will run a deficit of 3 per cent of gross domestic product, while interest rates will be further reduced and broad money supply growth will nearly double to 9 per cent.

At least half of new government spending will be targeted directly at the poor

and those most vulnerable to the costs of economic restructuring.

The government also plans to use the proceeds of its planned global bond issue to fund increased lending by state-owned development banks.

But the loosening of both fiscal and monetary sides of economic policy is not quite the radical detour from IMF orthodoxy it might seem.

Some of the relaxation will simply offset the lower revenue collection and increased inflation accompanying the letter says.

Since the baht stabilised at around Bt40 to the US dollar three months ago, interest rates have fallen nearly six percentage points and the central bank reduced them a further 25 basis points to 17.5 per cent yesterday.

That interest rate reduction has not been sufficient to create the liquidity the Thai private sector is asking loudly for. And though the there will be absolute monetary growth it will still be less than the 10.5 per cent annual inflation rate being forecast.

"To really create money you need to reduce interest rates further. We hope that can happen more after inflation peaks," said one official.

In other areas of the letter, the government has also agreed to adopt a strategy by

reductions in the overnight repurchase rate.

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THE AMERICAS

'ILLUSORY PROFITS' ACCOUNTANTS DENY CLAIMS OVER SPECTRUM

Arthur Andersen faces SEC action

By Richard Wolfe
in Washington

The US Securities and Exchange Commission yesterday launched legal action against two partners of the accountancy Arthur Andersen, alleging they approved of "illusory profit" statements by an information technology company.

The SEC's enforcement division applied for a cease-and-desist order against Jeffrey Steinberg and John Geron for "improper accounting" which allegedly helped Spectrum Information Technologies to breach securities laws.

Arthur Andersen strongly rejected the SEC's claims yesterday and pledged to support its partners in their defence. The firm said the partners had been given misleading information by other staff and by Spectrum over unaudited interim financial statements.

The firm said the case was a "landmark test of accountants' liabilities when giving advice to clients. The case would also have "a chilling

effect" on "consultations between partners, it added.

Mr Steinberg and Mr Geron are accused of supporting Spectrum's attempts to report non-existent revenues and profits, dating back to 1992. The allegations followed an aggressive cam-

Case is a
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paign by Spectrum to convince customers - including a modem maker - to pay "seven figure" licensing fees for using technology on which it claimed to have patent rights.

When the companies refused to pay the fees, Spectrum reportedly asked three customers to enter into "advertising agreements" under which Spectrum paid users for "purported advertising" in exchange for licensing fees. The advertising

payments matched the licensing fees, leaving Spectrum with no net income from the deals.

The SEC alleges Arthur Andersen approved of a Spectrum plan to account for the deals by treating the licensing fees as current revenue, while deferring the advertising payments. This accounting treatment created the illusion of revenues and profits in the current period, even though the underlying transactions had no economic substance, apart from the initial payments, the SEC said.

Mr Steinberg, the partner in charge of the Spectrum account, is alleged to have consulted Mr Geron, a regional practice director in New York, to approve the accounting approach. The SEC accuses Mr Steinberg of drafting footnotes to unaudited statements, which concealed the true nature of the deals.

Their actions allowed Spectrum to report profits in two quarters in 1993, even though the company actually lost \$2m.

Farm customs and El Niño leave Mexico in flames

Fires consuming vast tracts of forest have focused attention on the need to stamp out peasants' slash-and-burn farming methods. Leslie Crawford reports

The El Niño weather phenomenon is departing from the northern hemisphere with a powerful sting in its tail: Mexico is in flames.

More than 11,000 fires are raging out of control throughout the country, destroying large tracts of virgin forests, threatening wildlife sanctuaries, and engulfing towns in a dense pall of smoke.

The environment ministry estimates the fires have consumed more than 700,000 acres of forest and grassland, a disaster equal in magnitude to the destruction wrought by fire in the Amazon two months ago. More than 30 peasants and fire-fighters have died fighting the blazes.

Mexico City declared a smog emergency yesterday. The capital, home to 18m people, is being choked by 16 separate fires in the mountains and volcanoes which surround the valley, compounding the city's already chronic air pollution. During the emergency, the use of private vehicles will be

restricted to three days a week, outdoor sports activities are banned, and doctors are advising the elderly and the very young to stay indoors.

The smoke has drifted as far north as Texas, where governor George W. Bush issued a state-wide health alert. Cotton farmers in the Rio Grande Valley say their crop will be damaged by sunlight deprivation caused by the smoke.

The fires erupted after a long winter drought. Some states in central Mexico have had no rain in 14 months. Reservoirs are down to 24 per cent of their normal capacity, according to the secretariat for hydraulic resources, which is rationing water available for irrigation.

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Reuters

Smoke wreathes a forest outside Mexico City after this month's fires

agrochemicals company, in Mexico City. "We are forecasting a 30 to 40 per cent drop in the acreage planned to basic grains."

Mexican and US weather forecasters see no immediate relief for the country's longest drought in 70 years. No significant rains are expected until June.

Most of the fires were started by peasants who slash and burn to clear new land for farming. They have also been fanned by illegal

loggers, cattle ranchers and sugar cane farmers, who traditionally burn their fields before reaping the cane by hand. The army has also accused drug traffickers of deliberately starting fires to hinder drug interdiction efforts.

"Slash-and-burn fires are a recurrent event. It is an archaic farming practice which destroys more than 240,000 acres of forest in Mexico every year," says Guillermo Castillejo of the Worldwide Fund for Nature.

"What is unusual this year is the severity of the drought, which has spread the flames to rainforests which are usually too wet to burn."

Thousands of acres in the Lacandon jungle and in the Chimalapas Biosphere Reserve, two of Mexico's last remaining tracts of virgin rainforest, are burning out of control. The Lacandon jungle, in the southern state of Chiapas, has remained a no-go area for the Mexican government since Zapatista guerrillas launched an insurgency there in January 1994.

There is, however, more hope for the Chimalapas, where more than 2,000 soldiers and emergency service personnel are battling the flames.

According to Homero Aridjis, a prominent Mexican environmentalist, the Chimalapas reserve is the world's fourth richest forest in terms of bio-diversity.

Saez promises Caracas reform

By Raymond Colvin in Caracas

Irene Saez, a leading candidate for December's presidential elections in Venezuela, will promise a sweeping reform of the country's bloated state apparatus as part of an economic plan she is to announce soon.

But the former beauty queen will offer no quick fix to the country's persistent inflation, one of the highest in Latin America, her chief economic advisers said in an interview.

If elected, Ms Saez would privatise the country's moribund power and fledgling petrochemical sectors, raising over \$100m in revenue. That would go to amortise the country's public debt, which requires service payments of \$4.5bn this year.

She would reduce the number of ministries and quasi-ministries from 24 to 16, and transfer health and education services, including some 500,000 employees, from the central to state government.

To finance such services her administration would also transfer tax authority on local sales, petrol, and personal income.

Until now Ms Saez has side-stepped economic issues.

But after recently losing her long-standing lead in the polls to Hugo Chavez, the former military coup leader, her advisers believe it is time to define her proposals more clearly.

The only way to eradicate inflation, the Saez team says, is to attack fiscal and economic volatility by boosting non-oil revenue, introducing a fund to compensate for oil price fluctuations, strengthening the autonomy of the central bank and creating more flexible and efficient fiscal and monetary policy instruments.

Personal and corporate income taxes would be reduced from 34 per cent to 28-30 per cent, while the wholesale tax would be reduced from 16.5 per cent to 12 per cent.

Court case may boost Windows

By Louise Kehoe in San Francisco

The US Justice Department's battle against Microsoft has boosted consumer interest in the new version of Windows and may even increase initial sales of the operating system, according to industry analysts.

Although the software company faces a tough legal battle in the antitrust case, the fight has drawn worldwide attention to Windows 98, scheduled for introduction on June 25.

With the date for the first hearings now set for September 8, it appears unlikely that the antitrust case will delay the product launch.

And if potential customers believe Microsoft may later be forced to change the program by removing its internet browser, they may hasten their purchases.

Consumer interest spurred by the antitrust cases, as well as promotions by retailers who will offer the product as a "loss leader" to boost sales during the slower summer months, could result in an initial spurt of sales of Windows 98 upgrades, said William Peterson, an analyst at International Data Corporation, a US market research group.

Some 12.6m copies of Windows 98 are expected to be installed on new PCs by the end of the year, according to IDC. In addition, over the next six months nearly 7m copies are expected to be sold as upgrades for PCs currently running Windows 95.

This would be a "slow start" for the latest version of Windows, in comparison to early sales of Windows 95, IDC analysts said.

However, this is largely because many businesses are expected to choose yet another version of Windows, called Windows NT 5, due next year.

Mr Peterson expected the new version of Windows to really take off in 2000, when Microsoft is expected to ship 65m copies, far surpassing the 53m shipments of Windows 95 in its third year.

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S bid to calm internet fears

By James B. Stavridis in Washington

The US government has proposed a new set of rules to regulate the Internet, aiming to prevent it from becoming a "wild west" of unregulated information. The proposal, which is part of a larger effort to regulate the telecommunications industry, would require Internet service providers to obtain a license and pay a fee. It would also limit the amount of bandwidth that can be used for commercial purposes. The proposal has been met with mixed reactions, with some critics arguing that it would stifle innovation and limit free speech, while others argue that it is necessary to protect consumers and ensure a level playing field.

WORLD TRADE

EU commissioner criticises Israelis

By Judy Dempsey in Jerusalem

The European Commission said yesterday it was no longer possible to have a dialogue with Israel because Benjamin Netanyahu, the prime minister, was hindering regional economic cooperation.

The comments by Manuel Marin, commissioner in charge of relations with Mediterranean countries, were the most outspoken by any senior EU official since Mr Netanyahu was elected nearly two years ago.

They reflect growing frustration by the Commission over the way in which Israel has prevented the Palestinians from trading freely with the outside world while making their economy completely dependent on Israel.

Between 1993 and 1997, the EU allocated Ecu1.68bn (\$1.88bn) to the Palestinian economy. "We cannot keep subsidising dependence or for that matter Israel's colonisation policies," said an EU diplomat.

Mr Marin told the Ha'Arutz daily newspaper that Mr Netanyahu was extracting all the benefits of relations

with the EU while interfering with the economic progress of its neighbours.

Trade with the EU is Israel's largest trading partner, accounts for a third of Israel's total trade. Israel is the only country outside Europe participating in the EU's scientific and procurement programmes.

Mr Netanyahu's behaviour

Policy over trade with Palestinian areas is coming under fire from Brussels

is partly why the Commission decided to question how Israel was using its preferential trade benefits with the EU when exporting products from the settlements and Gaza. The EU does not recognise Israel's post-1967 borders when it annexed the West Bank and Gaza.

A paper issued by the Commission earlier this

month showed how Israel was exporting goods under a "Made in Israel" label to the EU without declaring the certificates of origin even though fruit and flowers were grown, picked and packed in Gaza or the Palestinian-controlled areas.

This allowed Israeli exports to take advantage of trade benefits with the EU, while the Palestinians could do little else except accept the *status quo*.

In diplomatic language, Mr Marin said the Commission avoided this subject for fear of damaging the peace process and it did not want to make problems for Mr Netanyahu when he met Madeleine Albright, US secretary of state. "We gave [peace] a chance. But now we are acting," he said.

Israel's foreign ministry said Mr Marin's comments were "ridiculed with inaccuracies." Victor Harel, its deputy director for economic affairs, said they were "100 per cent political".

The issue will today dominate the Knesset's economic affairs committee when Jean Paul Jasse, EU ambassador to Israel, will defend the Commission.

Soft talk masks a harder line against high-tech piracy

Israel is being pressed by the US in its drive to crack down on intellectual property rights infringements, writes Avi Machlis

When Edward Walker, US ambassador to Israel, addressed a crowd of leading Israeli businessmen at an annual dinner last week, he made no mention of the stalled peace process. However, he had plenty to say about the country's business ethics.

In diplomatic language, Mr Walker urged Israel to crack down on intellectual property rights offenders. Behind the soft talk, the businessman knew the US was serious. At least one large Israeli company has already been disqualified from a US government tender for intellectual property rights violations.

The US estimates Israel's export-driven bootleg audio CD market cost its competitors \$2bn in 1996. Rampant software piracy in the business sector, which cost software companies an estimated \$77m in lost revenues in 1996, is a particular problem since Israeli companies are trying to integrate into the global economy.

According to the Business Software Alliance (BSA), the US-based industry lobby, nearly 70 per cent of all software installed on computers in Israeli businesses in 1996 was illegal. Israeli piracy is a small part of an international problem that BSA says cost software companies \$17.000 in 1996.

Though BSA projects a decline in soon to be released 1997 figures, in addition to legislative reform and stricter enforcement, corporate culture must change. Some experts attribute the piracy epidemic to the isolation of Israel's corporate sector until the early 1990s, which fostered poor transparency.

Recent economic development and increased foreign investment has helped expose the problem. Some foreign investors were surprised to find that Israeli companies they were looking at had no budget for software.

"Israel wants to be considered a developed country and wants preferential treatment for goods in the US and Europe," said Ami Fleischer, a BSA representative in Tel Aviv. "But we are not a developed country in terms of providing protection of intellectual property

rights for foreign companies." In 1995, Israel exercised a "developing nations exception" option - along with 30 far less developed countries - when it signed the World Trade Organisation's Intellectual Property Rights agreement. This granted Israel five years to upgrade its copyright laws, as opposed to two years for developed countries.

Protection today is based on a 1911 British-mandate law. A draft bill has been under discussion for more than 10 years. Israel cannot combat many intellectual property violators without new legislation since "soft" piracy in the corporate sector is not a criminal offence.

BSA is lobbying to change the law, as part of its first big public campaign in Israel. There are already signs that the Knesset may be seriously considering pushing through legislation.

EU adopts controversial food labels

By Michael Smith in Brussels

European Union nations yesterday formally adopted controversial proposals on the labelling of genetically modified foods in spite of opposition from Denmark, Sweden and Italy.

Although final details of the scheme have yet to be negotiated, farm ministers approved measures which will make labelling mandatory on food shown to contain genetically modified maize and soya through DNA and protein testing.

Proposals by the European Commission, the EU's executive, to allow manufacturers to use "may contain" in some cases have been dropped. The rules will initially apply only to modified soya and maize, all of which is imported to the EU. However, it is expected they will set a precedent for other so-called "novel" foods coming on to the market.

Italy believes dropping "may contain" labels will cause problems for small and medium-sized enterprises with limited resources. They will have to foot the bill for carrying out DNA or protein testing or label their products as including genetically modified ingredients.

Along with Denmark and Sweden, Italy argued that the "may contain" labels would have been helpful for consumers. They were over-

ruled by the 12 other EU countries which say the system they have devised is more transparent.

Henrik Dam Kristensen, Danish farm minister, said the Commission's proposal was better than the revised version but "but we have to go along with majority view. We will be pushing for as much labelling as possible."

EU countries have still to decide what to put on a list of products which will be exempted from testing because they contain only small amounts of genetically modified ingredients. They must also determine a threshold for the testing of genetically modified ingredients, below which foods will not have to be labelled.

Consumer and environmental groups have welcomed some of the changes made by the countries during the last week but say the final proposals remain deeply flawed.

Greenpeace, the environmental group, believes more than 90 per cent of genetically modified food will escape labelling. Along with Beuc, the European consumers' organisation, it believes DNA and protein testing is insufficient and has been pressing for a certification system which would require each manufacturer in the food chain to declare whether their product contains genetically modified ingredients.

Along with Denmark and Sweden, Italy argued that the "may contain" labels would have been helpful for consumers. They were over-

US bid to calm internet fears

By Neil Buckley in Brussels

The US is set to publish revised proposals for an international 15-member board to take charge of internet domain names, in an effort to counter charges that it is trying to impose American domination of the global computer network, a senior official said yesterday.

Ira Magaziner, White House senior policy adviser on internet issues, said Washington would publish a white paper on internet governance as soon as it had been approved by US law.

The document is an updated version of a green paper on reform of internet governance published in February, taking into account a mass of comments and criticisms received by the US administration.

The US "discussion paper" was sharply criticised by the EU, the Australian government and other bodies for seeking to consolidate US control of the computer network, which now has 100m users worldwide.

It also angered veteran internet developers in the US, who have overseen the operation of the global network since its inception. Mr Magaziner, in Brussels for

talks with the European Commission, told journalists yesterday it had always been the US intention that internet control should be international.

"I think some of the concerns that have been expressed by the EU are based on misunderstandings of what we proposed," he said.

Mr Magaziner said the US would propose a private, non-profitmaking body responsible for four functions: co-ordination of the internet "domain name" system; allocation of groups and numbers to regional number registrars; co-ordination of the "root servers" - computers that handle address inquiries; and protocols developed by the internet engineering taskforce.

There would be no "quota system" for international representation, but various groups, several of them international, would be asked to nominate directors.

"What we have suggested is that there should be nomination of the board from groups representing stakeholders," Mr Magaziner said. "This should be an internationally representative body."

Mr Magaziner hoped the new board could be operating by the end of September.

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ERICSSON

INTERNATIONAL

Tempering the people's thirst for revenge in Sierra Leone

Government's conciliatory approach to remaining rebels seems at odds with the mood of the public, writes Michael Peel

Outside the central court in Freetown, Sierra Leone, where alleged supporters of the former military junta have been on trial for treason, a banner advertises a play entitled "My Blood Cries for Revenge".

It is a common sentiment in Freetown these days. The junta inflicted such suffering during its nine months in power after a coup last May that its members and their fellow rebels can expect little magnanimity when they are brought to justice.

But the public mood seems at odds with the attitude of the government, which is deciding how best to try to end the conflict in rural areas between the remaining rebels and the West African peace keeping force known as Ecomog. The government, restored to power by Ecomog, favours a conciliatory approach, acknowledging that many of those fighting alongside the rebels are poor and deprived young people who joined the anti-government forces in a des-

perate attempt to improve their situation.

There is a clear difference between the planned terror inflicted by the junta and other rebel commanders and the mayhem caused by rebels for participating in demonstrations against the junta. "At that time we were really hanging on for our lives," he says.

By contrast, there seems to be little pattern to the atrocities committed by armed bands in upcountry areas. At the entrance to the Community hospital in Freetown, young men turn the pages of newspapers with one hand, holding down the other leaves with the stumps left after indiscriminate attacks by fighters armed with machetes.

The hospital says it has recently seen more than 100 cases of mutilation, some of them carried out by fighters under the influence of cocaine. Cole Koroma, a Freetown trader, tells how attackers cut off three of his fingers and one of his ears, slicing the other in half.

Others tell of horrific



Sierra Leone's turmoil

- 1991 Independence from UK
- 1992, Sierra won by Sierra Leone People's Party
- 1997 election of All People's Congress wins after 25 years of one-party rule, prompted by civil military rebellion
- 1998, "Unite or Starve" democratic leader Alpha Condé
- July 1998 Sierra Leonean by deputy Alpha Condé
- Oct. 1998, Alpha Condé becomes president of C.P.R. elected president
- May 1998, Military coup leads government to flee
- March 1999, Kabba re-elected by chief African peacekeeping force Ecomog

attacks on children and pregnant women. One 11-year-old boy at the Community hospital in Freetown, young men turn the pages of newspapers with one hand, holding down the other leaves with the stumps left after indiscriminate attacks by fighters armed with machetes.

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Others tell of horrific

secure total control. The government will try to capitalise on the re-establishment of order by addressing the poverty and lack of opportunity which it sees as a driving force behind the actions of many of the rebels. Sierra Leone is one of the world's poorest countries, and the economy has suffered stagnation and recession for well over a decade.

The education system has been neglected, and the adult literacy rate was an estimated 24 per cent in 1992. "We are committed to re-integrating everybody who has been a combatant," says Mr Mansaray. "We will give training to those who need training."

These policies may well provoke a hostile public reaction. People are proud of the democracy they established through elections in 1996 and are unwilling of a junta which denied them self-determination.

Their understandable fury has obscured the distinction between the junta's systematic oppression and the horrifying actions of young people who appear to be reacting violently against a system that seems to offer them little hope of prosperity. As Michael Freeman, a social worker, puts it:

"These people must be destroyed. They deserve worse than that."

MIDEAST PEACE NETANYAHU CRITICISED

Arafat calls for Arab summit talks

By Judy Dempsey in Jerusalem and Mark Neftali in Cairo

peace process did not have much of a chance "in view of Israeli policies."

Earlier in the week, Mr Arafat told Israel Radio that King Hussein of Jordan could no longer talk to on deal with Mr Netanyahu.

Jordan signed a peace treaty with Israel in 1994, despite strong opposition from Islamists.

Sheikh Ahmed Yassin, the spiritual founder of Hamas, the Islamic Resistance Movement, who was freed from an Israeli jail last September, was due to visit Jordan yesterday. The authorities denied him entry, saying they had not had enough notice.

Arab leaders have been considering the possibility of convening a summit for several months. The meeting would be a watershed in the peace process since it would show how little normalisation has taken place since the first Oslo accord between Israel and the Palestinians was signed in 1993.

The region's leaders would, however, be pressured into drawing up a strategy for continuing the process against a background of an ineffectual Israeli-Palestinian negotiating relationship. Syria, Saudi Arabia and Egypt would work closely to formulate a joint approach for such a strategy and would seek approval at a summit for their co-ordination of Palestinian areas, experts say.

In the Jordanian capital of Amman, Amr Mousa, Egypt's foreign minister, told Jawad Amri, his Jordanian counterpart, the

NEWS DIGEST

UN SANCTIONS

Security Council prepares for crucial Iraq review

Richard Butler, the chief UN weapons inspector, next week will unveil secret photographs and intelligence material to the Security Council to show what remains of Iraq's weapons of mass destruction. The Australian diplomat said the UN commission charged with dismantling Iraq's arsenal of deadly weapons, Uniscom, would give a "road map", outlining the steps Baghdad must take to win the lifting of sanctions by October.

Tomorrow at UN headquarters in New York, Mr Butler will meet an Iraqi delegation led by Mohammed al Sahaf, foreign minister, in what Uniscom officials said would be a test of Baghdad's willingness to provide answers to unresolved questions about its disarmament. Speaking to reporters yesterday in Australia, Mr Butler appeared to promise a more open approach towards Baghdad. "I now propose that we share as much as we can of what we know with both the Council and Iraq, we design a road map..."

The UN imposed sanctions including an oil embargo after Iraq invaded Kuwait in August 1990. Russia, France and China have been pressing for the easing of sanctions while the US and Britain, the other permanent council members, have insisted sanctions will remain in force until the UN certifies a clean bill of health for Iraq.

Laura Silber, UN, New York

ALGERIAN VIOLENCE

Algiers bomb kills seven

A bomb exploded in a market in south-eastern Algeria yesterday, leaving seven people dead and eight wounded. The blast in the town of Khamis Miliana, about 100km from Algiers, followed an explosion last Friday in a market in an Algiers suburb, which killed 16 people and wounded more than 60.

The Algiers bomb came after several months of relative respite in the capital. Bombs in markets and cafes have been a frequent means of spreading terror in Algeria, but they have been overshadowed in the past year by massacres of civilians in villages.

French police yesterday arrested more than 50 suspected Islamists during raids in various cities, in a police sweep that is part of a coordinated effort by five European countries to deter possible terrorist attacks by Algerian Islamist extremists during the World Cup.

The Paris operation coincided with raids in Belgium, Germany, Italy and Switzerland. The operation was the result of months of investigations into Algerian extremists, the French interior ministry said.

Nine people were arrested in Italy but no arrests were reported as of yesterday in the other European capitals.

LEBANESE MUNICIPAL ELECTIONS

Opposition make gains

Lebanese opposition groups made important gains in the first phase of Lebanon's municipal elections held last Sunday in Mount Lebanon. Hezbollah, the Shia group opposed to the government, won a landslide victory in the Beirut suburbs, overtaking the rival Amal movement, which was allied with Christians backed by Rafiq Hariri, the prime minister.

The first local poll in 35 years is being held over four consecutive Sundays. Voter turnout was 70 per cent in Mount Lebanon, according to the interior ministry.

Maronite Christian groups opposed to the Syrian presence took part in elections for the first time since the end of the civil war in 1989 and Christians turned out heavily to vote. The most notable victory was that of Dori Chamoun, leader of the Christian National Liberal Party. His party won in Dair el-Kamar, a Maronite town in the Chouf region. Mr Chamoun achieved his victory partly through an alliance with Walid Jumblatt, the Druze leader, in a move which many hope will lead to a return of Christian refugees to the Chouf mountains.

Roula Khalaf

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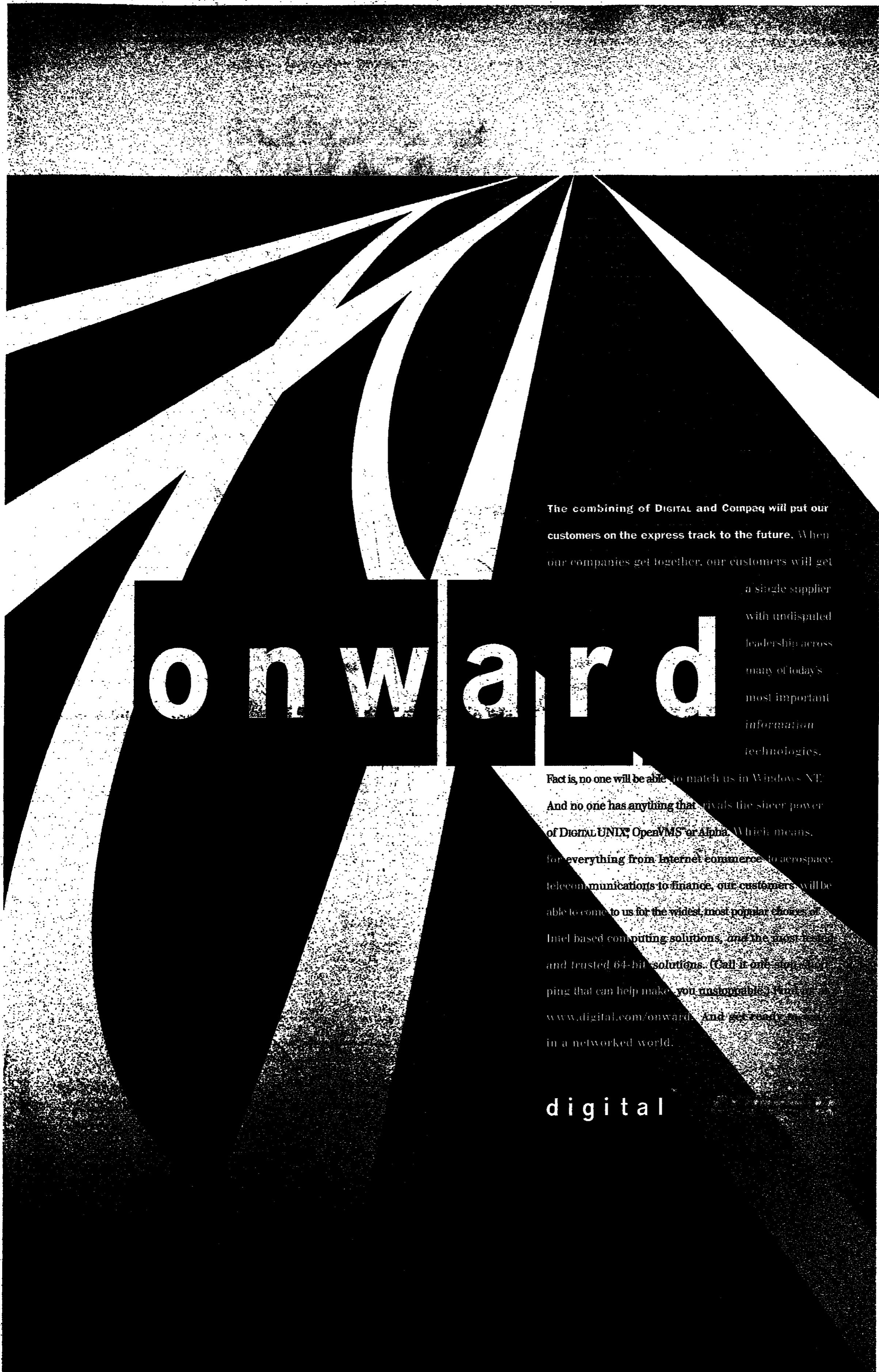
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BRITAIN

JAPANESE STATE VISIT AKIHITO'S SPEECH OF 'SORROW AND PAIN' STOPS SHORT OF APOLOGY TO FORMER PRISONERS OF WAR

Emperor jeered by survivors of camps

By Andrew Parker and Gautam Mukund

Emperor Akihito of Japan spoke in London last night of the "deep sorrow and pain" he felt for all those who suffered in the second world war two in a speech which stopped short of offering an apology to the British survivors of Japanese labour camps.

Earlier, the emperor was booted and jeered by hundreds of survivors as he travelled by royal carriage with Queen Elizabeth towards Buckingham palace at the start of his week-long state visit to the UK.

In a calculated insult, the British second world war veterans turned their backs on the emperor. They are demanding a "full" apology and compensation from the Japanese government. There was another protest when the emperor laid a wreath at the tomb of the unknown soldier inside Westminster Abbey. The emperor said during a state banquet at Buckingham palace last night that he was saddened

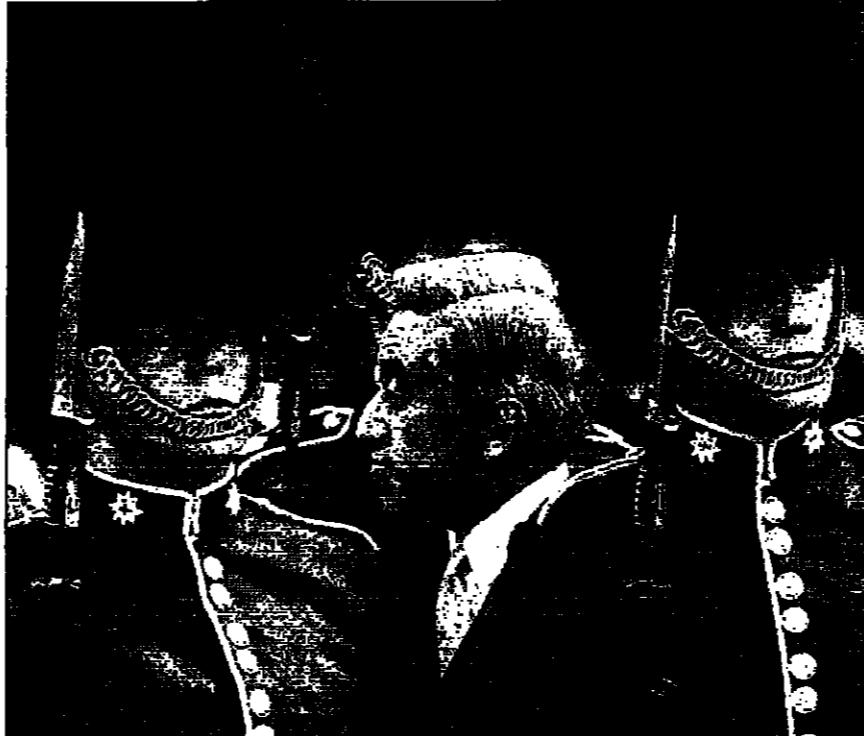
that Britain's relationship with Japan had been marred by the war.

He added: "The empress and I can never forget the many kinds of suffering so many people have undergone because of that war. At the thought of the scars of war that they bear, our hearts are filled with deep sorrow and pain."

"All through our visit here, this thought will never leave our minds. We sincerely hope that such a history will never be repeated between our two nations." The emperor is prevented by Japan's constitution from making a formal apology.

The emperor's speech contrasted sharply with another he made during a visit to China in 1992. Then he admitted Japan had inflicted "great sufferings" on the Chinese people during world war two, adding: "I deeply deplore this."

Queen Elizabeth, who had presented the emperor with the order of the garter, said yesterday that while memories of the war still caused "pain", they had also acted



Emperor Akihito in London yesterday inspecting a guard of honour in bearskin headgear. Reuters

as a spur to reconciliation. Like the emperor, the queen celebrated today's trade links between Britain and Japan.

Jack Caplan, 83, a member of the Japanese Labour Camp Survivors Association who turned a Japanese flag in the street leading to the palace, said it was "shameful" to see the emperor honoured by the queen. He added: "The memories of watching my friends being beheaded and watching them squirm on the ground in my camp in Thailand is why I have. I had to do it for all those people who died."

Tony Blair, the UK prime minister, said the issue of compensation for former British prisoners of war in Japanese labour camps had been settled by a 1951 treaty. Asked about calls for a "full" apology by the Japanese government, the prime minister said an apology given in January by Ryutaro Hashimoto, the Japanese prime minister, and the words of the emperor, represented a "sincere apology".

Mr Blair told Japanese television that Japan should realise there was still "strong feeling" among the veterans about the "appalling hardship and terrible suffering they endured". However he added: "It is important, whilst never forgetting the past, to have a strong and good relationship

with modern Japan."

Emperor Akihito's visit was quietly ignored in Japan, where the media were more concerned about the surprise marriage of a pop star and Japan's chances in the World Cup, writes Michiyo Nakamoto in Tokyo.

In line with dutiful news-

paper coverage of the trip to Europe, NHK, the public broadcasting station, showed the emperor and empress, on the 9 o'clock news, riding through London with Queen Elizabeth. Straightforward reports were also provided of the unhappiness of former UK prisoners of war and internees.

Business at home in land of dragons, mountains and song

Over 25 years, Wales has welcomed 54 of Japan's companies, Juliette Jowit writes

Once a month, a group of Japanese executives in Tokyo gather for the meeting of Club Hiraeth, Welsh for "club" and "yearning for your country". The members of this exclusive group used to be based in Wales.

The society is one of several examples of the ties between two lands of dragons, mountains and song. The Japanese were among the first overseas investors in Wales. Takiron, the PVC



The Welsh flag: red dragon on a green and white background

sheeting company, opened in 1973, followed soon after by Sony, which has since expanded eight times.

Twenty-five years on, there are 54 Japanese companies in Wales, creating 17,000 jobs, and bringing with them more than 1,200 Japanese and their families. After £1.5bn (£2.5bn) of investment by all the companies, Wales is the largest Japanese consumer electronics manufacturing centre in Europe. Alongside Sony are Brother,

lead in the Japanese community and runs the Japanese Saturday school in Cardiff where more than 100 Japanese children aged from seven to 15 are coached in Japanese language and extra mathematics.

"It is important because when the children return to Japan, they must be able to slot back into the system there at the right level," says Tokomo Boyd, the school's headmistress.

Apart from these four hours a week, Japanese children attend local state schools in Wales, and there

is a host of programmes by the Wales-Japan club to promote cross-community links. There are musical and artistic exchanges and exhibition trips for Welsh pupils and teachers, and school twinning schemes. Independently, a Japanese restaurant and a Japanese restaurant and a traditional hotel have set up in Cardiff, the principal city of Wales.

"Working together with local people, this is the key to making a good life with customers. Another is that a shared taste for poetry, golf and the symbolism of the dragon have nurtured a natural empathy.

near Newport, south Wales. The task is made easier by common features of the two countries, says Mr Baba, who cites the mountainous countryside, the seasons (in spite of winter cold), and friendly locals.

One theory about the success of Japanese investment is the "follow the leader" syndrome, whereby many companies have come to Wales to be near suppliers and customers. Another is that a shared taste for poetry, golf and the symbolism of the dragon have nurtured a natural empathy.

Almost all finance directors believe their shares have been undervalued in the past year, according to a survey of UK listed companies released yesterday by Hemmington Scott, the financial information provider. More than a third of companies said their share price had differed from "fair value" for more than six months, and 84 per cent said the price had been too high or too low at some point.

Medium-sized companies were more worried than large and small-cap stocks. Helen Key, publisher at Hemmington Scott, which surveyed 168 companies, said few thought they were overvalued. Peter Scott, chairman, pointed to the general desire to achieve fair value. "Clearly there is something amiss if there is such a disparity between objectives and perceived achievement," he said. James Mackintosh, London

Internet service to follow cable deal

By Christopher Price in London

A new internet service for the UK will be launched this year following agreement yesterday between @Home Network of the US and ComTel, the UK cable offshoot of KPN, the Dutch telecommunications group.

The US company offers fast access to the internet with unlimited usage for a flat fee, without incurring telephone costs. The service also includes an online news service, compact disc audio, computer games and software download.

John O'Farrel, a senior

vice-president with @Home, said the service could provide the breakthrough in internet penetration in the UK, which has been held back in part by high telephone charges. Only about 5 per cent of UK homes - around 1.2m - have internet access, although among companies the figure is closer to 50 per cent.

However, household penetration in the US is more than 20 per cent and in business 57 per cent.

Alex Zwissler, director of business development at ComTel, said the service would probably cost between

£20 (\$30) and £40 a month for UK residential use, with no further call or service charges. ComTel serves the Thames Valley area of southern England to the west of London.

The proposed rates sharply undercut current unlimited usage services.

Demon Internet, for example, one of the UK's biggest internet providers, charges £500 a month for a dedicated leased internet line.

ComTel's cable connection to a home or business contains two lines: one each for the television and telephone. The @Home service piggy-

backs on the television line, allowing the service to be open at all times without incurring telephone charges.

In addition, the US group uses local data centres which hold the most popular online services customers use, thereby often bypassing the need for subscribers to go on to the internet.

Mr O'Farrel said talks with other UK cable operators were continuing. In the US and Canada, @Home has struck deals with nine cable companies covering more than half of the North American market. It currently has around 100,000 subscribers.

Names vow to battle 'for the soul' of Lloyd's

By Christopher Adams, Insurance Correspondent

Lloyd's Names yesterday condemned moves within the insurance market to accelerate reform. An influential group representing thousands of the market's independent capital providers has attacked the Lloyd's chief executive and pledged a crusade against efforts to drive Names out of the market.

The latest anger over the future of capital provision comes ahead of the insurance market's annual meeting next month.

Lloyd's has been considering whether it should change the way it is run to speed its transformation into a business backed by permanent capital.

Insurance underwriters, in particular, have voiced concerns that the system under which they are required to raise fresh funds each year, the "annual venture", is expensive and unwieldy.

"This is black propaganda," Sir David Barriman, chairman of the Association of Lloyd's Members said yesterday.

The association has written to 16,000 Names urging them to take a stand against any change that spelled the end of their participation at Lloyd's.

The total includes Names who have ceased active underwriting.

"Names should fight their corner and not be suborned to leave," he said.

"This is a battle for the soul of Lloyd's."

Sir David dispute claims that the annual venture imposed an unacceptable cost burden. He criticised Ron Sandler, the chief executive of Lloyd's, for making a speech to several hundred Names last month, expressing a "personal" view that the annual venture should be scrapped. He said Mr Sandler's action breached principles governing the collective responsibility of Lloyd's ruling council.

His comments coincided with recommendations from an internal working group at Lloyd's - charged with safeguarding members' interests

- that a review of the annual venture should be accompanied by an independent review of its costs.

Private equity capital and the annual venture contributed to an underwriting culture at Lloyd's that rewarded talented entrepreneurs, said Sir David. These features also maintained the market's ability to write a wide range of business by encouraging the free flow of funds. If Lloyd's were backed wholly by permanent paid-in capital, it would be less flexible and less efficient.

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ROYAL AUTOMOBILE CLUB PAYOUT

Ex-members apply to rejoin

More than 500 former members have applied to rejoin the Royal Automobile Club since it announced the sale of its roadside rescue service last month. If successful, they would be entitled to a payout - estimated to be worth more than £30,000 (£50,100) a member - when the RAC sells the rescue service to Cendant of the US for £245m later this year.

The ex-members are citing a provision in the motor organisation's rules which they claim offers automatic re-admission to those who apply within three years of resigning. However, the RAC, which imposed a moratorium on new members in March to prevent carpetbagging, has warned applicants they are "unlikely to benefit financially" from their decision to rejoin. It does not plan to process their applications until the sale has gone through and the money distributed. Overseas members, now excluded from the payout, have threatened legal action to force the RAC to extend payments to them. Jonathan Ford, London

UNIT TRUSTS

Sales hit record \$8.8bn

Fund managers saw record unit trust sales of £5.26bn (\$8.78bn) before redemptions in April as the end-of-tax-year rush to buy personal equity plans continued for longer than expected and institutions became net buyers again.

The figures, compiled by the trade body Autif, were increased by a one-off gain of £702m as Threadneedle, a fund manager, transferred its Luxembourg-based funds to a London open-ended investment company (oetc), the successor to unit trusts.

Net sales (after redemptions) of unit trusts through Peps hit a new high of £1.7bn, with more than a third of this in the first five days - before the tax year ended. Sales of unit trusts overall were up 4 per cent on April 1997 to £2.8bn.

Philip Warland, director general of Autif, said that so long as there was no market crash, unit trusts should enjoy "bonanza" sales. "As investors look to take advantage of their Peps allowance", James Mackintosh, London

PRICE-FIXING ABOLITION

Costs 'unlikely to drop'

The abolition of price-fixing on electrical goods will not lead to a sharp drop in the cost of such items, warns a report by Verdict, the retail consultancy. The report claims the price uniformity of the electricals market is due not to a cartel, but to severe competition which forces retailers to cut prices to the bone.

The government last week ruled that from September the practice by manufacturers of recommending prices to retailers would become illegal. Peggy Hollinger, London

Secretive trip for Heathrow Express

By Kevin Done, East Europe Correspondent, returning from Budapest

Heathrow, the world's busiest international airport, finally has a direct express above-ground rail link to the centre of London, but it's not telling anyone yet.

For jaded travellers used to dragging themselves exhausted off the Underground railway, or for business executives caught in a taxi in a traffic jam with the minutes ticking by, relief has arrived.

A sleek, comfortable express train in cool grey and blue livery is running

every 15 minutes from two stations at Heathrow at Terminals 4 and at Terminals 3 and 5, direct, non-stop to Paddington station in central London.

The train is run by BAA, the operator of London's airports. The journey takes 45 minutes; on a good day, the Underground takes an hour. Officially, the Heathrow Express is still undergoing trials and will be opened by Tony Blair, the prime minister, on June 23. The service is not yet being advertised, but it started quietly on Monday.

For the moment it costs only £5 (\$8.30). The price

doubles to £10 once Mr Blair has cut the ribbon. The bad news is that at either end of the track, not much has changed. At Terminal 1 yesterday morning there were few signs telling you how to actually find the trains. One lift was found, with a red light flashing "lift out of service". Not true. Yes, the light was flashing, but the lift was not out of order. Just

The Undergound ticket office by the Circle Line at Paddington is closed. Come back in March 1999, says the notice. There was no escalator to the Bakerloo line. Ditto, early 1999.

But you cannot have it all at once. Commercial flights to Heathrow started in 1946. It was 31 years before the Underground got there, and a further 21 years to get the above-ground rail link.

Well, at least Paddington

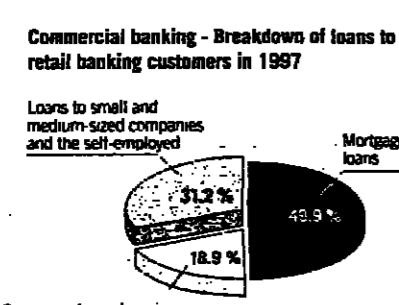
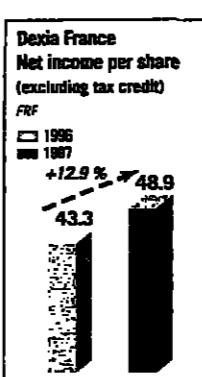
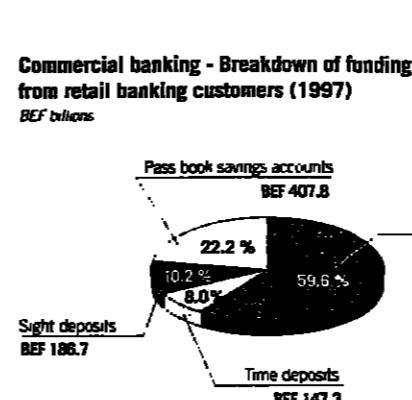
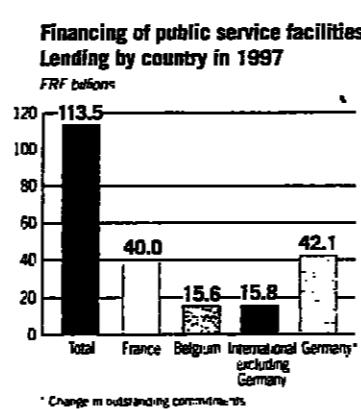
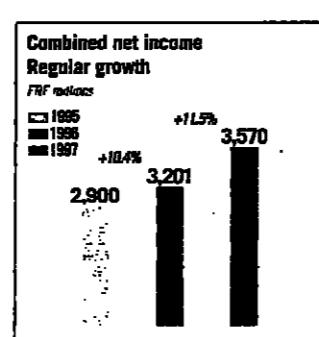
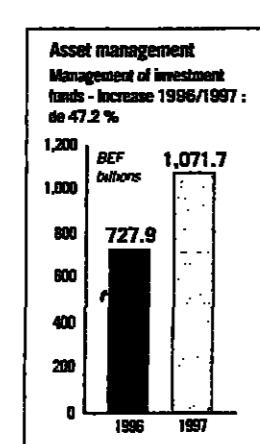
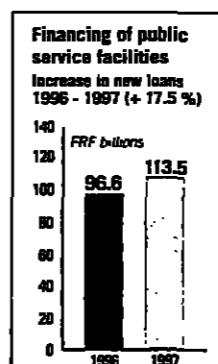
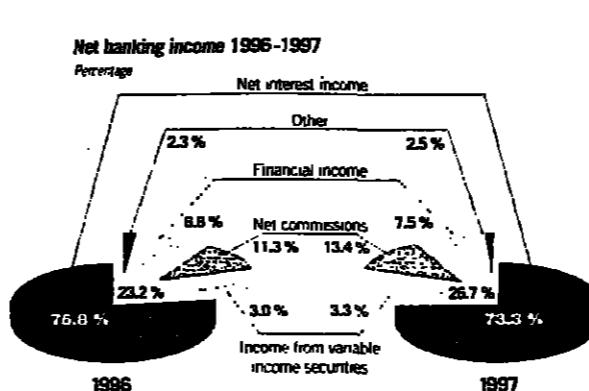
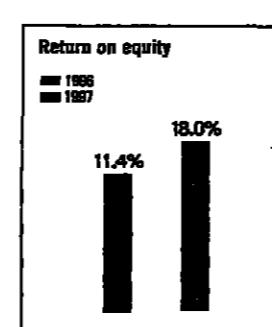
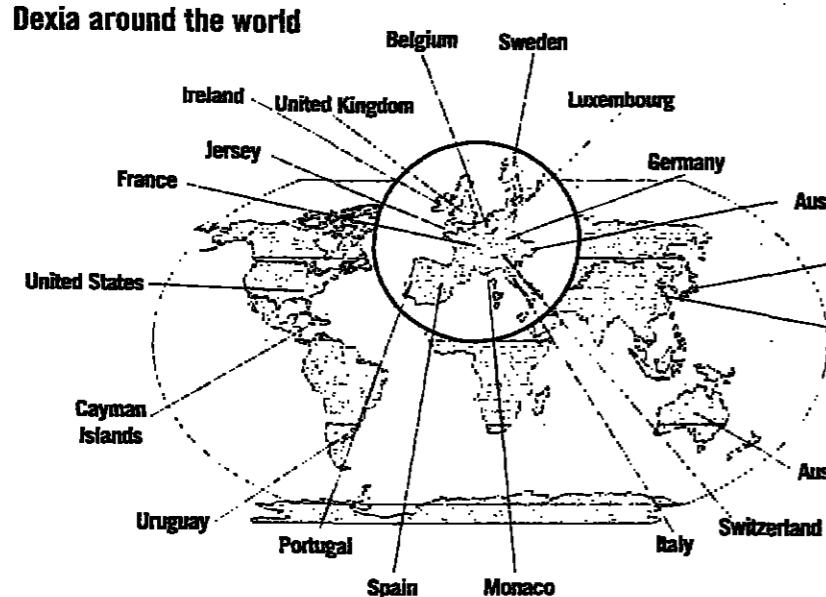
BAA results, Page 22

To help you get

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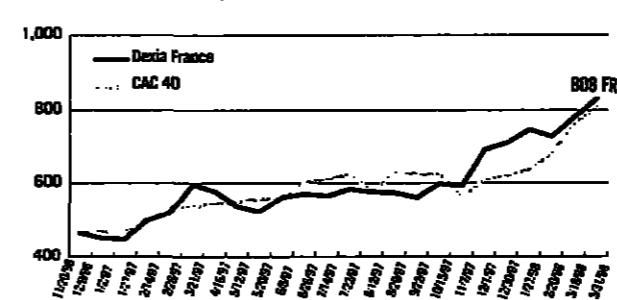
Dexia around the world



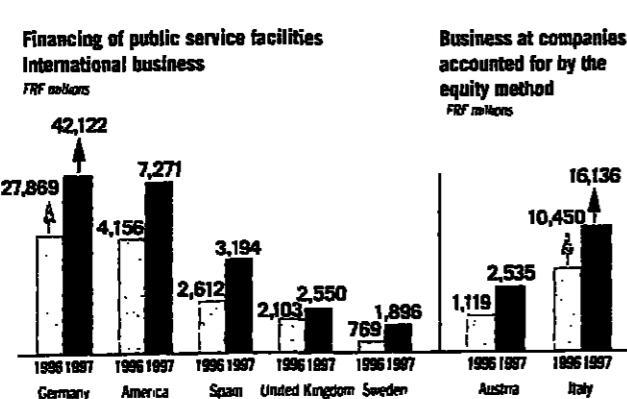
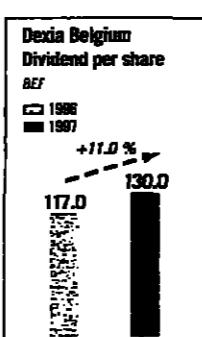
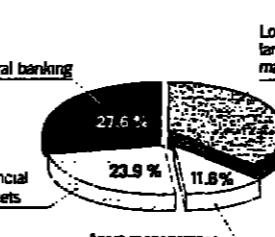
Dexia, the European banking group created by the merger of Crédit local de France and Crédit Communal de Belgique, reported total assets of 185 billion euros

at the end of 1997. Dexia is the European leader in the financing of public service facilities and is also active in commercial banking and asset management.

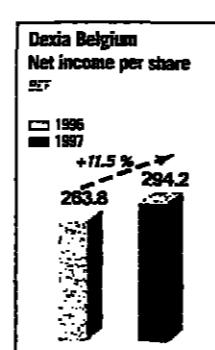
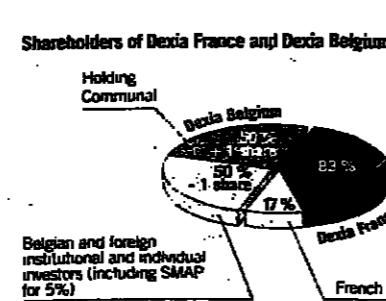
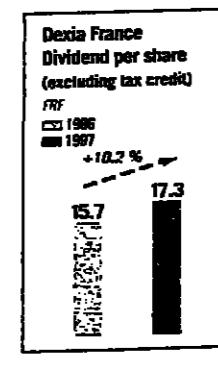
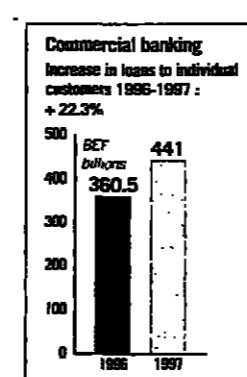
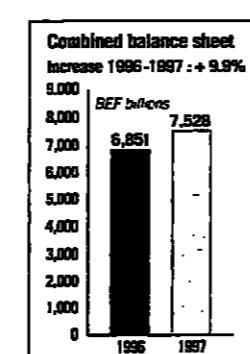
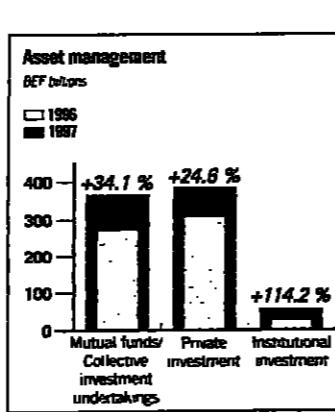
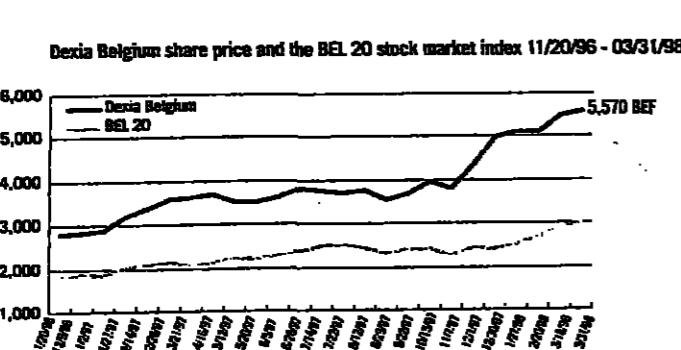
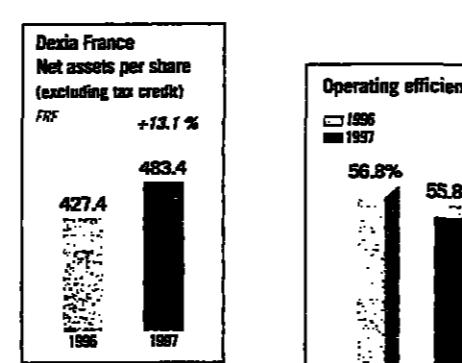
Dexia France share price and the CAC 40 stock market index 11/20/96 - 03/31/98



Breakdown of 1997 net income



Business at companies accounted for by the equity method



Crédit Local de France



Crédit Communal

TECHNOLOGY

INFORMATION TECHNOLOGY ELECTRONIC COMMERCE

Tricks of the cyber trade

Online retailers must increase investment in technology and learn to use marketing know-how if they are to turn the millions of internet users into customers, says Louise Kehoe

For all the hoopla over electronic commerce, very few cyber merchants are turning a profit. As the novelty of online shops begins to wear off, retailers face the tough question of how to turn millions of users of internet browsers into buyers.

For a small cadre of companies, web profits are already real and growing. Dell Computer sells \$5m worth of personal computers a day via its web sites. Books, software and compact discs are also big sellers on the web.

Yet for most web stores, profits are elusive. Costs, and in particular marketing expenses, are rising faster than sales income. Moreover, this situation is unlikely to change in the near future, despite forecasts of large increases in internet commerce revenues.

Over the next three years, smart [online] retailers will forego current profits and increase spending on promotion, technology, partnerships and staffing," say analysts at Forrester Research in a study of online retail strategies.

The first challenge facing online retailers is to draw internet users to their web site – “driving traffic” as it is called in web jargon. This is typically achieved through a combination of traditional marketing methods and “cyber tricks”.

Advertising a web site – with banner adverts on other web sites and in print or television media – has become an essential and expensive part of e-commerce. On billboards and TV commercials, the “www” internet address is now commonplace.

This reflects the growing recognition that the internet can seldom be the only medium through which a retailer reaches customers. “The web channel is not an island,” says Martha Bennett of Giga Information Group, an IT market research company. “It needs to be considered in relation to other components of the marketing machine.”

However, there are new ways of promoting trade on the internet that can make

or break the profit potential of an e-commerce venture. One of the “tricks” is to ensure that a web site gets top billing in web searches. Of the hundreds of florists on the internet, for example, the top few that are listed when a user consults a search engine such as AltaVista or Excite will probably do more business.

There are web site marketers who make a science of how to get good rankings on search engines. Inevitably, a trade has developed in their “secrets”. However, some automated search engines are easier to fool than others and frequent updates undermine the efforts of those who try to trick them.

A more reliable method of drawing potential customers to an e-commerce web site is to establish links on busy or related sites. Online retailers pay millions of dollars, and often a share of their revenues, to be featured on online services such as America Online and “portal” web sites such as Yahoo.com that get millions of visitors a

day. Similar deals are being struck between online stores and specialist web sites. Web sites with book reviews may carry links to a bookseller such as Amazon.com, for example.

e-question

How can e-commerce operators make their web sites profitable?

web site is only the first step. Persuading visitors to part with money is an even bigger challenge. On average, only 3 per cent of visitors to a web shop make a purchase, according to the Forrester study.

Concerns about credit card security remain the biggest barrier to online sales. “Our customers tell us they’re worried about credit card safety. I don’t think the fear

is justified. But if our customers are scared, we have to respond,” a seller of clothing told the researchers.

To alleviate these fears, online stores have adopted security measures such as encrypting transactions and using firewalls to protect customer data stored on their computers. These add to the complexity and costs of e-commerce, but have become standard elements of online retailing.

Web site design is another important factor. Early e-commerce sites were little more than product lists with a few graphics. Consumers now expect a lot more.

Online retailers are creating new ways of displaying their wares to encourage purchases. Clothing merchants such as The Gap provide interactive models that show off their clothes. Car sellers enable customers to virtually “kick the tyres” with internal and external views of the car.

The next stage is to encourage customers to return and make more purchases. So called loyalty programmes, modelled on air miles frequent flier programmes, are beginning to appear on the web.

The battle for market share in e-commerce will require “deep pockets and patient investors”, says Forrester. In future it may also require sophistication in retailing techniques as well as the technological acumen of e-commerce pioneers.

This article is the second in a weekly series.



INFORMATION TECHNOLOGY VIEWPOINT

Demi-monde of IT progress

Never mind Gordon Moore's Law. For users, real progress is more like Demi Moore's Law, says Bhaskar Chakravorti

Gordon Moore's Law predicts that the processing power of microchips will double every 18 months. Given the microchip's metaphorical and physical significance, the prophecy of Intel's co-founder has become the de facto mantra of the information age.

True progress, however, cannot be measured simply in terms of raw computing power; this is progress made in the labs and the fabs (wafer fabrication plants). Progress must be measured where it counts – on the migratory path from the laboratory to the living room. Here the pace has been somewhat more deliberate.

For those of us who reside along this path, I propose a second mantra: information technology's value to the user progresses at about half the speed predicted by Moore's Law. I suggest we name this Demi Moore's Law.

So why the lag between progress in the lab and the product's arrival in the living room? It is the extreme interconnection of the information industry that slows the pace of progress. While revolutionary breakthroughs are predicted and produced by our engineers, it is a circle of inter-connected decisions made by consumers and producers that acts as a brake on the engine of change.

As consumers and producers, we are all independent decision-makers with our own criteria. Still, as a consumer I need my software to be compatible with that of my co-workers; as a producer, I want to make commitments on a product or technology if it is likely to become the predominant industry standard – the next MS-Dos.

Therefore, each of us ends up placing bets on which technology or software will be the most popular and used the most often. To a

degree, we are betting on the success being placed by some other strategic player in this game – either our co-workers or a technology maker with a compatible or competing product. In highly interconnected situations this other strategic player may, in turn, be betting on us.

This is the core logic of Demi Moore's Law. And it will become especially significant as the prevailing obsession with processor speed gives way to the next obsession: transmission speed.

After all, network transmission requires multiple interconnecting parties each with their own independent decisions to make.

Consider the example of the 56K modem which promised to double, for most of us, the speed of access to the Internet. Despite the introduction of a well-priced 56K modem in autumn 1996, less than 50 per cent of modems shipped in January 1998 were of this variety. Why?

First, a 56K modem installed in a PC can download information at 56 kilobytes-per-second only when the 56K modem installed on the server operated by an internet service provider conforms to the same standard.

Most of 1997 was a race between 3Com and Rockwell to align the incentives of everyone in this betting circle towards their version of the modem. However, the International Telecommunications Union announced a common standard for the 56K modem that ended the contest.

Interestingly, shares in both 3Com and Rockwell rose after the announcement of a standard, suggesting that both would have been better off giving in earlier.

The interconnection, of decisions and the competition to own the standard caused more than a year's delay here. Not surprisingly, given the relentless pace of innovation, the 56K modem was obsolete before it was in the shops. New technologies – DSL and cable modems – promising speeds more than 50 times as fast will give industry participants yet another reason to pause.

We frequently express indignation and surprise (not to mention the jokes about the “world wide wait” and the “interminable planet”) when the hyperbolic promises of the information revolution are not instantly fulfilled. Yet, given the interconnection of decisions that must occur for a standard to be set and equilibrium to be reached, it is safe to assume that technological progress will be truly realised only half as fast as technology permits.

So expect the bark of Moore's Law always to be louder than its bite. Gordon's law is, not Demi's.

The author is a senior member of US-based Monitor Company's consulting practice. He is also an expert in game theory and its applications in industry.



Demi wave: a new rule is needed to counter starry-eyed forecasts of technological advance



INFORMATION TECHNOLOGY BRIEFS

Talk to your television and surf the Net

Digital television will soon enable viewers to surf the Net as easily as changing channels, but only if set-top boxes are straightforward to use – some people, after all, still find it difficult to programme a video recorder.

Microsoft is developing a generation of voice interactive set-top boxes for digital TVs using technologies developed by Lemout & Hauppie, the Belgian linguistics software company, and Creator, based in Israel.

Mr Lemout says these products may be ready to ship before 2000. “I could be talking in front of my TV with a little microphone box on the table in front of me. I could simply say, ‘Can you give me more details on a player in the soccer game?’ and the TV could access the relevant web site.”

Microsoft part owns Lemout & Hauppie and sees its voice recognition software as the key to enabling Windows CE to be installed in other products, including in-car PCs. “We see the voice command being integrated into the operating system as soon as possible, just as graphical user interfaces have been,” says Bernard Vergne, president of Microsoft Europe.

Other suggestions for the digital television interface have included infrared keyboards and an “intelligent” key-pad or remote control. Lemout & Hauppie: www.lhs.com

Tony Glover

IN BRIEF

Quicker way to search and analyse video

Manually reviewing video material is expensive in terms of time and people. But Excalibur Technologies, a Washington DC-based knowledge retrieval specialist, says its video analysis engine will transform the way video is searched by automating much of the process.

Unlike existing video analysis software, Excalibur's product allows the programme to define an event that the software recognises. This can be used to trigger other actions such as capturing a thumbnail image of individual video frames within an application. The company believes its technology, available in several versions including a

developer's kit for \$249 (£149), will radically improve the use of video in established fields such as news and entertainment, public safety, private security, intelligence gathering and law. www.excalibur.com

Smarter still

For years, smartcards have carried portable information but their complex operating systems and external interfaces have limited their integration into traditional IT infrastructures.

If they are to achieve their full potential as business-card sized portable PCs, they need to be able to interact with traditional relational databases.

In order to deliver this, Gemplus, the French smartcard market leader, has developed the industry first smartcard incorporating a

industry standard ODBC (open database connectivity) application programmer's interface. Gemplus says the new technology, called PocketBase, “will enable the development of identity, loyalty, government, transportation, IT and other smartcard-based solutions capable of managing transactions with large databases of information”.

PocketBase uses a subset of the industry standard structured query language, the most widely used language in database systems, and supports common database operations such as create, select, delete, update, commit and rollback. The developer's kit is due to be ready for shipment in late summer. www.gemplus.com

Paul Taylor

CONTRACTS & TENDERS

Commercial Court File No. 97-BK-000543

ONTARIO COURT OF JUSTICE
(GENERAL DIVISION)
COMMERCIAL LIST

IN THE MATTER OF
CONFEDERATION LIFE INSURANCE COMPANY
AND IN THE MATTER OF THE
INSURANCE COMPANIES ACT, S.C. 1991, AS AMENDED
AND IN THE MATTER OF THE
WINDING-UP ACT, R.S.C. 1985, C.W-11, AS AMENDED

BETWEEN:

THE ATTORNEY GENERAL OF CANADA

APPLICANT

AND
CONFEDERATION LIFE INSURANCE COMPANY

RESPONDENT

NOTICE

Take notice that on June 25, 1998, KPMG Inc., the Liquidator (the “Liquidator”) of Confederation Life Insurance Company (“Confed”), will bring a motion (the “Motion”) before the Ontario Court (General Division) (the “Court”) at 393 University Avenue, Toronto, Ontario, Canada, for an order approving and authorizing the Liquidator’s entry into and participation in a proposed plan of compromise or arrangement under the Companies’ Creditors Arrangement Act with respect to Confederation Treasury Services Limited and ancillary relief.

Pursuant to an Order of the Court dated May 19, 1998, the following representative counsel were appointed to appear and represent the interests of the following classes, respectively, on the Motion:

- (a) James H. Grout of Thornton Grout Finnigan in Toronto, to represent policyholders of Confed holding policies issued other than by Confed’s branches in the United States and the United Kingdom; and
- (b) Nancy J. Spies of Stockwood Spies in Toronto, to represent the interests of unsecured creditors and other claimants of Confed, wherever located, who are unsecured and whose claims rank subsequent to the claims of Canadian Policyholders and U.S. Policyholders.

If you have any questions or want a copy of the Liquidator’s Report filed on the Motion, please contact the Liquidator in writing as set out below.

If you or counsel on your behalf wish to attend and make submissions at the Motion, you or your counsel must:

- (a) serve a Notice of Intention to Appear on Goodman Phillips & Vineberg, counsel for the Liquidator (“GPV”), and file such Notice with the Court no later than June 12, 1998;
- (b) serve on GPV and counsel for all parties appearing on the Motion any evidentiary material on which you intend to rely and file a copy of such materials with the Court no later than June 16, 1998; and
- (c) serve on GPV and counsel for all parties appearing on the Motion a factum and book of authorities and file a copy of such materials with the Court no later than June 23, 1998.

Service on GPV shall be made as follows:

GOODMAN PHILLIPS & VINEBERG
250 Yonge Street
Suite 2400
Box 24
Toronto, Ontario
M5B 2A6

Attention: Gale Rubenstein
Fax: (416) 979-1234

A form of Notice of Intention to Appear and a list of all parties appearing on the Motion is available from the Liquidator at:

KPMG Inc.
c/o Confederation Life Insurance Company in Liquidation
4101 Yonge Street
5th floor
Toronto, Ontario
M2P 1N5

Attention: George Gafford
Telephone: (416) 228-7666
Fax: (416) 323-2253

This Notice is published pursuant to an Order of the Court dated May 19, 1998.

THE ARTS

MUSEUMS

Boston turns over a new leaf

Victoria Griffith
meets the man
behind the Museum
of Fine Arts' revival

Marketing comes as second nature to Americans, or so we are led to believe, but it took an Englishman to remind Boston's Museum of Fine Arts just how important image and outreach can be.

British-born Malcolm Rogers, who took over the directorship of the MFA (as it is affectionately known) in 1985, has high aspirations. He wants nothing less than to 'win recognition for the MFA as one of the leading museums in the world'. That's lofty talk for an institution that was tottering on the precipice of financial infirmity a short time ago. Before Rogers was brought in, the MFA's debt was rising, attendance and donations were flagging and staff morale was sinking.

He is given much of the credit for turning the

museum around. The former deputy director of the National Portrait Gallery in London, Rogers managed to be more upbeat than his American colleagues. He organised blockbuster exhibits on Picasso's early years and photographer Herb Ritts. He built a small extension. He refurbished an abandoned sculpture garden. "Everything about the museum before I took over seemed to send the message that it was suffering," he says. "Of course, no one cares about suffering. Everyone wants to see success."

Before his tenure, Rogers, the museum was so intent on penny-pinching, it had worked itself into a vicious cycle of failure. The main doors at Huntington Avenue, for instance, were closed, forcing visitors to use a side entrance designed many years ago by LM Pei.

While there was nothing wrong with the sleek modernity of the side wing, the pettiness of the move portrayed the museum as an

institution that had turned inward to nurse its wounds. One of Rogers' first acts as director was to reopen the old doors.

"I got a lot of criticism for spending that money while we were cutting our staff," he says. "But we're in the business of building bridges and creating excitement. We

ected 1.2m people wall through its doors this year. That's still well below the 1.6m that pass through New York's Museum of Modern Art, or the over 4m that visit the Metropolitan Museum of Art (the Met), but it's more than respectable.

Of course, Rogers could not have accomplished so

great American art museums," says Anne d'Haarncourt, director of the Philadelphia Museum of Art. "Its collections are extraordinary, and Malcolm is making the most of them."

The museum not only owns a dazzling array of paintings by famed 19th century artists, but holds some of those artists' greatest masterpieces: Gauguin's "Where do we come from, what are we, where are we going?", Monet's "La Japonaise", Renoir's "The Dance at Bougival" and Turner's "Slave Ship". Its collection of American paintings, with strong representation by Edward Hopper, John Singer Sargent, Arthur Dove and Georgia O'Keeffe, is stun-

ning. Rogers says his personal MFA favourites include the Egyptian statue Mycerinus and his queen, the Japanese temple room, a painting of the Brooklyn Bridge by Joseph Stella, and a portrait of a hero of the American revolution, Paul

Revere, by John Singleton Copley.

After being passed over for the top job at the National Portrait Gallery, Rogers set his sights on Boston. The MFA's trustees were initially sceptical, desiring a higher profile champion to help turn the museum around. Rogers won them over with his vision.

With three successful years under his belt, he exudes self-confidence as he wanders through the MFA's galleries, sparkling new after careful cleaning and display. Occasionally, he stops to talk to an elderly woman, one of the many potential or existing donors that are the life-blood of US

museums.

He points with pride to a starting display of recent works by David Hockney, landscapes so luminous in colour they seem to jump off the wall. He vigorously defends the much-criticised decision to host an exhibit on the clay-animation series Wallace & Gromit. "Muse-

ums have to let their hair down sometimes," he says. "It's part of the marketing."

Buoyed by a new sense of importance for both self and museum, Rogers has big plans for the next few years. A major show on Monet's 20th century works will open in Boston in the autumn, its only US venue before moving to the Royal Academy of Arts in London. The MFA is organising what Rogers says will be the "greatest exhibit on John Singer Sargent ever". The director has accelerated the MFA's acquisition program, and hopes to build a new wing within the next 10 years.

The MFA has some chinks in its new-found armour. Its late 20th century collection remains weak, despite recent purchases. The museum's lack of public funding is still an issue, and its position on the edge of Boston, rather than in the centre of the city, continues to deflect visitors and attention.

Yet it has certainly pulled out of its slump, and appears to be headed for even better days. "I'd like every visitor to Boston to think they couldn't leave town without a visit to the MFA," says Rogers. "Even better, I'd like people to fly here just to see our collection."

Another string success

MUSIC

RICHARD FAIRMAN

Kronos Quartet
Royal Festival Hall

It only seems like yesterday that the Kronos Quartet was the new kid on the block. In the exclusive world of string quartets, here was an upstart that elbowed its way in, making its own rules rather than playing the game according to received tradition. Time flies and this week the Kronos Quartet is celebrating its 25th anniversary with four concerts at the Royal Festival Hall.

A quarter-century of changing attitudes in classical music has not made any difference to the fact that it remains a one-off. Despite commercial pressures, there still are no other string quartets that dress in black leather, use electronic sound systems and go on tour with a lightshow like a pop group but then there are not any others that dare play the Royal Festival Hall either, which possibly tells us something.

A reasonable audience, though not a full house, turned out for the first of the four concerts on Sunday. As with most of the musical events in London in the previous week, what we were offered was the live gig of the new recording to tempt people into buying the disc, though, in the Kronos's case, the programme managed to promote two recent CDs in the one evening.

The first was *Early Music*, from which we heard a 40-minute selection. The title is only partially helpful, as the early composers, such as Machaut and Hildegard von Bingen, are mixed with living ones, such as Cage and Schnittke. But, in any case, almost every short piece in this compendium has been specially arranged and comes out sounding more like the work of the present-day minimalists, which is the Kronos's usual home territory.

The second was Osvaldo Golijov's *The Dreams and Prayers of Isaac the Blind* (1994). This was a typical Kronos concoction of another kind, plundering world music for new effects, though not displeasing for that. The inspiration here is the Jewish musical tradition, which Golijov has used to drive a half-hour score of extreme contrasts and intensity.

It is, by definition, a clarinet quintet and David Krakauer gave a virtuoso display of cantor singing on the clarinet, which took him up to the highest reaches of the instrument's compass.

Golijov now joins the starry band of composers who have written new music for the Kronos, including Glass, Reich, Adams, Feldman and Gubaidulina – a record of which the four musicians can feel justifiably proud.

Reich's *Different Trains*, a Kronos commission, follows in tonight's programme and the mini-festival concludes with two concerts at the Royal Festival Hall on Saturday.

and the San Francisco Symphony Chorus; May 27, 28, 29, 30

● San Francisco Symphony Youth Orchestra; conducted by Alasdair Neale in works by Bernstein and Rachmaninov; May 31

TOKYO

CONCERTS

Suntory Hall

Tel: 81-3-3584 9999
● Pittsburgh Symphony Orchestra; conducted by Mariss Jansons in works by Beethoven, Brahms, Szymanowski and Saint-Saëns. With pianist Robert McDonald; May 28

Smetana Hall

Kathleen Battle; recital by the soprano of works by Handel, Wolf, Faure, Rossini and Turina.

Accompanied by pianist Roger Vignoles; May 28

TV AND RADIO

● WORLD SERVICE

BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

● CNN International

Monday to Friday, GMT:

06:30: Moneyline with Lou Dobbs

13:30: Business Asia

19:30: World Business Today

22:00: World Business Today

Update

● Business/Market Reports: 05:00; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20; 14:20.

At 08:20 Tanya Beckett of FTTV reports live from Liffe as the London market opens.

Comedy eases Russian pain and tragedy

OPERA

LUCIANO CHIANESE

Lady Macbeth of Mzensk
Maggio Musicale, Florence

Some have argued that Shostakovich was inspired by a heroine more skin to Juliet than Lady Macbeth when he decided to put to music the tragic story of Katerina Ismailova in his second opera, *Lady Macbeth of Mzensk*. With Lev Dodin directing the opera for the opening of this year's Maggio Musicale in Florence, the connection between the two Shakespearean heroines was apparent from the opening scene, as Katerina lounged idly at her window sill, combing her long red hair on to a ruffled cushion and gazing at farm labourers in the courtyard below.

Dodin's time-setting of Shostakovich's early masterpiece was unclear until the final act, when the heavy communist uniforms of the guards escorting the convicts through Siberia gave a gentle historical frame to the drama. It was only at this point that the first scene-change took place. Initially, the spartan nature of the set, more reminiscent of a 1960s barn than a pre-revolutionary merchant's house in the Russian heartland, came as a disappointment. But Dodin's clever use of colour, both in costumes and lighting, caught the spectator's eye almost obsessively.

The lack of opulence only served to enhance the role of the orchestra, which made its impact felt right from the start and became to all intents and purposes the main protagonist. Playing under the Russian-born conductor Semyon Bychkov, it was placed on a pit-platform



Strong and individual: Lisa Therp and Hamish Linklater in 'Love's Fire'

Sonnets with all the mischief

THEATRE

DAVID MURRAY

Love's Fire

Barbican PR

Shakespeare's 154th sonnet concludes, "Love's fire heats water, water cools not love". New York's Acting Company has commissioned seven short plays by established writers, each inspired by one of the sonnets, and is presenting them in London at the Barbican PR under the collective title *Love's Fire*.

Expertly played, laced with erotic mischief, they make an engaging evening.

Rueful comedy is the key-

note, but it comes in the flavours. We start with "Bitter Sauce", by Eric Bogosian (*Talk Radio*) – a sour vignette about a bride-to-be trapped in her wedding gown, her wimp-fiance and her secret Hell's Angel stud – and end with "The General of Hot Desire" by John Guare (*Six Degrees of Separation*), in which the whole company puzzles over those dense sonnets, and then plays out a cod-Biblical history of mankind.

Bogosian's tart one-liners are in his familiar vein, like Guare's own particular knock for fanning confusion. Wendy Wasserstein's "Waiting for Philip Glass" is a bitchy piece about the kind of play that first mocks a character who thinks Philip Glass directed *Einstein on the Beach*, but takes care a minute later to inform the other half of the audience that he actually composed it.

William Finn's "Painting You" is a tender micro-musical – just one extended song, really, for an artist who finds that the longer he loves his lover, the harder it is to paint him whole. Stephen DeRosa delivers it with ringing verve and a wry edge. What the sexy black couple in "Hydraulics That Like Mean" by Ntozake Shange (*For Colored Girls who have Considered Suicide When the Rainbow is Erased*)

are about is hard to discern through their relentlessly poetical dialogue, but the choreographer Dyane Harvey turns it all into well-oiled dance.

Marshe Norman's "140" (that's her sonnet-number) is like *La Ronde* on cartoon and fast-forward, occasionally poignant while the couplings and deceptions proliferate. The cast-list includes "Roland's New Lover", "Roland's Lover's New Lover" and "Roland's New Lover's Lover" – two male, one female: that gives you the idea.

And Tony Kushner (*Angels in America*) contributes "Terminating, or Less

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Aggressively personal, volatile, thick with psychobabble and gay irony, overblown but disarming: DeRosa has a whale of a time as the Woody-ish gay Jewish client of a lesbian psychoanalyst.

Too little space to praise all the other excellent actors.

Special mentions, though, to Lisa Therp, who plays five different people with perfectly individual personalities, and to gangly, doe-eyed Hamish Linklater, whose slowly bared bottom is a riveting feature of "140"; and, of course, to the director Mark Lamos, who has kept everything together.

Until June 6.

INTERNATIONAL

Arts Guide

BARCELONA

EXHIBITION

Museu Picasso

Tel: 34-3-319 6310

Egon Schiele: The Leopold Collection. 152 paintings and drawings on loan from the largest private collection of Schiele's work in the world; to May 31

BERLIN

CONCERTS

Philharmonie

Tel: 49-30-2548 8354

Berlin Philharmonic Orchestra: conducted by Bernard Haitink in works by Schubert and Shostakovich. With soloist Matthias Goerne; May 29, 30, 31

CHICAGO

CONCERTS

Orchestra Hall

Tel: 1-312-294-3000

Chicago Symphony Orchestra: conducted by Daniel Barenboim in a concert performance of Fidelio. With the Chicago Symphony Chorus; May 28

GLASGOW

OPERA

Scottish Opera, Theatre Royal

Tel: 44-171-332 9000

The Queen of Spades: by Tchaikovsky. Conducted by Oskar Klemm; May 28

LAUSANNE

EXHIBITION

Fondation de l'Hermitage

Richard Armstrong in a staging by Yannis Kokkos; May 28

GLYNDEBOURNE

COMMENT & ANALYSIS

LIONEL BARBER
EUROPEAN VIEWPOINT

Blurred power lines

Political reform is challenging assumptions about the role of national government and identity in Britain, Ireland and Europe

The constitution of the United Kingdom is changing beyond recognition. This year, a new power-sharing assembly in Northern Ireland, a new parliament with tax raising powers in Scotland, in five years' time, perhaps, some form of proportional representation.

These reforms challenge long-cherished assumptions about the role of national government and national identity. The English, Scots, Welsh, and the men and women of Ulster are bound to ask themselves anew what it means to be British.

Judging from last week's referendum result in Northern Ireland, the reaction need not be defensive. In a community scarred by 30 years of violence, a majority voted in favour of a new political settlement in which sovereignty is shared with the south rather than frozen in a time-warp.

The implications for Britain's relationship with the European Union are potentially enormous. A decentralised Britain will create new power centres and networks with Brussels. The House of Commons will lose further ground. The regions will gain.

Proportional representation, if it comes, would increase the chances of coalition government. Britain will become more like Europe.

So far neither Tony Blair, Labour prime minister, nor William Hague, the Conservative opposition leader, have made the connection between the New Federalism in Britain and the governance of the European Union.

Mr Blair's camp argues that there is no sense in frightening the horses. Remaking the UK is hard enough without introducing

an unpredictable debate about, say, the political implications of economic and monetary union, the biggest pooling of sovereignty since the Treaty of Rome.

As long as Britain stays out of Emu, Labour's

discussions on the single currency will stick to the safer ground of economics rather than politics. In the short-term, ministers will stress the need for flexible labour markets and structural reform. The politics of Emu can wait until early 2002, the most likely date for a referendum on the single currency.

Mr Hague has no such inhibitions. He styles himself the spokesman for a young generation of upwardly mobile, outward-looking Brits. He wants to rescue Europe from the folly of monetary union.

But he talks about Europe in terms that are 10 years out of date. Take his speech to the Insead Business School in Paris last week. Mr Hague's premise was that the single currency is pushing Europe toward a

'One could find oneself trapped in the equivalent of a burning building with no exits'

single super-state with a common army, foreign and immigration policy.

The model is undemocratic, unworkable and could lead to conflict. In the end it will destroy the nation state to which the majority of the people owe allegiance.

The single currency is irreversible. One could find oneself trapped in the

EU - will take primary responsibility for the collective defence of western Europe. In matters of health, education, culture, and even to an extent border controls, national governments will hold sway, choosing on occasion to devolve responsibility to regional and local level.

Second, the vision of a common foreign policy remains just that. On certain areas - such as enlargement toward eastern Europe - there is a common purpose.

Finally and crucially, the lines of authority between Brussels and the member states are becoming more blurred. Increasingly, power lies in the networks of national public administrations whose experts gather regularly in Brussels alongside Commission officials to "run" Europe.

The best-known is the monetary committee comprised of national treasury officials and central bankers who created the blueprint for the single currency. But other ad-hoc committees are springing up on employment, food standards and taxation. This last committee is already proving to be a powerful stimulus for tax harmonisation in the euro-zone.

Mr Hague complains that all these trends will take European political union "well beyond its acceptable limits". Others will argue that EU members are engaging in a voluntary redistribution of power that will require citizens to have multiple allegiances: to a region, a country and, yes, to Europe.

Smaller countries living in the shadow of larger neighbours have made this transition. Ireland and Finland are the most striking examples. Britain lags behind.

Mr Blair's plans for British constitutional reform mean the question of Britain's constitutional relationship with Europe can no longer be avoided. Let the debate begin.

lionel.barber@jibe.com



HELLENIC TELECOMMUNICATIONS ORGANISATION S.A. (OTE S.A.)
THE SHAREHOLDERS OF THE HELLENIC TELECOMMUNICATIONS
ORGANISATION S.A. (REGISTRATION NUMBER 347/06/B/86/10) ARE HEREBY
INVITED TO THE FORTY-SIXTH (46TH) ORDINARY GENERAL ASSEMBLY
(FISCAL YEAR ENDING ON 31/12/1997)

1. Presentation of the Management Report, drafted by the Managing Director, and Audit Reports compiled by Chartered Auditors and an Auditor of international repute, in respect to the annual financial statements of the fiscal year 1997, including the financial statements of the Company's affiliates and the financial statements as per the International Accounting Standards.
2. Approval of financial statements and reports for the fiscal year 1997.
3. Approval of profit distribution.
4. Acquittal of the Board of Directors and Auditors from any compensation liability for the fiscal year 1997, pursuant to Codified Law 2190/1920.
5. Approval of remuneration paid to the members of the Board of Directors and determination of their remuneration's form.
6. Approval of remuneration paid to the Chairman of the Board of Directors and the Managing Director and determination of their remuneration.
7. Appointment of Chartered Auditors (two principal and two deputy auditors) and one auditor of international repute for the fiscal year 1998, in accordance with Law 2257/945 and determination of their fees.
8. Increase of share capital, resulting from capitalisation of reserves, due to a revaluation of land and buildings, at 31/12/1996 (Law 2065/1992).
9. Issuance of an irrevocable order to the Board of Directors to decide on the settlement of any proportional rights through purchase or sale of shares - resulting from the share capital increase.
10. Modification of Article 5 of the Articles of Association of the Company in view of the above-mentioned share capital increase.
11. Authorisation, to be granted to the Board of Directors, related to action to be taken in order to convert the company's shares into immaterial shares, according to Law 2396/1996, as modified by Law 2533/1997 and subsequent modification of the intents of the Articles of Association affected thereby.
12. Approval of incentives schemes to the Company's personnel through distribution of shares.
13. Miscellaneous announcements.

In order to participate in person or by proxy, in the said Ordinary General Assembly, Shareholders must, in accordance with the Law and the company's Articles of Association, deposit their share certificates with any Bank in Greece or abroad; the Consignations and Loans Fund; or OTE's Treasury (99, Kifissias Ave. Maroussi), or OTE's Share Registration Office (1st floor, 15, Stadiou Street, Athens) at least five (5) full calendar days before the appointed date and time for the Ordinary General Assembly, (12/06/1998, 12.00 hours).

By the same deadline, Shareholders must have also deposited the Share Depository Receipts as well as the proxy form with OTE's Share Registration Office, at 15, Stadiou Street, Athens.

By authorisation of the Board of Directors.

Athens, 22/05/1998

D. Papoulias

Chairman

COMMENT & ANALYSIS

LETTERS TO THE EDITOR

WTO must adjust to trade being driven by more than policy elite

From Mr Harry L. Freeman.

Sir, I refer to President Clinton's speech at the General Agreement on Tariffs and Trade 50-year celebration ("Clinton urges new, faster trade round", May 20) and to John Raven's letter (May 21). The challenge to the World Trade Organisation system - the successor to Gatt - is to bring the diverse views of more stakeholders to both the process of negotiating new trade agreements, and the process of dispute settlements.

Mr Clinton suggested that the WTO provide a consultative forum where business, labour, environmental and consumer groups could provide input. The same day, the US and EU agreed to seek "closer association of non-governmental organisations with WTO activities".

Mr Clinton's points reflect the fact that organised labour, environmental and

other NGOs effectively remain a member-driven organisation. But keeping it that way requires sensitivity to external opinions.

As an American who devoted many years to securing a WTO, I shudder at the thought of hundreds of NGOs from 132 member countries seeking accreditation to the WTO. Nevertheless, the appropriate WTO committees ought urgently to bring the diverse views of more stakeholders to both the process of negotiating new trade agreements, and the process of dispute settlements.

As for trade negotiations, member governments ought to examine how best to take into account the emerging stakeholders in world trade negotiations, accepting the principle that a broader view towards WTO stakeholders has become a necessity.

The WTO is, and should

Very non-EU practice

From Mr Doug Montague.

Sir, We read much about Microsoft's alleged anti-competitive "bundling" of its browser with Windows 98, but little of some of its other trade practices. For example, when I tried last year to buy a personal computer with Windows 98 from an Irish company, I was told that I could not have it without Microsoft's Office 97 as well, which I didn't want or wish to pay for. Protests were met with claims that Microsoft insisted on this "bundling".

So I bought Windows 98 separately, in the UK, came back to France and bought a bare computer. I then tried to contact Microsoft UK for another product, quoting my Microsoft registration number. I wrote to the company four times without reply. I rang it fruitlessly for some weeks, and eventually spoke to a real person. "Why haven't you answered my letters?", I asked. "Well, sir, it is Microsoft UK policy only to deal with UK customers. If you live in France, you'll have to contact Microsoft France."

European Union law allows me to buy anywhere in the EU, from anywhere else in the EU, but Microsoft does not. Who is going to tell it to behave itself in Europe, and when?

John Montague,
Argos Hill House,
Rotherfield,
East Sussex TN6 3QG

Laughable that image problem remains

From Mr John Butler.

Sir, Sir Kenneth Cork must be turning in his grave (or, more likely, roaring with laughter) at your article "Overcoming fear of the 1-word" (May 21) by Jim Kelly. In their day, Sir Kenneth and his firm Cork Gully were very much "in the forefront of the rescue culture".

The Cork report (Cmnd 6588 - June 1988) put forward a

shrewdly constructed framework for an innovative rescue culture which many considered more equitable, logical, and workable than the Insolvency Act which followed.

By an unfortunate process

of "pick and mix", politicians all but destroyed Cork's careful construct, leaving today's insolvency practitioners with severely

limited scope to prove that they are anything more than corporate undertakers. And now this is presented as an image problem - to echo your correspondent, what is the point of coining a sup bemis?

John Butler,
Argos Hill House,
Rotherfield,
East Sussex TN6 3QG

US should declare its inability to act as impartial arbiter

From Mr Alan Mackie.

Sir, The dilemma faced by the Clinton administration in trying to broker a Middle East peace was highlighted by Madeleine Albright's remark to David Gardner and Andrew Gowers ("Albright's trade-offs", May 7) that "American foreign policy doesn't work if you

don't have Congress as a partner". As the president was recently in receipt of a letter signed by more than three-quarters of the Senate urging him to desist from pressuring Israel to give up land to revitalise the Oslo peace talks, one can only conclude that the US Congress and, one suspects, a

partisan and thus unable to act as an impartial arbiter in the dispute. With Washington's cloak removed, it might be easier to focus attention on what is really going on.

Alan Mackie,
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PERSONAL VIEW STEPHEN ROACH

Europe's dilemmas revisited

The single currency is not the answer to all the continent's competitive needs

After the launch of the euro, the debate on economic and monetary union will shift from form to substance. Haggling over the process is out. Debate over the impact is in.

The main questions pertain to European competitiveness. Conventional wisdom has it that European Monetary Union will improve Europe's competitive position. This argument is typically framed in terms of scale: the new euro-area will have a gross domestic product nearly 80 per cent that of the US and about 50 per cent larger than Japan. It will be one of the most open trading areas in the world. Add in the capital market efficiencies stemming from the elimination of currency transaction costs and Europe seems set to conquer the world.

Maybe. But it is worth remembering, in the midst of all this optimism, two of the things that Europe will not do. It will not reduce the continent's high labour costs in manufacturing. And it will not improve the efficiencies in Europe's bloated and highly regulated service sector - the segment that will have to pick up the slack as the continent restructures.

To take the first, in Germany, the economic engine of Europe, hourly wages in 1995 (\$32.28) were 88 per cent higher than those in the US (\$17.19). True, our estimates suggest the disparity had narrowed by the end of 1997 to 54 per cent - an improvement but still a long way to go. Two forces account for the narrowing: first, German hourly wage inflation in manufacturing rose 11 per cent over the 1996-97 period, well below the 3.1 per cent rise in the US. And second, the dollar rose 25 per cent against the D-Mark from year-end 1995 to year-end 1997. According to our estimates, the bulk of the change in Germany can be accounted for by the weakening of the D-Mark.

If you adjust labour costs for productivity, the German cost disadvantage is not so bleak. In part, that is because manufacturing productivity there soared by 6.7 per cent in 1996-97, compared

with 4.6 per cent in the US. Even so, our estimates suggest that dollar-based unit labour costs in Germany are still at least 14 per cent higher than those in the US and even further above those elsewhere in Europe.

Many believe that the single currency will enhance labour productivity mainly by making Europe's capital markets more efficient. In my view, this seems unlikely. The pressure exerted by the capital markets seems a highly circuitous way of dealing with Europe's severe structural problems. In the case of worker compensation, it will be the political process that ultimately determines the outcome. The reason for this is that the root cause of European labour costs lies in the continent's deeply entrenched social contract. To take the first, in Germany, the economic engine of Europe, hourly wages in 1995 (\$32.28) were 88 per cent higher than those in the US (\$17.19). True, our estimates suggest the disparity had narrowed by the end of 1997 to 54 per cent - an improvement but still a long way to go. Two forces account for the narrowing: first, German hourly wage inflation in manufacturing rose 11 per cent over the 1996-97 period, well below the 3.1 per cent rise in the US. And second, the dollar rose 25 per cent against the D-Mark from year-end 1995 to year-end 1997. According to our estimates, the bulk of the change in Germany can be accounted for by the weakening of the D-Mark.

Obviously, there is more to Europe's wage-competitiveness than Germany. In dollar terms, German compensation in 1997 (at \$27.81 an hour) was nearly 40 per cent above the European average (\$20.26). At the opposite end of the spectrum are low-cost labour rates in the

US (\$14.01), Italy (\$15.29), and France (\$18.63). On average, hourly compensation in euro manufacturing was 32 per cent higher than in the US in 1995. By year-end 1997, this differential had been pared to just 12 per cent. While that still leaves Europe as the industrial world's high-cost producer, there is no mistaking the narrowing of the overall cost disadvantage for the region as a whole. The key is whether this can continue.

In an era of privatisation and corporate restructuring, the service sector is increasingly serving the role as a shock absorber to accommodate the job-shedding that occurs in competitive industries. Without a dynamic and competitive service sector, European restructuring could well be for naught.

Hence the significance of Europe's second big problem: the role of information technology. The region's investments in such technologies, widely viewed as the great hope for the white-collar productivity revolution, are clearly lagging. According to the latest European Information Technology Observatory (EITO) 96, western Europe earmarked just 2.26 per cent of its gross domestic product to information technology hardware in 1996, below Japan's 2.51 per cent and short of the US's 4.08 per cent. The EITO data indicate that western Europe had a mere 52 business per

sonal computers per 100 white-collar workers in 1996, half the US endowment of 103 per 100 white-collar workers.

In short, Europe's knowledge-based white-collar functions are at a disadvantage when compared with the technology endowment of those in the US or Japan. This is not something that Emu can do much about directly. Given the globalisation of service industries and the heightened role that white-collar workers play in delivering efficiencies in tradable goods, this shortcoming could seriously hobble Europe's performance in the years ahead.

Over the short term, shifts in competitive opportunities hinge on currency fluctuations. And that leads to one of the biggest tactical challenges for Europe. A back-of-the-envelope calculation suggests that it would require a 2.7 D-Mark/dollar exchange rate to make US and German compensation balance (the rate is currently 1.77). But it would take a much smaller depreciation of the euro to achieve a similar condition of wage parity for other countries in Europe.

That in a nutshell is another aspect of Europe's dilemma - whether a single currency holds the answer for a Europe with disparate economic and competitive imperatives.

A decade ago, the US was widely perceived as being in a state of permanent economic decline, while Germany and Japan were thought to be pre-eminent. Now the world has broken out the champagne in celebration of America's unparalleled competitive hegemony. As that about-face should indicate, it does not take all that long for the competitive tables to turn. But for the moment at least, though Emu is about to change the rules of European financial markets, there is still good reason to believe Europe faces a tough uphill battle. Its leap of faith to Emu changes none of that.

The author is chief economic and director of global economics at Morgan Stanley Dean Witter

COMMENT & ANALYSIS

FINANCIAL TIMES

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Wednesday May 27 1998

Thailand's hard year's labour

A year ago, Thailand led the way into the east Asian financial and economic crisis. Will it also lead on the way out? The fourth letter of intent to the International Monetary Fund, released yesterday, suggests it may, since adjustment and restructuring have been remarkable. But strong recovery remains, as yet, a hope rather than a reality.

For the Thai authorities, among the most pleasing rewards has been the stability of the baht, despite the Indonesian turmoil. That stability suggests recognition, not just of their meticulous implementation of the IMF programme, but of the remarkable turnaround in Thailand's current account. From a deficit of 8 per cent of gross domestic product in 1996, it is forecast to move into a surplus of 7 per cent this year - a swing of 15 per cent of GDP.

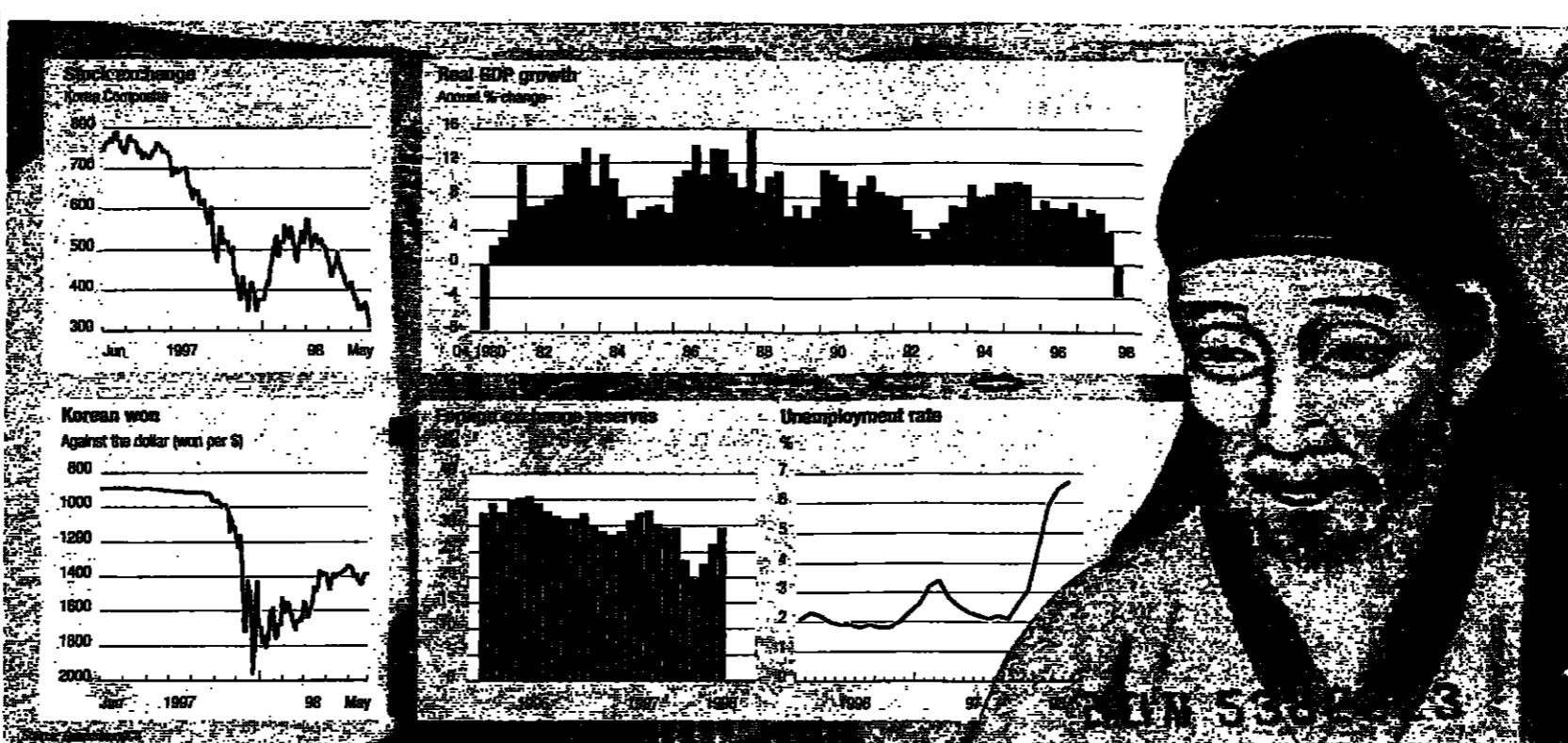
The domestic counterpart of this spectacular external adjustment has been a shift in private net saving from minus 11 per cent of GDP in 1996 to plus 9 per cent this year, itself largely caused by the collapse of private investment, from 32 to 16 per cent of GDP. Unfortunately, this development has inevitably meant a deep recession, with GDP now forecast to contract by between 4 and 5.5 per cent in 1998.

Tight control over inflation and a strengthening exchange rate have permitted modest easing of monetary and fiscal policies. Short-term interest rates have

fallen some 6 percentage points from their peak, though they remain around 7 per cent in real terms; the target for the fiscal deficit this year has again been modestly increased, this time from 2 to 3 per cent of GDP; and the forecast growth of broad money has been raised from 5 to 9 per cent, though even this is a modest contraction in real terms.

Meanwhile, economic reform and restructuring are being vigorously pursued, but these will be time-consuming. This is true of reform and re-capitalisation of the financial system and of the needed restructuring of debts owed by the non-bank private sector, since this depends not just on legal changes, now being put in place, but also on their effective implementation.

Against this background, hopes for a swift recovery depend unavoidably on exports, with domestic consumption and investment following slowly behind. Despite the frailty of the east Asian economies, notably Japan's, and the tight credit rationing afflicting many Thai exporters, export volume is forecast to expand 9 per cent this year, following 9 per cent in 1997. This is not bad, but needs to be better. While Thailand is pursuing the orthodox route to economic health with vigour and signs of success, a strong recovery, let alone a return to rapid and sustained growth, looks some way off.



A last chance for Korea

After the fall of Suharto, FT writers consider Asia's new pressure points. Today, John Burton looks at South Korea

reach 10 per cent by the year's end.

The state-financed Korea Development Institute, the nation's top think-tank, recently warned that the recession could last three to five years if financial and corporate restructuring proceeds slowly. It even said another currency crisis could erupt in spite of the \$58.3bn bailout arranged by the International Monetary Fund last December.

The Seoul bourse, anticipating that worse is indeed to come, fell to a 11-year low yesterday. The currency, the won, has recovered to 1,400 to the dollar from its December low of nearly 2,000. But analysts expect it to dip again if Japan's recession pushes down the yen.

So what has actually been done? A great deal, officials say. Important macroeconomic reforms, they claim, have been put in place under pressure from the International Monetary Fund and the effects will soon be felt.

Financial markets have been fully opened to foreign investors. The reforms include the abolition of a foreign shareholding limit in listed companies. This was approved on Monday.

The government has started cleaning up the indebted financial sector by suspending half the investment banks that specialize in short-term corporate lending. It will recapitalise troubled commercial banks, buy back bad loans and improve deposit protection under a Won 50,000bn (\$22bn) programme that will place a large number of banks under state control. Officials say they will force mergers among near-bankrupt financial institutions and expect them to call in loans from "non-viable" businesses. 14 of the 26 commercial banks, including the six largest, have not met the capital adequacy ratios laid down by the bank for International Settlements.

Things will get worse. Economic indicators released by the government last week showed the country's problems are more severe than was earlier thought. Gross domestic product shrank by 3.8 per cent in the first quarter, the worst performance in 18 years and even worse than had been expected.

Industrial investment fell less than 41 per cent and private consumption dropped 10 per cent. Unemployment more than doubled to 6.7 per cent in April from a year before and it is expected to

Doubts remain about whether these changes can be implemented and sustained. "The real challenge is to implement these reforms on a microeconomic level," says Henry Morris of Industrial Research and Consulting, in Seoul. "Unfortunately, the unity that Korea initially had in confronting the crisis last December is crumbling and faultlines of opposition are emerging."

Some of Korea's success may have lessened external pressures to change. After rescheduling its foreign debt with international banks, the country's freely available foreign currency reserves rose to \$31.5bn in mid-May from a low of \$6bn in December. The current account recorded a surplus of \$12.3bn for the first four months of 1998 against a deficit of \$8.7bn a year ago after a dramatic cut in imports. Pressure from the IMF has eased somewhat since it has already disbursed \$23.1bn, nearly half the promised money.

But the bigger problem lies inside the country. It comes from the resistance to change of five groups: industrialists, workers, bankers, bureaucrats and opposition politicians.

● The *chaebol*. The family-owned conglomerates are trying

'The unity is crumbling and faultlines of opposition are emerging'

to avoid having to shed businesses to help pay debts that amount, on average, to five times equity. Kim Woo-chong, chairman of the Daewoo group and head of the Federation of Korean Industries, says demands for corporate restructuring are a plot by western multinationals to gain a larger share of the Korean market by weakening local competitors. "The IMF has been standing behind the developed nations in demanding the abolition of the *chaebol* instead of allowing them to collapse."

"A great deal of the banks' new lending is focused on shoring up large borrowers, whose default on existing debt could endanger the banks," says Lee Hun-jae, head of the state financial supervisory commission. "Such practices are inherently unstable,"

starve worthy small and medium-sized enterprises of credit and further erode the banks' portfolio and franchise value."

As analysts point out, the bankers' desire to keep *chaebol* going on the grounds that they are too big to fail is like the arguments used by previous governments to justify state intervention in the economy.

● Some bureaucrats still support those arguments. There are signs of growing division in the government between reformers and conservative technocrats. Mr Kim's party, the National Congress for New Politics, supports change. But many of the top economic posts are occupied by technocrats, who represent a bureaucracy keen to guard its turf.

Their influence reflects support by the government's junior coalition partner, the United Liberal Democrats, whose leaders include the architects of Korea's state-guided capitalism.

● The opposition is keen to encourage this split. The former ruling Grand National party holds a slim parliamentary majority that it has used to weaken laws regulating the *chaebol*. The GNP has close ties to the bureaucracy and the *chaebol*, which have supported the party financially.

Clearly, then, resistance to change is strong. For the moment, it seems to have slowed down the reformist impetus. But President Kim might be delaying another round of reform until after local elections, due on June 4. These will be the last national polls until parliamentary elections in 2000. A decisive win by the government in them could persuade dissident MPs from the faction-ridden GNP to join the government and provide it with a parliamentary majority.

● Bankers are fearful that a public backlash over high unemployment, the government has urged companies to refrain from dismissing workers despite a new law making mass redundancies easier. This ambiguous stance has been criticised by the *chaebol*. "It would be better if the government focused on dealing with jobless people and producing new jobs rather than trying to prevent unemployment artificially," says Hyundai's Mr Lee.

"A great deal of the banks' new lending is focused on shoring up large borrowers, whose default on existing debt could endanger the banks," says Lee Hun-jae, head of the state financial supervisory commission. "Such practices are inherently unstable,"

Later articles in this series will include China's banks and Japan's recession.

TV shoot-out

The battle between the EU competition authorities and two media companies, Kirch and CLT-Ufa, over the future of digital television in Germany is close to an important climax.

Like the traditional sheriff, Karel van Miert, the competition commissioner, boldly pronounced that he would stand firm against a joint venture which would carve up the emerging pay-TV market. He demanded concessions.

The companies duly retreated a few steps - agreeing to sell a 25 per cent stake in Kirch's set-top decoder subsidiary, BetaResearch, to give competitors access to 25 per cent of Kirch's film rights, and to allow other cable companies to send out Premiere, the programme company that they jointly own.

Mr van Miert told them to move along further. The companies refused to budge. The standoff will be considered today by the European Commission, and as often happens in such dramas, the sheriff is far from sure that his own people are all right behind him.

Some are arguing that an alliance between Kirch and CLT-Ufa, the Luxembourg company 40 per cent owned by Bertelsmann of Germany, is needed to stand up to the intrusive power of Hollywood. Others say that the high initial costs of a digital pay-TV network make some elements of

monopoly inevitable.

There is something in the second argument, but the Commission should not give way to it. It should scrutinise the proposal at three levels: the market for programmes including bought-in films and sports coverage; competition with other methods of distribution; and access to the set-top box which provides the electronic gateway for digital services.

The proposed venture would dominate all three. Companies may want an assured market to compensate them for the big expense of buying up programmes. Even so, they must not be allowed a complete monopoly over all the best films. Equally important, they must be open to competition from other means of distribution, in this case satellite broadcasting. To secure this, the Commission must insist that the set-top box uses a standard technology truly open to competitors.

Even when agreements for open access to digital technology are secured, they may need to be policed at a technical level. Neither the EU nor most national governments have very effective arrangements for this yet - although Ofcom in the UK has worked well, and might provide a model. Meanwhile Kirch and Bertelsmann should be required to make stronger commitments to openness and Mr van Miert should stick to his gun.

Kabila's failure

One year after Laurent Kabila was catapulted from obscurity to the presidency of Congo, he cuts a sorry sight. Hopes that he could preside over the recovery of a country rich in resources, but ruined by corruption, have been dashed.

Authoritarian and incompetent, Mr Kabila has not only managed to offend the African governments who brought him to power. He has also angered the UN, discouraged foreign investors, and alienated aid donors, as the troika of European Union ministers led by Britain's Tony Blair should make clear when they visit Kinshasa next week.

No single issue has done as much damage to Mr Kabila's reputation as his refusal to co-operate with the UN investigation into allegations of mass killings during the Rwandan Hutu refugees during the war against former President Mobutu Sese Seko. Until he complies, the donors are right to withhold backing for the country's \$4.5bn recovery programme.

Mr Kabila also has to win the confidence of investors in the country's mining industry, which should be at the heart of Congo's economic revival. The absence of clear legislation, doubts about ministerial authority to grant licences, and the lack of an independent judiciary to enforce contracts have discouraged most companies.

But while the EU ministers

should pull no punches in their criticism of Mr Kabila's performance, the donors' own response has fallen well short of what Congo's recovery urgently needs. Their pledges have been modest, and they have been reluctant to address the problem of the country's \$15bn external debt, more than eight times the value of annual exports. The burden of servicing this debt is incompatible with any recovery.

Although Congo is not alone in failing to fall into the category of disaster-hit countries which, as the G8 leaders who met in Birmingham acknowledged, need special treatment.

Congo qualifies not simply because it has been ravaged by war and corruption. Much of the debt dates from the cold war era, when loans were little more than rewards for Mobutu's loyalty to the west. The lending continued long after a senior IMF official in Kinshasa formally warned that much of the money was ending up in the dictator's pockets.

Mr Kabila has got to go, convinced he has the management of Belgium's oldest bank on side. Yesterday ABN Amro even produced

OBSERVER

Kalff's lever

news that his bid had been topped. That must have been enough to curdle the porridge.

What a shower

Plummeting property prices in Hong Kong have been testing property developers' guile to destruction. Potential space-takers are getting used to being lobbied by enthusiastic representatives of rival developments.

The latest wheeze from Cheung Kong, flagship company of Li-ka-shing's business empire and one of Hong Kong's biggest property companies, is to team up with American Express so that tenants and buyers of some of the world's most expensive real estate can do so with the wave of their card.

Needless to say, there are loyalty points that can be used to pay for agents' or conveyancing fees - or even the bathroom fittings. Unlikely though it was to be a good idea to the point of meaninglessness, one early version alarmed the Germans so much that they insisted on a translation into their own language - so other countries followed suit.

The Finns eventually declared that they were perfectly happy with the English text - but that the Finnish version was unacceptable. Should go down a storm in the cowed.

In the meantime, Observer can shed some light on Macarlane's

unusual business philosophy, which he says is based on Buddhism.

Instead of being hierarchical, Macarlane claims that the organisation of the curiously-named Japanese electrical engineering group is "spherical" so that any person at any time can be the central figure at the top". With 50.6 per cent of the shares, Siebe has its own view of where it fits into the picture.

to avoid having to shed businesses to help pay debts that amount, on average, to five times equity. Kim Woo-chong, chairman of the Daewoo group and head of the Federation of Korean Industries, says demands for corporate restructuring are a plot by western multinationals to gain a larger share of the Korean market by weakening local competitors. "The IMF has been standing behind the developed nations in demanding the abolition of the *chaebol* instead of allowing them to collapse."

Laws have been passed that force mergers among near-bankrupt financial institutions and expect them to call in loans from "non-viable" businesses. 14 of the 26 commercial banks, including the six largest, have not met the capital adequacy ratios laid down by the bank for International Settlements.

Things will get worse. Economic indicators released by the government last week showed the country's problems are more severe than was earlier thought. Gross domestic product shrank by 3.8 per cent in the first quarter, the worst performance in 18 years and even worse than had been expected.

Industrial investment fell less than 41 per cent and private consumption dropped 10 per cent. Unemployment more than doubled to 6.7 per cent in April from a year before and it is expected to

be a breeze.

office wall has had a bit of a knock in Panama. Opponents of president Ernesto Pérez Balladares have come up with a long-ignored 1941 law forbidding the presidential mugshot from public offices.

Panama's electoral tribunal - in what might be a compliment to the president's looks - has ruled that the photo could indeed hand Pérez Balladares an unfair advantage at the polls. Pictures of *El Toro*, as the president is known on account of his size and shape, are being pushed into cupboards all over Panama, where they will have to stay indefinitely, unless the law is changed.

If Pérez Balladares wins the August referendum to allow him to stand for a second term, then top the polls next May, getting shot of that crusty 57-year-old law should be a breeze.

Price sensitive

Michel Bon may not match the pulling power of Janet Jackson or Elton John. But the France Telecom chairman gave a polished display yesterday at the Palais Omnisports, where both superstars will be singing later this summer.

But in front of anything up to 4,000 shareholders at the company's first annual meeting since partial privatisation last autumn, Bon did fluff his lines once, putting the issue price at FF-282 instead of FF-284. Given the shares' giddy rise to FF-349 at last night's closing, his audience was in a forgiving mood.

Financial Times

100 years ago

Blockade Of Cuba
Madrid, 26th May. The "Heraldo" publishes a telegram from Havana of yesterday's date stating that some of the American warships shelled Fort San Hilario, situated three miles from the port of Nuevitas.

Others of the enemy's ships reconnoitred the entrance to Cardenas Bay with the intention of ascertaining whether any torpedoes had been laid and of eventually forcing an entrance. The inhabitants of Cardenas are fortifying the place strongly. The telegram adds that twelve American warships have made a demonstration off Cienfuegos.

Key West, 26th May. A gunboat detached from the blockading squadron off Havana reports that everything is quiet.

50 years ago

S. African Election
Johannesburg, May 26. A record poll was predicted in to-day's South African General Election - a trial of strength between General Jan Smuts' United Party (Government) and Dr. Daniel Malan's Nationalists (Opposition). Observers believe

that the larger the vote the better were the chances of General Smuts' followers, particularly on the Rand, the key area to the whole election.

THE LEX COLUMN

Dutch courage

The outbreak of an auction for a prime Belgian banking asset shows how the looming euro is sparking a revolution in continental Europe's financial services sector. And, national pride aside, shareholders in Générale de Banque should be rubbing their hands with glee. ABN Amro is offering a generous three times book value. The offer is about 24 times this year's earnings forecasts, begging the question of when ABN Amro might expect to get a decent return.

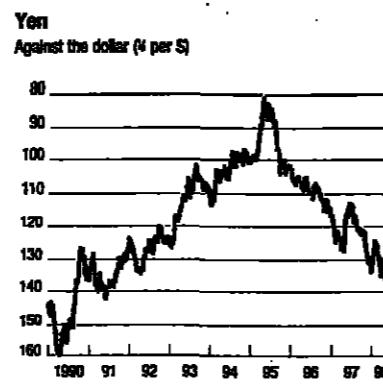
Its answer comes in the form of an impressive looking synergy claim of F1bn (Ecu 450m) by about 2002. Taxed and discounted to a present value, the amount is roughly halved but still equivalent to a 50 per cent earnings increase for Générale de Banque. On this basis, ABN can claim earnings enhancement in a few years' time, although achieving a return comfortably ahead of its cost of capital will take longer. Constrained in its home market and with pockets deep enough to finance its push for a leading position in euro-zone banking, it is right to take the long-term view.

There is, however, a caveat over the synergies. ABN is claiming 50 per cent more than its Belgo-Dutch rival Fortis, although it has less overlap with the target. It admits that only a third of the F1bn will come from cost-cutting. The rest relies on softer revenue synergies, such as selling more investment banking services to more corporate clients. Fortis' Ecu 300m savings are largely cost cuts. However, it, too, could claim considerable cross-selling potential, notably of insurance products.

As it considers whether to raise its bid, its initial conservatism will be revised. With the gap between its bid and that of ABN narrowing to less than 10 per cent, it is probably worth it raising its paper bid. It is also right to place a high strategic value on Générale de Banque.

Fortis' gain begs the question of whether Société Générale de Belgique looks at all foolish for agreeing to sell at a lower price? It does not. It faced a tricky political job in prising away Générale de Banque's independence, a process which has helped fuel an 80 per cent jump in the bank's shares since last year.

But it would have been too politically unpopular for its French parent, Suez Lyonnaise des Eaux, brashly to put its



key stake in the Belgian bank up for auction. SGB's main concern must be that a hot contest could lead to Fortis - in which it has a stake - overpaying.

Short of that, it should gain from the Fortis/Générale de Banque combination - or, if Fortis backs out, it can sell its stake to ABN. Suez has, in any case gained its main Belgian prize, a tighter hold on the utility Tractebel by buying out the minorities in SGB.

There may even be a carve-up option between ABN and Fortis, as the former may have to shed some Dutch business. This would leave Fortis with some consolation, although losing Générale de Banque would be a blow for its euro strategy.

Yen/dollar

The only thing weaker than the yen seems to be the resolve to shore it up. Rumours that US Treasury secretary Robert Rubin is prepared to live with rates of up to Y150 to the dollar, were enough to send the Japanese currency to a seven-year low of Y137.

Although subsequently denied, the reports look close to the mark. While the US trade deficit is deteriorating, robust economic growth and low unemployment mean there is no pressure on the government to act. The Treasury's strong dollar policy, leading to a strong bond market and low interest rates, is politically popular. At present, Mr Rubin will gain few votes by helping the yen.

The Japanese authorities, meanwhile,

can have little enthusiasm for a stronger currency given the stagnant economy. Indeed, with the Bank of Japan considering monetary easing, its main concern is probably to prevent a sudden free-fall and to engineer a slow and steady erosion instead. To do so, it will keep the threat of intervention dangling above the currency markets. But the lack of any policy statement at the G8 summit in Birmingham suggests there will be little concerted international action.

Fundamentally, a stronger yen needs a recovery in the Japanese economy and that is unlikely until well into 1999. Meanwhile, deregulation has made it easier for Japanese capital to flee abroad in search of higher yields. Yen weakness looks set to continue.

Liffe

So there may be Liffe after death after all. The simultaneous arrival of electronic trading and the euro constitute the sort of paradigm shift which could have unseated the London futures and options exchange from its position as Europe's premier derivatives trading operation. Certainly, its Frankfurt-based rival DTB has been making all the running recently while Liffe has been riven with power struggles and indecision.

With luck, Liffe can now take a more proactive role. Its board is finally committed to introducing an electronic trading system and has accelerated the deployment to the first half of next year. This should be cheaper and more flexible than traditional pit trading, which will run in tandem.

Liffe's electronic platform will still be a touch late for the euro. And there is, of course, a risk that it will not meet its accelerated deadline or that the system will not be full of bugs. So Liffe has certainly not won the battle with the DTB yet.

Moreover, Liffe has judged the reform of its corporate structure. The decisions to turn it into a profit-making entity and open up electronic trading to non-members are good. But the link between membership and pit trading is staying, as is the convoluted shareholding structure. If that is the compromise needed to gain agreement from floor traders to the other reforms, so be it. But this half-way house should be revisited before long.

Rosneft auction closes with no bidder announced

By Chrysis Freeland in Moscow

The auction of Rosneft, the largest Russian oil company, failed yesterday because there were no bidders, according to Russian news agencies.

Sergei Kiriyenko, the Russian prime minister, said the government had received no bids for the 75 per cent on offer by the deadline yesterday afternoon. The government would announce terms for a second effort to privatise Rosneft on Saturday or Monday.

At a press conference yesterday government ministers had refused to comment publicly on whether there had been any bidders. The government's formal announcement of the results of the sale is expected on Friday.

Failure of the Rosneft auction is politically embarrassing and financially dangerous for the Russian government, which had hoped that the Rosneft sale would be a model privatisation.

It will also further unsettle Russia's troubled financial markets,

which had been expecting the Rosneft sell-off to provide billions of dollars for the country's cash-strapped treasury.

"We're still uncertain, but it looks as if nobody's come to the party," said Stephen O'Sullivan, oil and gas analyst at United Financial Group, a Moscow investment bank. "It is bad for the government because they were expecting the revenue and this was quite an important week to have some money."

Over the past few weeks the leading corporate contenders for Rosneft have warned the government that a \$2.1bn starting price for the 75 per cent stake was too high, insisting that the falling price of oil and the turbulence in Russian capital markets meant that potential bidders were revising their approach to the auction.

But the Russian government was deaf to their complaints, insisting that it would stick to the announced price in an effort to maximise its revenues and assert its independence.

Gazprom, the Russian natural gas giant, had been the strongest con-

tender for Rosneft. Last year Gazprom formed a consortium with Royal Dutch/Shell and Lukoil, a Russian oil company, and the group said it would consider a collective bid for Rosneft.

Oneximbank, together with its strategic ally British Petroleum, had also been in the running for Rosneft. Earlier, officials at Oneximbank had said it was too expensive.

As the government prepares for a second attempt at Rosneft privatisation, Gazprom may still be the most likely to come to the Kremlin's rescue in any eleventh-hour deal to buy the majority stake.

As Russia's largest company, Gazprom has the deepest pockets. The government also has powerful political leverage over Gazprom, in which the state still owns a 40 per cent stake.

Russian industrialists said last week that the government was trying to strong-arm Gazprom into bidding for Rosneft through a combination of financial and political incentives, such as *de facto* tax breaks and promises to retain current management.

South Africa calls in Kroll to help combat organised crime

By Victor Mallet in Johannesburg and James Burns in London

with heroin and other drugs coming from Asia and Latin America and going to Europe and the US.

Criminal gangs are also involved in the car hijackings and armed robberies that have plagued the country since apartheid began to crumble.

Sydney Mufamadi, South Africa's minister for safety and security, told the Financial Times yesterday that there was growing evidence of international crime syndicates operating in the country. Suspects from Brazil, Bulgaria, Nigeria and elsewhere had been arrested, he said.

"Syndicates are increasingly targeting South Africa as a theatre for their operations and it is important for our people involved in the fight against crime coming in from the outside," says Tommy Helsby, chairman of Kroll's London-based operations. South African police say there are more than 190 organised crime syndicates in the country.

"You've got somewhat disorganized crime in South Africa that's beginning to organise, and highly organised crime coming in from the outside," says Tommy Helsby, chairman of Kroll's London-based operations. South African police say there are more than 190 organised crime syndicates in the country.

Johannesburg and other cities have become trans-shipment points for the international narcotics trade,

ers, head of the Asian region, who was in charge of criminal intelligence for the Hong Kong police; and Tom Cash, Kroll's South American chief, who headed the US Drug Enforcement Administration's operations in Miami.

Kroll will train members of the South African police, the National Intelligence Agency (responsible for domestic security), the South African Secret Service (which gathers foreign intelligence), and the prosecution services. It is working with the NIA's own training academy on the programme.

One problem is that previous white minority governments allowed a criminal culture to develop within South Africa's own security forces in the battle to evade economic sanctions, generate additional secret income, and defeat the African National Congress guerrilla movement, which is now in power. They also allowed the formation of gangs, especially in the Cape Town area, if they were seen to be hostile to the ANC and its supporters.

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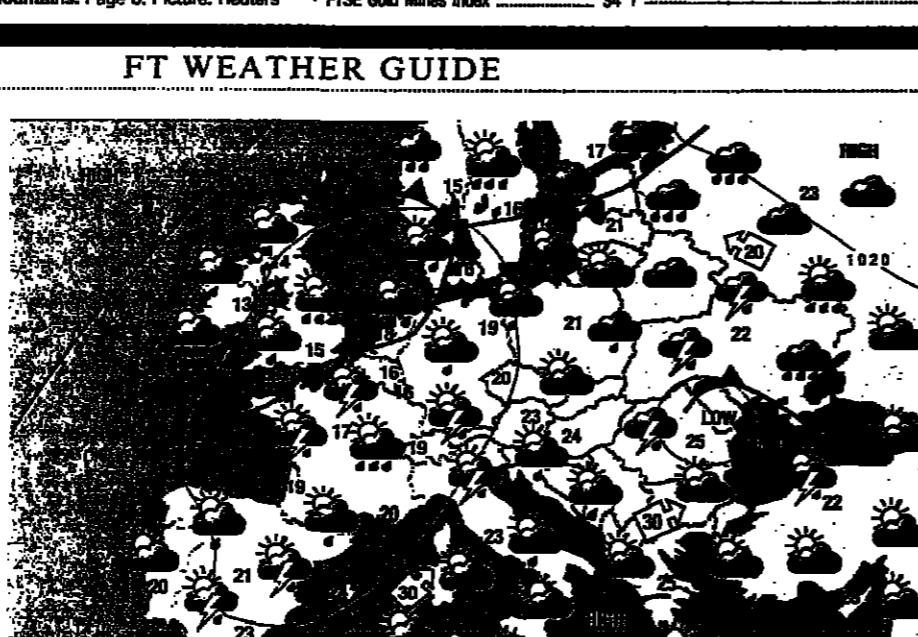
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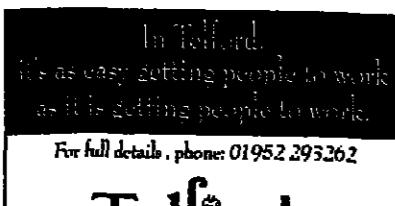
FTSE Gold Mines Index

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Mexico City declared a smog emergency yesterday as the capital was choked by fires in the surrounding mountains. Page 6. Picture: Reuters

FT WEATHER GUIDE





FINANCIAL TIMES COMPANIES & MARKETS

WEDNESDAY MAY 27 1998

Week 22



INSIDE

Coca-Cola plans to create global network of bottlers

The Coca-Cola Company of Atlanta is building a worldwide network of anchor bottlers to ensure its soft drink products are within "an arm's length of desire". Its latest move is the planned flotation in London of Coca-Cola Beverages. Covering 13 countries in central and eastern Europe, it is set to prove particularly interesting to investors. Page 24

Budapest stocks recover ground

Calm returned to the Budapest stock market as the Bux Index rallied 1.8 per cent to 7,408 after Monday's 8.7 per cent tumble. Investors were influenced by news that Fidesz, the centre-right party that won most seats in the general election, is to offer the finance minister's post to Zsigmond Jarai, Budapest stock exchange chairman and chief executive of ABN Amro (Magyar) Bank. Page 33

Czech telecoms group raises \$134m
Ceske Radiokomunikace, the telecommunications, radio and television company, became the first Czech group to raise capital through a \$134m public international equity offering. Page 26

Dollar revives on D-Mark weakness
The US dollar strengthened against the D-Mark during trading on foreign exchanges following currency turmoil in eastern Europe. The dollar also continued to rise against the yen. Page 19

Reuters ready for second US assault
Reuters, the UK information group, plans to break into the US equities market four years after its first attempt. But the task looks tougher than ever because, with fierce competition over price, a war over market share has broken out. Page 19

Taiwan's oil refinery hit by scandal
Corruption scandals and accidents at Taiwan's Chinese Petroleum Corp have cast a cloud over the state oil refining monopoly before its planned \$7.5bn privatisation. CPC must now overhaul its public image to attract investors. Page 18

Fruit growers aim for co-operation
Adverse effects from the El Niño weather phenomenon and collapsing Asian currencies have prompted a mood of co-operation at the first inter-governmental meeting of tropical fruit-producing and consuming nations in Thailand. Page 26

Seoul stocks fall ahead of strike
Swept by what brokers described as panic selling, Seoul stocks fell for the fourth day running. Yen weakness and plans for a two-day strike at Hyundai Motor sparked the latest round of selling. It extends to almost 20 per cent the decline on the benchmark index since last Thursday. Page 38

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FINANCIAL TIMES

COMPANIES & MARKETS

WEDNESDAY MAY 27 1998

Week 22

Liffe speeds up electronic trade plans

By Edward Lucas in London

Futures exchange sends reform blueprint to members

The London International Financial Futures and Options Exchange brought forward the planned introduction of electronic trading by six months yesterday as part of a much-awaited reform blueprint sent to members.

The move ends speculation that Liffe would buy an existing electronic system enabling it to start screen-based trading immediately. It means its electronic platform will be available by June 1999 instead of December 1999 as planned.

The exchange, which will also convert from a member-dominated structure to a shareholder-driven system

under the proposals, will submit the blueprint to a vote of its 215 members on June 9.

The reforms are the most sweeping in Liffe's 16-year existence. They respond to the competitive challenge mounted by Deutsche Terminbörse, Liffe's Frankfurt-based rival, over the past 12 months.

"We want to modernise the exchange and to regain the strategic initiative in the derivatives market," said Daniel Hodson, chief executive of Liffe yesterday.

As part of yesterday's package Liffe is almost certain to abandon plans to develop a

large floor trading site at Spitalfields in east London. The undeveloped site, which Liffe can sell back to the City of London Corporation any time before 2001, is likely to be purchased by a third party, said Mr Hodson.

But Liffe, which has 11 separate office sites in the City, would retain the option to rent a section of the development should it need to have its premises in one building. In practice, however, senior officials at the exchange believe the move from "open outcry" to electronic trading will be quite rapid once the market is

given the choice next year.

This would remove the need for a larger trading floor in Spitalfields.

Under the blueprint, Liffe will convert to a normal profit-seeking organisation which pays dividends to its shareholders. Shareholders will no longer be required to be members, although traders on the open outcry system will still be required to be members. The board has no plans for an initial public offering in the near future.

Leading market participants yesterday responded mostly positively to the proposals.

which have come after several weeks of negotiation between board members.

"Liffe is taking positive steps to modernise itself," said one banker. "The decision to open up share ownership to outsiders is positive and will give locals [floor traders who speculate with their own capital] a nice windfall if they want to sell."

Some bankers criticised Liffe for failing to go further than yesterday's proposals. Participants were disappointed that Liffe was unable to introduce its electronic platform in advance of European monetary union.

Lfx, Page 16

Usinor to pay \$625m for stakes in Brazilian steelmakers

By Jonathan Wheatley in São Paulo

Usinor, the French steel group, is to buy stakes in two Brazilian steelmakers in the first significant foreign entry to Brazil's steel industry since its privatisation in the early 1990s.

It is expected to lead to further restructuring of the industry, which many observers say has suffered from complex cross-ownership and a lack of global players.

Usinor is to pay R\$720m (\$625m) for a 30 per cent stake in Acesita, a maker of specialty steels and, indirectly, a 16 per cent stake in CST, a small producer of steel slabs with big growth potential. Usinor raised an earlier bid of R\$624m in response to a rival proposal by CSN, Brazil's biggest steel group, in conjunction with Thyssen Krupp of Germany.

Mário Van Erven of Fonte Cindam, a Rio de Janeiro investment bank which advised Usinor on the purchase, said the deal would lead to increased competition for higher value-added steel products in Brazil and overseas.

"There will inevitably be competition with CSN and Usiminas [Brazil's second biggest steel group]," he said. "Acesita and CST will also use Usinor's global network to reach new export customers."

At present, CST makes only steel slabs, an intermediary product sold to other steelmakers. It has plans to increase annual production from 3m to 4.5m tonnes from the second half of this year. It also plans to invest in a hot rolling mill to make higher value-added products from 2000. Mr Van Erven said CST's target would be to sell 1m tonnes of hot rolled products on the domestic market and 1m tons abroad.

He said the emergence of a third significant force in the Brazilian industry would lead to further deals: "This is the first step in restructuring the widespread cross share holdings in the industry."

Analysts say investment in the industry has been held up by its ownership structure, under which the two biggest groups, together with iron ore giant Companhia Vale do Rio Doce (CVRD) and big pension funds, hold minority stakes in almost all companies.

VW vows to roll over any BMW roadblocks to R-R Motors deal

By Haig Simonian in Wolfsburg

Ferdinand Piëch, chairman of Volkswagen, is determined his group can overcome any obstacles to the purchase of Rolls-Royce Motor Cars raised by rival bidder BMW.

Mr Piëch said that if shareholders of Rolls' parent company Vickers choose to sell the luxury carmaker to VW next week, his group will be ready to replace the BMW engines used in new Rolls-Royce saloons with its own engines from July 1 next year.

"From then we will be able to replace some famous engines with some even better ones of our own. We have alternatives for all these in hand," he said.

BMW, which had bid £340m (\$555m) for Rolls-Royce Motors against VW's £430m, apparently has threatened to exercise its right to half supplies of its eight and 12-cylinder engines with a year's notice.

In an interview with the FT, however, Mr Piëch said that re-engineering the Rolls-Royce Silver Seraph and Bentley Arnage saloons to take VW engines "would not be too difficult to do". Nor did he believe sales of the new models would be affected by the engine change - VW's alternative engines would simply have to be "a bit better than what is in today's cars".

He said the change of engines could boost sales as the motors would be built by Cosworth, the specialist racing engine subsidiary of Vickers. Mr Piëch said British buyers, who make up the bulk of Rolls-Royce Motors customers, would prefer cars with British

built engines rather than those with BMW power plants.

"As we did with Seat and Skoda (VW's Spanish and Czech subsidiaries), so Rolls-Royce must be British. That is what the customer expects," he said.

If Vickers also sold Cosworth to VW, Mr Piëch said it would be expanded to build engines and do foundry work for the German group's executive car subsidiary, Audi, which is facing production bottlenecks. He said VW could also use Cosworth to develop high-performance versions of engines used by VW's other brands.

Cosworth engines already power some sporty Ford models, as well as some

Rolls-Royce vehicles, and its customers, notably Ford, could oppose its sale to a competitor. This has led some analysts to suggest that VW might come to an agreement allowing Ford to maintain its association with Vickers for performance engines.

If Vickers also sold Cosworth to VW, Mr Piëch said it would be expanded to build engines and do foundry work for the German group's executive car subsidiary, Audi, which is facing production bottlenecks. He said VW could also use Cosworth to develop high-performance versions of engines used by VW's other brands.

Mr Piëch said he was confident VW would reach agreement with Rolls-Royce plc, the aero engine maker which owns the right to the Rolls-Royce Motors brand name.

"I'm convinced Rolls-Royce plc wouldn't let this shop close down," he said. Moreover, he argued that continuation of the Rolls-Royce brand on luxury cars was "probably more important for the image of the

aero-engine maker than vice versa".

He said he had been impressed with the modernisation of the luxury carmaker's Crewe factory, which he had first visited eight years ago.

"We wouldn't have offered to buy it if we didn't think it was any good," he said.

He also said he had enjoyed driving the new Silver Seraph and Arnage, particularly the sportier Bentley model.

Buying Rolls-Royce Motors, he said, would allow VW to make a range of cars for almost every taste and pocket.

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Mr Piëch said he was confident VW would reach agreement with Rolls

COMPANIES & FINANCE: THE AMERICAS

CANADA THREE GROUPS POST SOLID INCREASES IN PROFITS

Banks report strong second-term results

By Edward Alden in Toronto

Canada's banks posted record performances in the second quarter of this year, with three of the country's top five showing strong increases in profits and revenues.

The Royal Bank of Canada and the Bank of Montreal, which have announced their intention to merge, both beat analysts' expectations for earnings per share, while the Bank of Nova Scotia shook off concerns about its international exposure to post solid gains as well.

The advances occurred in all important segments of the banks' business, with strong growth in personal and commercial banking, wealth management, investment banking and offshore operations.

While some analysts had anticipated a slight dip in the banks' return on equity — a measure watched closely by the markets — all three beat expectations in this respect as well.

The performances will further enhance the banks'

claims that they are poised to become strong international operators, though it could weaken their argument that mergers are needed to remain profitable as Canada opens up to greater international competition.

Two of the other top five banks, the Canadian Imperial Bank of Commerce and the Toronto-Dominion Bank, have also said they plan to merge. Both proposals face stiff public opposition and must be approved by the Canadian government.

The Royal Bank, Canada's second largest bank, had a return on equity of 19.7 per cent in the second quarter, compared with 19.5 per cent last quarter and 19.4 per cent a year ago. Net income rose to C\$4.6m (US\$2.6m), a 15 per cent increase on the second quarter of 1997, on revenues of C\$2.7bn.

Earnings per fully diluted share were C\$1.86, up 15 per cent from the previous year and slightly above analysts' estimates.

The Bank of Montreal, the third largest bank, reported an 18 per cent return on equity, compared with 17.2 per cent in the second quarter of 1997. Net income was up 20 per cent to C\$37.7m on revenues of C\$1.5bn. Earnings per fully diluted share were C\$1.32, compared with an estimate of C\$1.23 for analysts surveyed by First Call.

Scotiabank, Canada's fourth largest, reported a 16 per cent return on equity, down from 16.7 per cent a year earlier. Net income rose 15 per cent to C\$34.6m on revenues of C\$2.9bn. Earnings per share rose from 58 cents to 65 cents.

All three banks appear to have coped with the effect of the Asian financial crisis and done well in offshore markets.

The Royal Bank reduced its total exposure to Asia by 16 per cent to C\$67m and saw only a slight increase in impaired loans.

The Bank of Montreal posted a C\$31m increase in earnings outside Canada, led by increased profits at the recently acquired Harris Bank, of the US.

Reuters prepares second assault on US equities

With price competition becoming fierce, a war over market share has broken out, writes Richard Waters

For years after mounting its first attempt to break into the US equities market, Reuters is ready for another try. But after marking time for much of the 1990s, the task looks tougher than ever.

The UK information company made its first push through the acquisition of Quotron in 1994. That service founders had to take its previous owner, Citicorp, and though Reuters has stopped the decline, it has done little to build on its acquisition.

The number of Quotron screens in use, at 42,000, is more than 4,000 higher than four years ago. But during a period when the market has been growing at an annual rate of nearly 10 per cent, that represents a shrinking slice of the market (though Reuters claims another 13,000 US users of its separate equity market information product, part of the Securities 3000 service).

With competition over price becoming fierce, a war over market share has now broken out.

ILX, owned by Thomson, the Canadian media group, has 112,000 screens in North America, according to

Watson Information Services, a US financial data research company. That gives it a large proportion of the estimated 300,000 screens used by equity traders, brokers and investors. (The figures do not include primarily fixed-income services, such as Bloomberg.) In a consolidating industry, that larger base should confer a distinct advantage.

"We are a lower-cost producer to begin with, and can spread our costs over a much larger customer base to preserve margins," says Bernd Weinstein, head of ILX.

The market has already shifted to reflect this. The price of commodity services, like basic price quotations, has "gone very low, very quickly," says Davis Gaynes, an executive vice-president at Reuters America.

ILX — like Automatic Data Processing before it — is moving to cement its customers, most of whom are in retail brokerage offices or on trading desks, by adding a back-office trade processing service to its front-office data business.

These pressures have driven Reuters, which inherited a similar customer base,

up-market. The search for customers willing to pay higher prices — including the "buy-side" institutions where it has traditionally been weak — has taken it into more direct competition

with Bridge and Bloomberg.

The new Reuters Plus service, formally launched last week, at least gives the company a fighting chance. Reuters executives had talked at the time of the Quotron acquisition of using their strong position in international financial markets to help resuscitate the ailing network.

That has now given way to a different approach: a push deeper into the domestic US equity market, with the

inclusion of more data and analysis on US stocks. The market for international data in the US remains specialised, with most international money managed by a relatively small number of big investment institutions, says Mr Gaynes.

This push may be four years late. "It looks a catch-up product," says one rival, dismissively. But it still represents a shift to greater market segmentation that should leave the UK company in a stronger position in the US market.

"They're going to bring it to all things to all people, to developing specific vertical markets," says another rival.

Even if Reuters Plus is the product that the company has long needed to unlock the US equity market, however, it will take time to make an impression. Customers typically sign long-term contracts, leaving little scope for growth in the short term.

That leaves only one quick way forward: through another acquisition.

Further consolidation in the financial data industry looks inevitable. In the fixed income market, Dow Jones'

EU, US take common line on telecoms merger

By Samer Iskander in Brussels

This European Commission yesterday said its decision on whether to authorise the \$37bn merger between MCI and WorldCom, the US telecommunications group, would be announced with US anti-trust regulators.

Karel Van Miert, competition commissioner, said both regulators were co-operating closely. "We are trying to obtain the same concessions," he told the European Parliament's economic and monetary affairs committee.

A Commission official, however, said an exception would be made if US regulators prolonged their investigation beyond July 15, the deadline for a decision by the Commission. There is no time limit on the US investigation, which is led by the Justice Department.

The Commission's main concern is that the merged company would have a dominant position in the market for internet access.

Mr Van Miert yesterday reiterated his view that the merger would "lead to a

dominant position in the supply of top level internet connectivity".

His comments followed the EU's dismissal of claims by Bernie Ebbers, chief executive of WorldCom, that the Commission had accepted the company's method of calculating market share.

"These allegations are simply not true," said the Commission.

Mr Ebbers argued the combined shares of WorldCom and MCI in the internet market were less than 38 per cent, based on revenues.

Rival groups — including GTE, which has taken legal action to try to stop the merger — claim WorldCom-MCI would control more than 50 per cent of the global internet market.

• WorldCom, the acquisitive US telecommunications group, has formed a strategic alliance with General Electric Information Services, also of the US, which will give it management control of GEIS' global communications network. Financial terms were not disclosed, writes Alan Cane.

NEWS DIGEST

TRUCK RENTAL

Ryder System to sell UK leasing business

Ryder System, the US truck rental and logistics company, is planning to sell its UK leasing business and concentrate on logistics management — in line with its general strategy outside the US.

The company said it was looking for a cash sale of the UK operations, which had revenues of about \$392m in 1997, and total assets of \$460m.

Schroders, the international investment bank, has been called in to handle the sale, which Ryder is looking to achieve by the third quarter of this year. Ryder said yesterday it was already "in discussions with a number of interested parties", although these were not identified.

The US group added that the sale did not mean it would cease to service global logistics customers in the UK — but rather that it would focus on the management of these operations and outsource the physical handling of goods.

"This announcement does not signal Ryder's intention to leave the UK... We will continue to serve certain of our existing, global integrated logistics customers in the UK, and we expect our logistics business in the UK and Europe to grow," said Anthony Burns, chief executive.

The company, which has been restructuring recently and sold its automotive carriers division last year, already has operations in continental Europe targeted at logistics management rather than truck leasing.

Niels Tait, Chicago

INSURANCE

Canada Life buys Crown unit

Canada Life Assurance, the country's fourth largest life insurance company, announced yesterday it was buying the insurance operations of Saskatchewan-based Crown Life Insurance. The purchase will increase the total assets of Canada Life by C\$50m to C\$480m (US\$330m), but leave it smaller than the top tier of Canadian insurance companies.

The acquisition, the ninth in four countries since 1992, will double Canada Life's individual life business in the US.

Canada Life, which has thousands of policyholders in the UK, last month became the fourth Canadian insurance company to announce its intention to demutualise and become a publicly-traded company.

Canada Life policyholders will not be eligible for participation in the demutualisation plan.

Edward Alden, Toronto

Comments and press releases about international companies coverage can be sent by e-mail to: international.companies@ft.com

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Capital stock Lire 416,203,571,850 fully paid up
Entered under No. 2562/95 in the Ordinary Section of the Company Register of Turin
TAX ID. No. 06947890015

In accordance with the provisions of Articles 7 and 20 of the regulation approved by Consob Resolution no. 5553 on November 14, 1991, notice is hereby given that the documents listed below have been deposited at the Company's registered office in Turin, Via A. Bartolo n. 34 (Tel. +39/11/5611936) and at the sub-office in Rome, Via L. Rizzo, n.22 (Tel. + 39/6/3902654) where the public may review and/or request a copy thereof:

- the booklet containing the Financial Statements at December 31, 1997 with the reports from the Board of Directors, the board of Statutory Auditors and the Independent Auditor's certificate;
- the minutes of the Ordinary Shareholders' Meeting of April 27, 1998, approving the 1997 financial statements.

The above mentioned documents have also been filed with the Italian Stock Exchange and are available upon request.

This notice can be found at the following Internet address: <http://www.tim.it>.

Commerzbank Overseas Finance N.V. USD 200,000,000 Floating Rate Notes of 1993/2005

In accordance with the provisions of the Notes the following notice is hereby given:

Interest Period: May 26, 1998 to November 23, 1998
(171 days)

Interest Rate: 5.45% p.a.

Coupon Amount: USD 1,077.01 per USD 5,000 Note

USD 2,740.14 per USD 100,000 Note

Payment Date: November 23, 1998

Frankfurt/Main, May 1998

COMMERZBANK

CONTRACTS & TENDERS

Commercial Court File No. 97-8K-000543

ONTARIO COURT OF JUSTICE (GENERAL DIVISION) COMMERCIAL LIST

IN THE MATTER OF
CONFEDERATION LIFE INSURANCE COMPANY
AND IN THE MATTER OF THE
INSURANCE COMPANIES ACT, S.C. 1991, AS AMENDED
AND IN THE MATTER OF THE
WINDING-UP ACT, R.S.C. 1985, C.W-11, AS AMENDED

BETWEEN:

THE ATTORNEY GENERAL OF CANADA
AND
CONFEDERATION LIFE INSURANCE COMPANY

APPLICANT
NOTICE

RESPONDENT

Take notice that on June 25, 1998, KPMG Inc., the Liquidator (the "Liquidator") of Confederation Life Insurance Company ("Confed"), will bring a motion (the "Motion") before the Ontario Court (General Division) (the "Court") at 393 University Avenue, Toronto, Ontario, Canada, for an order approving and authorizing the Liquidator's entry into and participation in a proposed plan of compromise or arrangement under the Companies' Creditors Arrangement Act with respect to Confederation Treasury Services Limited and ancillary relief.

Pursuant to an Order of the Court dated May 19, 1998, the following representative counsel were appointed to appear and represent the interests of the following classes, respectively, on the Motion:

(a) James H. Grout of Thornton Grout Finnigan in Toronto, to represent policyholders of Confed holding policies issued other than by Confed's branches in the United States and the United Kingdom; and
(b) Nancy J. Spies of Stockwood Spies in Toronto, to represent the interests of unsecured creditors and other claimants of Confed, wherever located, who are unsecured and whose claims rank subsequent to the claims of Canadian Policyholders and U.S. Policyholders.

If you have any questions or want a copy of the Liquidator's Report filed on the Motion, please contact the Liquidator in writing as set out below.

If you or counsel on your behalf wish to attend and make submissions at the Motion, you or your counsel must:

(a) serve a Notice of Intention to Appear on Goodman Phillips & Vineberg, counsel for the Liquidator ("GPV"), and file such Notice with the Court no later than June 12, 1998;
(b) serve on GPV and counsel for all parties appearing on the Motion any evidentiary material on which you intend to rely and file a copy of such materials with the Court no later than June 16, 1998; and
(c) serve on GPV and counsel for all parties appearing on the Motion a factum and book of authorities and file a copy of such materials with the Court no later than June 23, 1998.

Service on GPV shall be made as follows:

GOODMAN PHILLIPS & VINEBERG
250 Yonge Street
Suite 2400
Box 24
Toronto, Ontario
M5B 2M6

Attention: Gale Rubenstein
Fax: (416) 979-1234

A form of Notice of Intention to Appear and a list of all parties appearing on the Motion is available from the Liquidator at:

KPMG Inc.
c/o Confederation Life Insurance Company in Liquidation
4101 Yonge Street
5th floor
Toronto, Ontario
M2P 1H6

Attention: George Gusfreud
Telephone: (416) 228-7666
Fax: (416) 323-2253

This Notice is published pursuant to an Order of the Court dated May 19, 1998.

COMPANIES & FINANCE: INTERNATIONAL

ENTERTAINMENT POLYGRAM PRESIDENT EXPECTED TO DECLINE SEAGRAM JOB OFFER

Bronfman to meet Lévy in London

By Alice Rawsthorn

Edgar Bronfman Jr, Seagram chief executive, will fly to London today to meet Alain Lévy, president of PolyGram, to discuss whether he will stay on following Seagram's \$10.6bn takeover of his company.

Mr Bronfman, who will also meet PolyGram's senior executives in Europe and Asia during his visit, is expected to offer Mr Lévy the post of running all Seagram's music interests outside North America.

However, Mr Lévy is thought unlikely to accept that proposal, which would involve Doug Morris, head of Seagram's Universal Music subsidiary, being put in charge of the North American side of the business.

Mr Lévy, who has had sole charge of PolyGram as a publicly quoted company, is credited with having turned

it from a sluggish classical music business into the world's largest record company and Europe's biggest film group.

He is understood to be reluctant to accept a diminution of his responsibilities. Mr Lévy might also be concerned about Mr Bronfman's close rapport with David Geffen, the billionaire US music mogul, who has offered informal advice to Seagram throughout its bid for PolyGram, and is expected to continue to influence its music strategy.

Mr Lévy would be entitled to substantial compensation if he left the group. Seagram agreed last week to give him a \$100m discretionary fund to be distributed among members of PolyGram's team who will stay after the bid and whom he believes have helped build the business.

After merging PolyGram

with Universal Music, Seagram will become the world's largest music group. However, it needs to act swiftly in finalising a new management structure to restore staff morale and start making the \$250m-\$300m of annual savings it hopes to derive from the merger.

At a meeting with PolyGram's North American executives in New York last Friday, Mr Bronfman said he hoped the management of the two music companies would work together to map out a new structure "within weeks not months". He is expected to repeat that message in London.

It could take four to six months for Seagram to secure clearance from US anti-trust authorities before it can complete the acquisition. PolyGram and Universal executives are concerned that the delay could destabilise



Alain Lévy: reluctant to accept diminished responsibilities

their businesses during the important pre-Christmas sales season.

Seagram, intends to sell PolyGram's film division. Executives of the division met in Los Angeles yesterday to discuss the disposal.

MAN vehicles group aims to retain its independence

By Helg Simonian in Ankara

MAN Nutzfahrzeuge, the German commercial vehicles group which has been the subject of persistent takeover speculation, is determined to retain its independence in spite of the consolidation sweeping the industry.

Klaus Schubert, chairman, said in an interview, "I believe MAN is a very strong company with every possibility of surviving through internal growth."

He said the company, which will announce its results in October, would report a big jump in profits for the year ending June 30. While turnover would increase by about 10 per cent to "well over" DM18.5bn (\$4.8bn), "the rise in profits will be substantially higher than that in sales".

The company's sales volume in 1997-98 surged from just under 41,000 units to "close to 50,000", he said. Mr

two vehicle companies. Opel plans to invest an extra DM375m at its new plant in Gliwice in Poland to build the new car.

It said yesterday it would take on an additional 1,000 people on top of the existing 2,000 workforce and would more than double annual output at the factory from 70,000 to 150,000 cars.

Suzuki would use its factory in Esztergom, Hungary. Production is due to start at the beginning of 2000. Each company would market the car under its own brand name in Europe.

The car would be targeted at the small so-called A-segment market, below Opel's existing Corsa model, where rival car groups such as Ford and Fiat are already well established.

Ford introduced its Ka model a few years ago and German rivals Daimler-Benz and Volkswagen are also planning their own small cars.

THE KENYA POWER COMPANY LIMITED

OLKARIA II GEOTHERMAL POWER PROJECT

INVITATION FOR PRE-QUALIFICATION

CONTRACT NO OG 101 - CIVIL ENGINEERING WORKS

1. The Government of the Republic of Kenya has received a credit from the International Development Association, hereinafter referred to as the "IDA", towards the cost of the Olkaria II Geothermal Power Project and intends to apply a portion of the proceeds of this credit to eligible payments under the contract for which this invitation for pre-qualification is issued.

2. The designated Executing Agency for this Project shall be The Kenya Power Company Limited, hereinafter called the "Employer".

3. The Employer intends to pre-qualify contractors for the Civil Engineering Works Contract OG101 of the project, which is for the construction of the civil engineering aspects of a geothermal power station and associated infrastructure works within the Hell's Gate National Park, Rift Valley Province, Kenya, approximately 3km north of the existing Olkaria (East) Power Station. The works shall include site preparation, provision of security fencing, power plant and cooling tower piling, foundations, piping, roads, main and auxiliary buildings, general miscellaneous site works, and sub-stations.

4. It is expected that invitations to bid will be made after mid 1998.

5. Pre-qualification is open to firms and voluntarily formed joint ventures from eligible source countries as defined in the Guidelines for Procurement of the IDA, January 1995 revised January and August 1996.

6. Eligible applicants may obtain the pre-qualification documents by calling, writing or faxing:

Corporate Planning Manager
The Kenya Power Company Ltd.
Sims Plaza, Kolobet Road
P.O. Box 4736
NAIROBI, KENYA

Telephone: +(254-2) 243366
Fax: +(254-2) 337351

7. The request must clearly state "Request for Pre-qualification Documents for the Olkaria North East Geothermal Power Station Project, Civil Engineering Works Contract OG101". The Kenya Power Company Ltd will promptly dispatch the documents by registered air-mail, but under no circumstances will it be held responsible for late delivery or loss of the documents so mailed.

8. A minimum requirement for qualification will be to have successfully carried out at least five projects within the last ten years including:

- Multi-disciplinary power station contracts with interfaces with contractors involving major mechanical and electrical plant;
- Complex foundation construction works (including piling and deep basement works);
- Heavy reinforced concrete structures; and
- Experience working in remote rural areas of a country similar to Kenya.

9. Submissions of Applications for Pre-qualification must be received in sealed envelopes, which must be delivered by hand or registered mail, to:

The Company Secretary
The Kenya Power Company Ltd.
Sims Plaza, Kolobet Road
P.O. Box 4736
NAIROBI, KENYA

not later than noon on 14th July, 1998 and be clearly marked: "Application to Pre-qualify for Olkaria II Geothermal Power Station Project, Civil Engineering Works Contract OG101".

10. The Kenya Power Company Ltd., reserves the right to accept or reject late applications.

11. Applicants will be advised, in due course, of results of their applications. Only firms and joint ventures pre-qualified under this procedure will be invited to bid.

J.N. KIMANI
COMPANY SECRETARY

12. The Company Secretary
The Kenya Power Company Ltd.
Sims Plaza, Kolobet Road
P.O. Box 4736
NAIROBI, KENYA

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COMPANY SECRETARY

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Sims Plaza, Kolobet Road
P.O. Box 4736
NAIROBI, KENYA

not later than noon on 14th July, 1998 and be clearly marked: "Application to Pre-qualify for Olkaria II Geothermal Power Station Project, Civil Engineering Works Contract OG101".

25. The Kenya Power Company Ltd., reserves the right to accept or reject late applications.

26. Applicants will be advised, in due course, of results of their applications. Only firms and joint ventures pre-qualified under this procedure will be invited to bid.

COMPANIES & FINANCE: EUROPE

ITALY CARMAKER AND MEDIOBANCA TO SPIN OFF NEARLY 57% OF QUOTED GROUP VIA OFFER TO INSTITUTIONS AND RETAIL INVESTORS

Fiat to sell controlling interest in Snia

By Paul Sefton in Milan

Fiat, the Italian carmaker, plans to spin off its controlling stake in Snia BPD, the aviation, fibres, chemicals and pharmaceuticals holding group, as part of a refocusing on its automotive activities.

The Turin car group and Mediobanca, its traditional banking ally, will next month sell nearly 57 per cent of Snia's ordinary shares, worth about L1080m (US20m) at current market prices, for Mediobanca and a cul-

tural revolution for the bank. In the past they would have stuck to its core businesses.

"The deal marks a radical change in the business approach of Fiat and Mediobanca, and will transform Snia into the first truly private company in Italy," said another investment banker.

Mediobanca and J.P. Morgan will act as global co-ordinators for the offer. Fiat and Mediobanca will both retain 1 per cent in Snia to assist it in its transition to a free floating share structure.

Fiat acquired control of Snia 14 years ago during its diversification drive. However, it later decided to refocus on its core businesses.

"It tried to sell Snia three years ago through the controversial and ill-fated attempt to dissolve the company and merge its activities in the proposed 'Super Gemina' holding."

There had been speculation that Fiat and Mediobanca were considering a break-up of Snia and the sale of its three main quoted subsidiaries - Snia specialty fibres, Caffaro specialty chemicals, and Soria biomedicals.

There was also speculation that Fiat and Mediobanca would dispose of Snia by selling control to another group. However, by opting for a public offer, the two have signalled a more Anglo-Saxon approach to business.

The deal coincides with the retirement next month of Cesare Romiti, Fiat chairman, who will now be able to crown his 24 years by launching Italy's first sizeable publicly-held company.

Telecom Italia, which was privatised last year, is some

NEWS DIGEST

RETAILING

Costs of expansion depress Metro 13%

Metro, the German group that is Europe's biggest retailer, said yesterday net profits fell 13 per cent to DM623m (US353m) last year, mainly because of restructuring and start-up costs linked to its European expansion. However, it struck an upbeat note after the sharp slowdown in consumer demand it predicted in December failed to materialise.

Metro had warned that profits were expected to be about 25 per cent lower last year because of weakness in the German economy. However, since then, conditions were seen to be better and Metro cut its estimate of the profits slowdown by half. "The consumer climate in Germany is not going to go back any further. It is going to recover somewhat," it said.

Sales last year rose 3.4 per cent to DM64.1bn. Metro said it would raise its dividend to DM2 for each ordinary share, from DM1.67 in 1996. Despite the overall decline in profits, Metro said that according to the German DVFA method of calculation, earnings per share rose to DM3.19 from DM2.96 in 1996. It said profits were burdened by start-up costs of about DM122m last year. Metro ruled out a capital increase but said it planned to launch a convertible bond of between DM1bn and DM2bn in the next few weeks.

The company, which has warned of a "comprehensive shake-out" in European retailing, is attempting to build a wide European retail network. Klaus Wiegandt, chairman, said yesterday: "We are well prepared for European competition."

Graham Bowley, Frankfurt

TELECOMMUNICATIONS

Telekom details cable split

Deutsche Telekom yesterday detailed plans for splitting up its extensive cable TV operations, as a precursor to talks with partners in at least six new regional companies. Partners could include investment banks, the German telecoms operator said. By handing off its cable operations into a new fully owned subsidiary and then dividing it into regional operations, Deutsche Telekom said it hoped to put the loss-making business on a sounder economic footing. It denied the move, announced last November, was intended to pre-empt any action by regulators in Brussels worried about its dominant position. Deutsche Telekom has 17m cable customers but the operations lost more than DM1bn (US565m) last year.

Ralph Atkins, Bonn

FRANCE TELECOM

Sommer set to join board

France Telecom shareholders, meeting in Paris for the company's first annual general meeting since last year's part-privatisation, were set last night to name Ron Sommer, Deutsche Telekom chief executive, to the French group's board. The move may be a prelude to an exchange of shareholdings between the two operators. Michel Bon, France Telecom chairman, indicated yesterday such a move was still envisaged.

Yesterday's meeting, with between 2,000 and 4,000 shareholders present in one of the biggest AGMs ever by a French company, marked a defining moment in the history of popular capitalism in France. The shares closed last night at FF349, against an issue price for retail investors of FF182.

David Owen, Paris

ABN Amro bid puts Générale unit faces Fortis on the spot

By Neil Buckley

in Brussels

Just when the fate of three of Belgium's largest companies seemed to have been decided, in the country's biggest corporate shake-up for years, ABN Amro's surprise move yesterday opened a whole new set of questions.

Fortis, the Belgo-Dutch financial services group which last week made an agreed \$11.1bn offer for Générale de Banque, was facing a strategic issue. If they don't get Générale, it will go to their biggest Benelux competitor. That puts pressure on management."

Some also pointed out that with 35 per cent of Générale already under its control, Fortis had only to acquire 6 per cent more to block ABN Amro's stated intention of getting at least 10 per cent. If that failed, analysts suggested Fortis should sell off 35 per cent to ABN Amro and use the capital gain elsewhere.

Fortis said it was premature to say whether it would make a new bid, and that its original offer was still "interesting for all constituencies, internally and externally". It will use annual general meetings at its Belgian and Dutch arms this morning to make its intentions clear.

Générale de Banque's 28 directors, meanwhile, meet today to discuss both last week's bid from Fortis, and the ABN Amro offer. For the six directors who make up Générale's management committee, led by Ferdinand Chaffart, chief executive, the Dutch bid is probably not unwelcome - even if it was

not actively invited.

The bank's managers are known to have been unhappy with the Fortis deal up to the moment it was backed by the full board on May 12, and to have been talking to other potential partners, including ABN Amro, only days before.

But, for the moment, Générale's board still includes six directors from its former biggest shareholder, Société Générale de Belgique, the Belgian holding company. SGB agreed last week to cede its 29.1 per cent stake in the bank to Fortis, under the same terms as Fortis's public share-swap offer.

Since SGB has not yet received the consideration for the shares, however, its directors remain in place. They may not be happy to see Générale go to ABN Amro.

The Fortis-Générale link was part of a broader restructuring by SGB's parent, France's Suez Lyonnaise des Eaux, which last week launched an offer for the 36.5 per cent of SGB it does not already own.

The twin operations were designed to form a merged Suez-SGB with a single stake in an enlarged Fortis. If Générale de Banque ends up under control of ABN Amro, Suez-SGB could be left with a stake in a rather smaller than expected Fortis.

ABN Amro has not yet received the consideration for the shares, however, its directors remain in place. They may not be happy to see Générale go to ABN Amro.

If, however, Fortis returned with a successful counter-bid, it could take SGB as a consolation prize, allowing it to extract favourable terms for a business that would boost its still patchy presence in Dutch commercial banking.

GBN is the former Netherlands' operation of Crédit Lyonnais, the French state-owned bank that is a candidate for privatisation.

Through a special-purpose vehicle, it plans also to place some F15.5bn-worth of preferred stock, mainly in the US.

ABN Amro is offering 19 of its shares plus BFr9,000 cash for each share in Générale. The shares to be issued would qualify for a full 1998 dividend. On the basis of Monday's closing prices, it is pitched at a premium of 15.3 per cent to the bid by Fortis.

That comprised an offer of seven shares in Fortis AG, its Belgian arm, for every three in Générale, steady that the roughly one-third cash component enhanced the attraction of its own bid. It valued its offer at BFr27,085 per share, compared with BFr23,501 for that of Fortis.

ABN Amro, fresh from its relection as a bidder for its rival CIC, declined to say whether an acquisition of Générale would increase its chances of winning Crédit Lyonnais.

Générale itself has significant operations in France, while the non-French unit Crédit Lyonnais is required to shed as seen to be too small to interest the Dutch group.

But Mr Kalfi added: "If the question is whether we have enough financial leeway to undertake another transaction in the same fiscal year, the answer is yes."

To finance the proposed takeover of Générale, ABN Amro is to issue 314m new shares representing 18.3 per cent of its expanded equity.

ABN Amro shares, which had opened stronger on the news, shed 70 Dutch cents on the day to close at F151.30.

Shares in the two Fortis companies fell in early trading yesterday, but by the close Fortis Amex, the Dutch side of the group, was up F12.40 to F126.80, while Fortis AG ended BFr7.65 higher at BFr10,900.

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ETBA Finance
ECONOMIC & FINANCIAL SERVICES S.A. (formerly GREEK EXPORTS S.A.)
IN PURCHASING THE ASSETS OF
"ELITE VILLAGE - TOURIST, COMMERCIAL, MARITIME,
CONSTRUCTION AND HOTEL S.A."
ETBA FINANCE ECONOMIC & FINANCIAL SERVICES S.A. established in
Athens (1st Endeogenous S.A.), as special liquidator of "ELITE VILLAGE -
TOURIST, COMMERCIAL, MARITIME, CONSTRUCTION AND HOTEL S.A."
which has been placed under special liquidation by Decision No. 175/1997 of the
National Court of Appeal and within the framework of article 48a of Law
1050/1990, as supplemented by article 14 of Law 2000/1997 and its amendments
INVITES
interested parties to express their interest in purchasing the assets of "ELITE
VILLAGE - TOURIST, COMMERCIAL, MARITIME, CONSTRUCTION AND
HOTEL S.A." by sending a written twenty (20) days from today, a written, non-
binding expression of interest.
Summary data on the company under liquidation:
"ELITE VILLAGE - TOURIST, COMMERCIAL, MARITIME, CONSTRUCTION AND
HOTEL S.A." owns and runs a 4 Class ELITE VILLAGE hotel complex in the
Verga district of Kalamata, situated on a plot of land 23,500 m² in area with a
capacity of about 172 beds.
The hotel unit consists of a central building arranged for use as a conference
center and 18 bungalows. There are also two swimming pools, a children's
playground, an open-air bar and rock-garden, an independent entertainment
site. A detailed description of the above is contained in the Offering
Memorandum which is available to interested parties.
A detailed description of the above is contained in the Offering Memorandum
which is available to interested parties.
Data on the auction for the highest bidder
1. An Offering Memorandum has been drafted by the liquidator with a detailed
description of the total assets for sale and any other supplementary
information that may be useful to the prospective buyer.
2. Prospective buyers, on signing a confidentiality agreement, may receive the
Offering Memorandum from the office of the liquidating company. They will
also have access to any other information they may require and be able to
visit the premises of the company.
3. The procedure for conducting the auction for the highest bidder will be
published within the legal time limits and in the same newspapers in which the
present invitation has appeared.
For further information, interested parties may apply to
ETBA FINANCE S.A.
1 Eratosthenous & Vas. Constantiou Streets, Athens 116 35, Greece,
tel: (301) 7250210, 72502278 and fax: (301) 7250662.



RG EUROPE FUND N.V. (investment company with a variable capital)

RG Europe Fund N.V. announce a cash dividend of Fls 2.12 per ordinary share of Fls 10 for the financial year 1997.

Coupon No.1 accompanied by the appropriate claim form should be presented to the Company's Paying Agents, National Westminster Bank PLC, NatWest Investments Counter, c/o NatWest Markers, 1st Floor, 135 Bishopsgate, London EC2M 3UR on business days between the hours of 10.00 a.m. and 2.00 p.m.

The dividend will be payable at Fls 2.12 per share, less tax as appropriate, as from 5th June 1998 against surrender of Coupon No.1. The ex date is 27th May 1998.

27th May 1998

TRANSPORT PERFORMANCE FROM \$674M DUTY FREE ACQUISITION 'DISAPPOINTING'

Asian crisis curbs BAA rise

By Michael Shipkiner

BAA yesterday announced annual pre-tax profits up per cent to £480m (£800m) but the airports group said it had endured a "tough" year, with the strong pound and the Asian crisis holding back its attempt to build an international business free from the constraints of UK regulators.

Russell Walls, finance director, said the initial performance from Duty Free International, the US business which BAA bought last year for \$674m, had been "disappointing". Asia's financial downturn led to a fall in duty free goods sold

on board flights across the Pacific.

BAA's shares fell 15p to 683p.

Mr Walls said the new duty-free business had won in-flight contracts from two European airlines. BAA would also use the increased size of its duty-free division to win lower prices from suppliers. "We have no reason to believe that it will not be earnings enhancing by the end of year three, after goodwill amortisation," he said.

Sir John Egan, chief executive, said BAA was in a state of transition. It had built new businesses which were free from the strict reg-

ulatory regime which kept landing charges artificially low at its London airports. It was now in a position to profit from the new business.

In addition to the new duty-free business, BAA has expanded its railway activities, with the Heathrow Express from London's Paddington station due to begin full operations next month. The service, in which BAA has invested £450m, will make an operating profit in its first year and would be profitable after financing charges in its fourth year.

The group would be bringing new institutional partners into its BAA-McArthur/

COMMENT

BAA

BAA has become a victim of its own success. The company has shown how much can be squeezed out of privatised airports, and the idea has caught on around the world. But BAA is finding it tougher to take part in these self-offs, as prices climb beyond its reach. BAA's answer has been to redefine what its core skills are.

Retailing (duty-free) and transport (a train service) now come under this expanded category. It will be two years before BAA's acquisition of Duty Free International enhances earnings. It will be four years before the Heathrow Express moves into profit, so it is still early to judge the wisdom of either. Passenger forecasts for the Heathrow Express do not sound wildly improbable, but rail forecasts can be slippery numbers. DFL renamed WDF Americas, may prove the ideal retail showcase, as it pitches for more US airport concessions. But its contribution to yesterday's figures was certainly underwhelming. For the next couple of years, though, it will be passenger volumes and passenger retail spend which will drive BAA's business. Buoyness in the former shows no signs of abating, demonstrating that the operator can live without Terminal 5 for some years yet. Retail spending may take a knock after intra-EU duty free is abolished, but a weaker pound should compensate. With a core business running this smoothly, it is a wonder why BAA is in such a rush to go shopping elsewhere.

Source: *Financial Times*

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Siebe plans Nemic shake-up

By Paul Abrahams in Tokyo and Andrew Edgington-Johnson in London

Siebe, the UK engineering group, is trying to oust the chairman and most of the directors of Nemic-Lambda, a Tokyo-listed power controls company in which it holds a 50.6 per cent stake.

The British company has put forward an alternative slate of 17 directors which excludes Rikiharu Madarame, founder, chairman and president of the control systems group. On the list are 10 employees from Siebe or affiliated companies and six line managers at Nemic-Lambda. Shareholders will be asked to choose between the list and that being pro-

moted by Mr Madarame at the company's annual meeting on June 25.

The move is the latest round in a struggle for control of Nemic-Lambda, during which Siebe has made allegations of "unacceptable conduct" against Mr Madarame.

He, in turn, accuses the British company of being "a 19th century colonising power." Mr Madarame wrote in a recent letter to employees: "It has taken all my energies to protect our company from being a pawn in an international money game."

Siebe has alleged conduct in possible violation of both Japanese law and of its own codes of conduct. The allegations are being investigated by the statutory auditors, Mr Madarame and his family own about 11 per cent of the company.

Siebe acquired its majority stake two years ago, as part of an agreed bid for Unitech of the UK. It has become increasingly concerned about Mr Madarame's management style and the group's financial performance.

In the year to March 1997, Nemic-Lambda's pre-tax profits, excluding exceptional items, fell more than 55 per cent to Y1.5bn on sales down 23 per cent to Y20.5bn. In the past two years the stock has fallen 66 per cent, underperforming the Topix index of all first section shares by more than 50 per cent.

Mr Madarame is portraying the struggle as a battle between competing ideologies - western capitalism against a more compassionate Japanese system.

Siebe said yesterday: "We don't barge in and take over. We have always tried to keep local nationals running our subsidiaries, and we are very conscious of the local culture."

RESULTS

	Turnover (Eur)	Pre-tax profit (Eur)	EPS (Eur)	Current payment (Eur)	Date of payment	Dividends		Total for year	Total last year
						Dividend per share	Dividend per share		
BAA	Yr to Mar 31	1,879 (1,373)	480 (407)	26.47 (28.3)	8.75 Aug 6	7.9	13.65	124	124
Belhaven Brewery	Yr to Mar 29	38.3 (33.3)	5.03 (3.92)	18.1 (14.45)	4.1 Aug 3	3.7	5.2	5.8	5.8
City of London PR	Yr to Mar 31	2.68 (2.45)	0.922 (1.024)	9.27 (9.43)	4.29 July 28	3.9	6.16	5.8	5.8
Coffee Republic	Yr to Mar 31	1.1 (0.374)	0.743 (0.648)	1.911 (0.15)	-	-	-	-	-
Edridge Pope	6 mths to Mar 31	31.8 (30.9)	1.79 (1.5)	8.2 (5.8)	2.3 July 31	2.12	-	6.1	6.1
Hill Wire	Yr to Mar 31	27.1 (21)	5.28 (3.04)	15.41 (8.57)	2.95 Aug 1	2.57	4.4	4	4
Kemick	6 mths to Mar 31	77.1 (70.2)	4.82 (4.324)	4.25 (3.25)	0.425 July 10	0.35	-	0.85	0.85
McDonald Russell	6 mths to Mar 31	59.7 (50.7)	4.28 (4.22)	4.28 (3.1)	0.425 July 11	3	-	7	7
Microtek Technology	6 mths to Mar 31	19.4 (15.54)	2.27 (1.11)	4.231 (4.04)	0.355 July 12	0.35	-	1.25	1.25
Treat	6 mths to Mar 31	10.5 (10.7)	0.774 (0.764)	5.6 (5.5)	2 Oct 6	1.9	-	8	8
Trinity Care	Yr to Mar 31	13.8 (10.2)	0.944 (0.882)	1.521 (1.63)	3.7 Aug 11	3.4	5.3	5	5
Holdings	6 mths to Mar 31	70.9 (68.7)	3.7 (3.02)	12.9 (10.7)	4.8 July 31	4.5	-	17.4	17.4
Wilmington	Yr to Feb 28	38 (31.6)	5.72 (4.17)	5.58 (3.69)	7.44 July 3	1.2	1.44	1.2	1.2

Figures shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. ¹With exceptional credit. ²On increased capital. ³With reduced capital. ⁴With stock. ⁵Includes windfall tax. ⁶Includes foreign income dividend element. ⁷Pro forma. ⁸With currency. ⁹At September 30 1997. ¹⁰At October 31 1997. ¹¹US dollars.

with Trinity had been at a "very exploratory stage". It is understood that Trinity did not wish to compete in an auction against Springer, and agreed with Mirror that the discussions would stop.

David Montgomery, Mirror's chief executive, had a telephone conversation with Gudrun Fischer, chairman and chief executive of Springer, over the weekend. But Springer has not tabled a formal bid.

Mirror, which has been the subject of intense bid speculation since last week's announcement that Axel Springer, the German group, was considering mounting a takeover, said discussions

NOTICE OF DEFAULT TO HOLDERS OF JTS Corporation (formerly Atari Corporation) 5 1/4% Convertible Subordinated Debentures Due April 29, 2002 (the "Debentures") CUSIP Number 465940 AA2 (formerly 046515 AA0)

**NOTICE IS HEREBY
GIVEN** to all Holders of the Debentures that JTS Corporation (the "Company") has not made the April 29, 1998 interest payment on the Debentures. This event constitutes a Default under the terms of the Indenture dated as of April 29, 1987 between the Company and Bankers Trust Company, as successor trustee to Security Pacific National Bank. If the interest payment is not made by May 29, 1998, the event will constitute an Event of Default under the terms of the Indenture.

Upon occurrence of an Event of Default, under Section 6.02 of the Indenture, Holders of 25% or more of the Debentures may declare the principal and accrued interest to be immediately due and payable by giving notice to the Company.

Pursuant to Section 6.05 of the Indenture, Holders of a majority in aggregate principal amount of the outstanding Debentures may direct the time, method and place of conducting any proceeding for exercising any right or remedy available to the Holders.

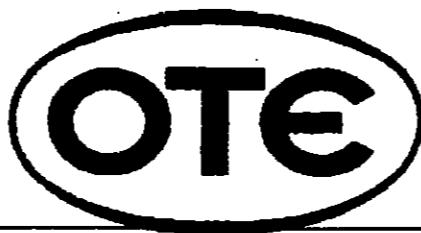
If you have any questions or wish additional information with respect to the matters described above, please contact Stanley Burg, Bankers Trust Company, Four Albany Street, New York, New York 10006 (212) 520-6326.

Bankers Trust Company
as Trustee
Dated: May 20, 1998

Banque Générale du Luxembourg in 1997

SIGNIFICANT DEVELOPMENT OF BUSINESS AND RESULTS

Key figures (consolidated, in millions of USD) 1997	1996
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HELLENIC TELECOMMUNICATIONS ORGANIZATION S.A. (OTE) AND SUBSIDIARIES
Condensed Consolidated Financial Statements
Prepared under International Accounting Standards
as of December 31, 1997
(in millions of Greek Drachmas)

CONSOLIDATED BALANCE SHEET

Assets		Shareholders' Investment & Liabilities	
Intangible assets, net	<u>14,469</u>	Shareholders' Investment	
Fixed Assets		Share Capital	340,237
Telecommunication Property, Plant and Equipment	1,550,020	Paid in Surplus	239,143
Less: Accumulated Depreciation	<u>(635,862)</u>	Reserves and retained earnings	<u>319,266</u>
	<u>914,158</u>		<u>898,646</u>
Investments	143,595	Minority Interest	<u>16,093</u>
Other non current assets	36,984	Reserves for staff retirement and other employee benefits	<u>168,184</u>
Deferred income tax benefits	<u>63,386</u>	Other reserves and long-term liabilities	<u>19,818</u>
	<u>243,965</u>	Long-term debt	<u>128,802</u>
		Subsidies, net of amortization	<u>110,240</u>
Current Assets		Current Liabilities	
Cash and cash equivalents	184,031	Bank loans and overdrafts	10,088
Accounts receivable	233,901	Accounts payable	64,531
Materials and supplies	13,943	Income taxes payable	66,742
Other current assets	<u>68,366</u>	Dividends	100,061
	<u>500,241</u>	Other current liabilities	<u>89,448</u>
			<u>330,870</u>
	<u>1,672,833</u>		<u>1,672,833</u>

CONSOLIDATED STATEMENT OF OPERATIONS		MOVEMENT IN SHAREHOLDERS' INVESTMENT	
Operating revenues	809,439	Shareholders' investment, January 1 as previously reported	615,866
Operating expenses	<u>(513,873)</u>	Fixed asset register adjustment	<u>(3,635)</u>
Operating profit	<u>295,566</u>	Shareholders' investment, January 1 as restated	<u>612,231</u>
Financial, net	8,797	Net profit for the year	197,938
Gain on sale of investment	11,000	Capital increase	23,738
Other, net	<u>(4,088)</u>	Paid in surplus, net of share issuance expenses	164,542
	<u>15,709</u>	Dividends declared	<u>(99,803)</u>
Profit before income taxes	311,275		
Income taxes	<u>(113,421)</u>	Shareholders' Investment, December 31	<u>898,646</u>
Profit after tax	<u>197,854</u>		
Monthly interest	<u>84</u>		
Net profit for the year	<u>197,938</u>		

The major differences between Statutory and IAS financial statements relate to the accounting of staff retirement and other employee benefits, subsidies and deferred income taxes.

The finalisation of the Organisation's fixed asset register resulted to an adjustment of Drs. 3.635, which has been charged against opening retained earnings.

No comparative figures are provided as no consolidated financial statements as of December 31, 1996 were prepared.

EQUITIES

Dollar and bid talk aid bourses

EUROPEAN OVERVIEW

By Philip Coogan,
Markets Editor

A strong dollar, another big takeover bid and healthy bond markets all helped European equity markets push further ahead yesterday.

The FTSE Eurotop 100 index gained 21.52 or 0.76 per cent to 2,875.22, while the broader Eurotop 300 rose 8.38 or 0.67 per cent to 1,282.97. The FTSE Eboic 100 index, comprising stocks from those countries that will form the initial group of euro members at the start of

1999, advanced 4.16 to 1,056.14.

The FTSE Eurotop 100 future, traded on the London International Financial Futures Exchange, continued to attract modest business, with 155 lots dealt.

Bond markets were higher across Europe, helped by mild inflation data in Germany and a robust Treasury bond market. The strength of the dollar, which reached a seven-year high against the yen, was also supportive for European stocks. All-time highs were reached in Brussels, Frankfurt and Paris.

The entry of ABN Amro

into the takeover battle for the Belgian group Generale Bank, apart from giving another push to the bid, had some significant effects on share prices.

Generale Bank jumped Ecu 87.1 to Ecu 660.88, while ABN Amro fell Ecu 0.3 to Ecu 23.15. The retail banking sector gained 0.6 per cent.

Societe Generale de Belgique, which owns a 29.7 per cent stake in Generale Bank and has pledged to support a rival bid from Belgo-Dutch group Fortis, fell Ecu 1.4 to Ecu 511.54.

German industrial group Linde was one of the day's best performers, rising

1.99, advanced 4.16 to 1,056.14.

The information technology sector gained 2.5 per cent, with strong rises from both Cap Gemini, up Ecu 5.6, and SAP, which gained Ecu 8.8 to Ecu 43.88 respectively.

The support services sector fell 1.8 per cent, with Adecco dropping Ecu 10.1 to Ecu 385.94.

The FTSE Actuaries Share Indices

Produced in conjunction with the Faculty and Institute of Actuaries

May 26

Notional & Regional Markets

	Ecu index	Day's %	change points	Yield %	adj. val.	Total no. of
FTSE Eurotop 300	1,252.99	+0.67	+8.38	1.59	12,68	12,763.53
FTSE Eurotop 100	1,075.22	+0.73	+7.52	1.60	12,10	10,210.00
FTSE Eboic 100	1,056.14	+0.40	+4.16	0.70	5.79	1,052.28

FTSE Eurotop 300 Region

	Ecu index	Day's %	change points	Yield %	adj. val.	Total no. of
Europe	1,216.66	+0.45	+5.65	1.57	9.60	1,216.66
Europe Ex-Britis	1,144.29	+1.09	+12.11	1.57	10.70	1,112.29
Europe Ex-UK	1,201.18	+0.90	+10.73	2.00	15.17	1,228.48
Europe Ex-UK	1,215.51	+0.57	+8.73	1.51	9.73	1,223.28

FTSE Eurotop Industry Sectors

RETAILERS

	Ecu index	Day's %	change points	Yield %	adj. val.	Total no. of
Electronics	1,041.35	+0.77	+4.00	2.65	13.21	1,040.97
Electronics	937.81	-1.04	-9.46	2.65	0.00	937.81
Electronics	1,042.03	+0.43	+4.08	2.65	10.22	1,042.03
Oil, Exploration & Prod	1,076.83	+0.80	+7.63	2.23	0.00	1,076.83

GENERAL INDUSTRIALS

	Ecu index	Day's %	change points	Yield %	adj. val.	Total no. of
Automobiles	1,036.05	-1.18	-12.16	2.59	0.00	1,036.05
Building Mds & Merch	1,098.57	+1.38	+14.93	2.41	0.00	1,098.57
Chemicals	1,026.47	+0.02	+0.23	2.15	12.96	1,026.47
Diversified Industrial	1,042.71	+0.12	+1.38	1.82	4.24	1,047.00
Electrical & Elec Eng	1,080.63	+0.40	+4.29	1.68	0.00	1,080.63
Engineering	1,065.10	+1.27	+12.37	2.17	1.05	1,067.10
Food, Publ & Printing	1,082.84	-0.55	-5.32	2.23	0.00	1,082.84

CONSUMER SERVICES

	Ecu index	Day's %	change points	Yield %	adj. val.	Total no. of
Automobiles	1,175.34	+0.77	+8.95	1.58	10.27	1,177.74
Alcoholic Beverages	1,107.42	+1.31	+14.33	0.87	1.98	1,108.48
Alcoholic Beverages	1,113.13	+1.13	+12.27	2.27	1.85	1,107.71
Automobiles	1,104.47	+0.47	+4.55	0.87	1.98	1,104.47
Automobiles	1,105.63	+0.21	+2.23	1.15	0.72	1,105.38
Healthcare	981.53	-2.31	-22.11	2.34	0.00	981.06
Pharmaceuticals	1,003.96	+0.95	+9.55	1.33	1.01	1,004.70
Tobacco	1,113.26	+1.13	+10.95	4.32	0.00	1,101.05

SERVICES

	Ecu index	Day's %	change points	Yield %	adj. val.	Total no. of
Distribution	1,030.63	-1.37	-14.28	0.98	2.70	1,033.41
Leisure & Hotels	1,007.35	+1.46	+15.43	2.39	0.00	1,007.35
Media	1,055.47	+1.46	+10.78	2.18	1.28	1,056.20
Restaurants, Food	1,005.68	+0.41	+4.21	2.21	7.01	1,005.20
Restaurants, General	1,020.47	+0.41	+4.22	2.22	10.22	1,020.47
Telecommunications	1,021.38	+1.10	+12.19	1.54	2.21	1,023.77
Breweries, Pubs & Restaurants	998.52	+0.13	+1.28	2.89	4.91	993.44
Support Services	1,022.92	-1.47	-15.22	1.22	4.59	1,027.68
Transport	1,083.53	+2.52	+25.74	0.38	2.28	1,091.31

UTILITIES

	Ecu index	Day's %	change points	Yield %	adj. val.	Total no. of
1,131.34	+0.33	+4.35	3.29	23.71	1,133.81	
Electricity	1,002.57	+1.30	+12.06	3.43	0.00	1,002.57
Gas Distribution	1,023.18	-0.13	-1.34	1.79	8.72	1,016.24
Water	980.00	+1.35	+13.01	5.13	0.00	980.00

FINANCIALS

	Ecu index	Day's %	change points	Yield %	adj. val.	Total no. of
Banking, Retail	1,009.06	-0.03	2.07	8.13	1,016.21	
Insurance	1,011.55	+1.20	+10.73	1.30	3.23	1,014.86
Life Insurance	1,045.94	+1.23	+12.68	2.01	3.19	1,045.39
Other Financial	1,027.33	+0.07	+0.73	1.62	6.00	1,023.48
Investment Companies	1,118.31	-0.09	-11.19	1.97	0.00	1,118.31
Securit. & Fin. Svcs	1,245.95	+0.75	+8.75	2.65	0.00	1,245.95

OTHER INDICES

	May 20	May 21	May 22	May 23	May 24	May 25
	High	Low	High	Low	High	Low
FTSE Eurotop 300	2,275.25	2,275.25	2,280.00	2,265.00	2,275.00	2,267.42
FTSE Eurotop 100	2,000.00	2,000.00	2,010.20	1,995.00	2,002.00	1,995.00
FTSE Eboic 100	1,040.40	1,040.40	1,042.12	1,039.00	1,042.42	1,039.00
FTSE Eurotop 300	2,275.25	2,275.25	2,280.00	2,265.00	2,275.00	2,267.42
FTSE Eurotop 100	2,000.00	2,000.00	2,010.20	1,995.00	2,002.00	1,995.00
FTSE Eboic 100	1,040.40	1,040.40	1,042.12	1,039.00	1,042.42	1,039.00

FTSE Eurotop 300 open 2,275.25, FTSE Eurotop 100 open 1,040.40, FTSE Eboic 100 open 1,040.40. FTSE Eurotop 300 high 2,280.00, FTSE Eurotop 100 high 2,010.20, FTSE Eboic 100 high 1,042.12. FTSE Eurotop 300 low 2,265.00, FTSE Eurotop 100 low 1,995.00, FTSE Eboic 100 low 1,039.00. FTSE Eurotop 300 close 2,275.25, FTSE Eurotop 100 close 1,040.40, FTSE Eboic 100 close 1,040.40.

Source: FTSE International. *Subject to revision next day. **Subject to revision next day. ***Subject to revision next day.

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INTERNATIONAL CAPITAL MARKETS

Treasuries lead widespread gains

GOVERNMENT BONDS

By Jeremy Grant in London and John Lutalo in New York

Markets roared back into gear yesterday, managing gains across the board on record dollar strength, low inflation data from Germany, continued worries over selected Asian economies and concern about shaky Russian government finances.

US Treasuries opened the week stronger, breaking above key resistance as the dollar continued to strengthen. Among positive factors was a statement from the White House saying it would forecast federal budget surpluses for the next 10 years.

The yen's lurch downwards once again focused attention on the Japanese economy, with some traders predicting further flows of Japanese funds into safe

havens, primarily the US and German markets.

With Asian jitters becoming a recurring theme, there was plenty to chew on yesterday. In South Korea, authorities and labour unions locked horns over plans for a two-day strike from today, while in Hong Kong, retail sales were shown to have sagged once again.

In Russia, worries over the state of the economy were enough to send local Treasury bill yields to 18-month highs and to hit confidence in emerging markets.

Andy Bevan, senior bond economist at Goldman Sachs, said most bonds had powered ahead at the long end of the curve, pulled by US Treasuries. "You've had global factors kicking in for markets and a domestic [German] factor on the inflation front. Then there are concerns about emerging markets generally."

Austria makes D-Mark issue

INTERNATIONAL BONDS

By Edward Luce and Simon Davies

Austria yesterday followed Italy, Spain, Finland and Belgium in offering a domestic government bond in a foreign currency.

The DMb issue, which will be fungible with E47.7bn worth of existing government bonds after European monetary union, is designed to broaden the investor base for Austrian domestic government bonds.

Opting for the DMb also enabled Austria to achieve a slightly tighter spread than on schilling-denominated issues.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

May 26 Date Red S & P Rating Bd Coupon Yield Day chg 1m chg Month chg Yr chg

Australia 9/4/93 10/1/98 100.000 4.85 -0.01 -0.01 -0.01 -0.01

9/6/97 10/29/00 122.1500 5.52 -0.02 -0.08 -0.16 -0.07

Austria 9/9/95 7/28/00 100.5700 4.12 -0.05 -0.05 -0.05 -0.04

9/7/97 5/25/00 104.7800 4.88 -0.02 -0.09 -0.05 -0.04

Belgium 6/1/93 4/9/98 90.7500 4.15 -0.03 -0.03 -0.04 -0.02

9/6/97 10/29/00 100.8700 4.85 -0.03 -0.03 -0.03 -0.02

Canada 9/9/95 9/9/98 90.4800 5.10 -0.02 -0.02 -0.02 -0.03

9/6/97 10/29/00 123.3000 5.85 -0.03 -0.03 -0.03 -0.03

Denmark 12/95 6/29/00 101.9800 4.85 -0.02 -0.09 -0.05 -0.05

11/97 7/28/00 115.8500 5.14 -0.07 -0.13 -0.08 -0.15

Finland 6/1/95 10/4/2000 3.75 -0.10 -0.05 -0.05 -0.05

9/6/95 7/28/00 114.8400 4.85 -0.07 -0.07 -0.07 -0.07

France 6/1/90 10/2/2000 4.07 -0.02 -0.02 -0.02 -0.02

10/97 5/25/00 104.4200 4.87 -0.02 -0.02 -0.02 -0.02

10/97 5/25/00 104.4200 4.91 -0.02 -0.02 -0.02 -0.02

12/95 7/28/00 102.8200 5.45 -0.03 -0.11 -0.09 -0.12

Germany 9/9/95 10/2/2000 5.54 -0.01 -0.01 -0.01 -0.01

11/94 7/28/00 105.1400 4.72 -0.03 -0.03 -0.03 -0.03

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9/27/97 6/29/00 110.0700 5.45 -0.03 -0.10 -0.10 -0.10

Ireland 6/1/99 1/20/00 100.0500 5.15 -0.02 -0.06 -0.02 -0.03

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CURRENCIES & MONEY

Rubin remarks continue to hurt yen

MARKETS REPORT

By Richard Adams

The US dollar strengthened against the D-Mark during trading on foreign exchanges yesterday, after events in Eastern Europe weakened the German currency.

The dollar also continued to rise against the yen, despite comments from Robert Rubin, the US Treasury secretary, distancing himself from a report claiming he was happy to see the yen weaken to Y140/Y150.

Paul Chertkow, head of global currency research at the Bank of Tokyo-Mitsubishi, said that the dollar had prospered in Europe after uncertainty following the weekend's elections in Hungary and continued pressure on the Russian rouble.

The possibility of a coalition government in Hungary and surprising move to cut interest rates by the National Bank of Hungary

unsettled the D-Mark. Sentiment towards the dollar and sterling improved, and saw both currencies make strong gains against the D-Mark.

The dollar began with momentum from its gains overnight and yesterday against the yen. The move was fed by an item in US News and World Report, that Mr Rubin was willing to let the yen depreciate.

The bottom line is that the foreign exchange market believes there is a lot of truth in the rumour that the US would tolerate, tacitly, a move higher for dollar/yen, Mr Chertkow said.

The dollar had traded at Y137.25 in Tokyo, and was higher again by the end of trading hours in London at Y137.93. Patricia Elbaz, a

technical analyst at Standard & Poor's MMS, said the dollar's three year channel showed a target of Y143.

Sterling gained nearly three pence against the D-Mark, compared with Friday. It closed at DM2.90. Both the D-Mark and sterling moved higher at the expense of the yen.

The widely-reported comments in US News and World Report's "Washington Whispers" column sent the dollar to a seven-year high against the yen. It later fell back when Mr Rubin appeared to contradict the news story.

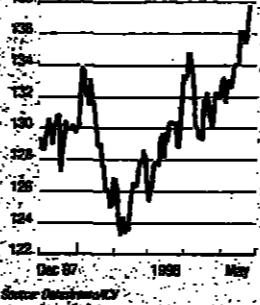
"I have also seen that report and was somewhat surprised by it," Mr Rubin said yesterday. "We have for several months said that Japanese authorities expressed concern about the weakness of the yen, and we had shared that concern."

The magazine said "well-informed sources" believed that Mr Rubin was "willing to let the Japanese yen keep plunging" below the Y140 to the dollar level and even to Y150 – if that's the only way to keep the world's second biggest economy from totally collapsing."

Avinash Persaud, currency analyst at J.P. Morgan in London, said the market was ready to believe that US will not help to shore up the yen.

Dollar

Against the yen/pound



that Mr Rubin was "willing to let the Japanese yen keep plunging" below the Y140 to the dollar level and even to Y150 – if that's the only way to keep the world's second biggest economy from totally collapsing."

Avinash Persaud, currency analyst at J.P. Morgan in London, said the market was ready to believe that US will not help to shore up the yen.

And the failure of the last round of intervention by Japanese authorities appears to have hardened opposition to further intervention, Mr Persaud thinks.

Mr Chertkow said that intervention would be fruitless. In the absence of accompanying policy moves or the market being caught long on dollars. With six weeks until upper house elections in Japan, and the reduction in turn in Indonesia, the foreign exchange market's focus will increasingly be on Japan's domestic economy, he said.

■ Sterling's trade-weighted index shot up to 103.4 at the

OTHER CURRENCIES

May 26

Czech Rep 53.1082 53.1945 32.4810 32.4850

Hungary 345.883 346.1789 21.1240 21.1760

Italy 476.720 476.720 30.0000 30.0000

Portugal 4.8577 4.8555 2.8787 2.8800

Poland 5.8511 5.8411 3.4420 3.4460

UAE 10.1170 10.1246 8.1850 8.1850

U.S. 10.0085 10.0129 3.9777 3.9771

London close yesterday, thanks to the weaker yen and D-Mark. That was a gain of 0.9 from Friday's final level, but remains five per cent below the recent high it recorded in April.

Reports said the pound was buoyed by a Swiss institution making a large buy order against the D-Mark.

■ The Reserve Bank of New Zealand's decision to lower its Monetary Conditions Index by 150 points did little to help sentiment towards the local currency.

Don Brash, the central bank's governor, defended the use of the index. But analysts remain sceptical about its construction.

More importantly, the state of New Zealand's economy may make it unlikely the Kiwi will recover in the short term. "We might get some stability until the next set of weak data, but the Kiwi is heading lower still," said Goldman Sachs.

WORLD INTEREST RATES

	Over night	One month	Three months	One year	Longer	On	Rate	Rate
Belgium	3.5	3.5	3.8	3.8	3.8	3.8	6.00	2.75
France	3.8	3.4	3.4	3.8	3.8	4.8	4.60	3.30
Germany	3.9	3.8	3.8	3.8	3.8	4.5	2.50	3.30
Ireland	5.0	5.0	5.0	5.0	5.0	5.0	6.75	5.57
Italy	5.0	5.0	5.0	5.0	5.0	5.0	5.50	5.37
Netherlands	3.4	3.4	3.4	3.4	3.4	3.4	2.75	3.00
Switzerland	1.8	1.8	1.8	1.8	1.8	1.8	1.00	1.00
U.S.	5.0	5.0	5.0	5.0	5.0	5.0	5.00	5.00
Japan	5.0	5.0	5.0	5.0	5.0	5.0	5.00	5.00

All rates are quoted in the BBA London rates, read at 11am.

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Growers hope co-operation will begin to bear fruit

Hard times have made producer nations, meeting in Thailand, more willing to focus on common interests, writes Gary Mead

Buffed by the El Niño weather phenomenon, the Thailand gathering is not just a means of exchanging information but is also a potential forum for promoting the development of tropical fruits... it also presents for the first time an opportunity to evaluate the status of government policies affecting trade in this sector.

However, difficult times not only concentrate the mind; they can also induce a greater willingness to co-operate.

This week in Thailand minds have been focusing on shared interests at the first inter-governmental meeting of tropical fruit producing and consuming nations, staged under the aegis of the United Nations Food and Agriculture Organisation.

This assembling of government representations has been driven by "market issues and trade considerations", says Paul Fortucci, the organisation's chief of raw materials and tropical and horticultural product services.

According to Ms Fortucci, the Thailand gathering is not just a means of exchanging information but is also a potential forum for promoting the development of tropical fruits... it also presents for the first time an opportunity to evaluate the status of government policies affecting trade in this sector.

Globally, the processed and fresh business of the four fruits under consideration in Thailand - pineapples, mangoes, avocados and papayas together account for 90 per cent of exports in fresh form - is worth \$2.2bn annually, according to Ms Fortucci.

But it is a market where bargaining muscle is increasingly skewed towards a handful of powerful importers.

In 1997 the European Union is estimated to have accounted for 50 per cent of world consumption of fresh tropical fruit; North America another 26 per cent; and Japan 10 per cent.

Governments and retailers

in these markets wield considerable power over the quantity and price of tropical fruit imports, which is a relatively small but rapidly growing trade.

In 1997 world production of the world's four biggest tropical fruits (in trade volume terms) is estimated to have been 55.8m tonnes. Less than 3.4 per cent of this - about 1.8m tonnes - was internationally traded as fresh fruit.

However, this relatively small quantity disguises the fact that, according to the FAO, the world trade for fresh tropical fruits in 1996 (the latest year for which complete trade data are available) grew by 14 per cent, while the export volume of processed versions of the same fruits is growing by, at most, 1 per cent annually. It seems that the world likes all tropical fruit - but prefers it fresh.

Asia accounts for 69 per cent of tropical fruit output, with more than 4m hectares devoted to these products.

Latin America and the Caribbean have just 821,000 hectares given over to tropical fruit production, but have 33 per cent of total world exports, while Africa accounts for another 15 per cent of exports.

The meeting in Thailand comes at a time of tightening supplies for all four tropical fruits.

Prolonged and intense drought, believed to be caused by El Niño, in Mexico and Indonesia - the two biggest producers of avocados, with 39 per cent and 10 per cent shares, respectively - is likely to reduce substantially their harvests this year.

Meanwhile, Thailand - the world's biggest producer of pineapples, with 16 per cent of global output - has also

been badly affected by lack of rain.

International mango prices have recently climbed 10 per cent and probably have moved further to go, as reports accumulate suggesting that India's mango harvest will be one-third down this year.

With almost 50 per cent of total global output of 22m tonnes in 1997, India is the world's biggest mango producer, but low temperatures and late rainfall at the end of 1997 will badly affect this year's crop.

The FAO points out that the region's imports of temperate fruits should decline, while its own tropical fruit exports should increase, as a result of local currency devaluations.

With a 30 per cent decline this year in freight rates for goods shipped from Asia, the region's competitiveness in this sector is again beginning to look sweet.

Copper hit by fund and bank selling

MARKETS REPORT

By Gary Mead

The bearish fundamentals for copper struck home yesterday on the London Metal Exchange, with the three-month price losing \$40 in the morning session under sell-off pressure from both investment funds and banks.

And, at least as far as east Asian producers are concerned, this is one sector that should benefit from the severe currency and related economic crises that have hit the region since the start of this year.

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Prolonged and intense drought, believed to be caused by El Niño, in Mexico and Indonesia - the two biggest producers of avocados, with 39 per cent and 10 per cent shares, respectively - is likely to reduce substantially their harvests this year.

Meanwhile, Thailand - the world's biggest producer of pineapples, with 16 per cent of global output - has also

begun, ending a nationwide drought causing crop losses in excess of \$300m. The July robusta contract closed \$45 lower at \$1,834 a tonne, July 2000 ended down by \$11 to \$1,833 a tonne.

Oil markets fared poorly, stuck in the doldrums of over-production and seasonal lower demand. On the International Petroleum Exchange, July Brent blend was substantially below \$14

from the previous close.

Trads in scrap copper has also slumped, according to speakers at a meeting in Paris of the Bureau of International Recycling.

All other base metals, except tin, were under attack on the LME. Aluminium lost \$48 to close at \$1,863 a tonne, while tin firms \$570 to \$5,870 a tonne.

Further signs of a global sugar glut emerged, as the German-based analyst F.O. Licht increased its world production forecast for 1997/98 to 125.6m tonnes of raw sugar, against its February estimate of 124.5m tonnes.

On the London International Financial Futures Exchange the white sugar contract for August receded a low of \$283 a tonne, down \$47 from Friday, before recovering to \$284.70.

At a meeting of the International Sugar Organisation in Havana, Jose Luis Rodriguez, Cuba's economy minister, declined to give a precise figure for this year's harvest, but other officials hinted it could be as low as 3m tonnes, well below the poor crop in recent years of 3.3m tonnes of 1994/95.

Elsewhere on Liffe, coffee futures were weak again, on the back of receding anxiety concerning supplies from Indonesia and Vietnam, where local reports said the rainy season had finally

ended.

At the weekend, Opec's president said he was unhappy at the current price levels.

"If we see there is an increase in supply, then measures to correct the situation and to reduce supply are necessary," said Saif bin Saif Al-Nasser.

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Poor crop thwarts Indian mango ambitions

By Kumal Bose in Calcutta

An unexpectedly big crop failure has put paid to India's ambition to increase mango export by 25 per cent to 33,750 tonnes in the current season.

Om Ladia, a trade official, said: "The target given by the Agricultural and Processed Foods Exports Development Authority earlier this season has become irrelevant as the foreign buyers are complaining about the very high prices of Indian mangoes."

"Besides the short crop, the quality of Indian mangoes is not up to the mark this season."

The Agricultural Directorate of the country's mango producing states estimates that the crop will be less than 7m tonnes in the current season, compared with nearly 11m tonnes in 1996/97.

Exports have been hit in particular by the 70 to 75 per cent fall in the production of Alphonso, Todapuri, Bananapalli and Badami varieties, which have good markets in the UK, the Middle

East and south-east Asia.

Prices of these varieties have risen by between 100 and 200 per cent.

"India, the world's largest producer of mangoes, accounted for 15 per cent of the world's exports of the fruit last year. This will fall in the current season. But since mangoes are a cyclical crop - two bumper crops followed by a short one - India can very well regain, if not improve upon, its market share next year," said Mr Ladia.

The weather is largely to blame for the unexpectedly big fall in the size of this year's crop.

Unseasonal rain in November and December resulted in late flowering and pollination, while high temperatures in February and March badly damaged the crop in Andhra Pradesh, Maharashtra, Tamil Nadu and Uttar Pradesh.

Farmers in many centres also complained of crop loss because of blight and other viruses.

The shortage of mangoes and the runaway increase in prices put pressure on the farmers to harvest the crop while it was still too green. According to the Andhra Pradesh Horticultural Department, the early harvesting harmed the fruit quality.

"Why should India be selling only a little over 1,000 tonnes of mangoes in the European Union, which consumes more than 40,000 tonnes," he added.

Trade officials have gained

government support to help build up the market for Indian mangoes in the EU and the US, but agricultural experts said any future export success would depend, for example, upon India's ability to introduce appropriate post-harvest technology.

COMMODITIES PRICES

BASE METALS

LOWEST METAL EXCHANGE

(Prices from Augmented Metal Trading)

IN ALUMINIUM, 60% PURITY (\$ per tonne)

Close 1247.55 1250.25

Previous 1245.55 1250.25

High/Low 1247.55 1250.25

AM Official 1250.50 1255.65

Kerb close 1250.50 1255.65

Open Int. 1250.50 1255.65

Total daily turnover 739

IN LEAD (\$ per tonne)

Close 554.5-5.5 560.7

Previous 553.5-5.5 560.7

High/Low 554.5-5.5 560.7

AM Official 553.5-5.5 560.7

Kerb close 554.5-5.5 560.7

Open Int. 560.7

Total daily turnover 10,531

IN NICKEL (\$ per tonne)

Close 5410.20 5405.00

Previous 5405.00 5405.10

High/Low 5410.20 5405.10

AM Official 5405.00 5405.10

Kerb close 5405.00 5405.10

Open Int. 5405.00 5405.10

Total daily turnover 5,405.10

IN COPPER, Grade A (\$ per tonne)

Close 4810.20 4805.00

Previous 4820.30 4805.10

High/Low 4810.20 4805.10

AM Official 4815.20 4805.10

Kerb close 4810.20 4805.10

Open Int. 4810.20 4805.10

Total daily turnover 9,458

IN ZINC (\$ per tonne)

Close 1022.33 1018.49

Previous 1035.20 1018.49

High/Low 1022.33 1018.49

AM Official 1019.20 1014.41

Kerb close 1019.20 1014.41

Open Int. 1019.20 1014.41

Total daily turnover 17,617

IN TIN (\$ per tonne)

Close 5945.55 5975.80

Previous 5935.35 5975.75

High/Low 5945.55 5975.80

AM Official 5910.15 5960.65

Kerb close 5910.15 5960.65

Open Int. 5910.15 5960.65

Total daily turnover 9,458

IN ZINC, special high grade (\$ per tonne)

Close 1022.33 1018.49

Previous 1035.20 1018.49

High/Low 1022.33 1018.49

AM Official 1019.20 1014.41

Kerb close 1019.20 1014.41

Open Int. 1019.20 1014.41

Total daily turnover 17,617

IN COPPER, Grade A (\$ per tonne)

Close 1563.5-5.75 1573.76

Previous 1567.00 1573.76

High/Low 1563.5-5.75 1573.76

AM Official 1562.43 1569.51

Kerb close 1562.43 1569.51

Open Int. 1562.43 1569.51

Total daily turnover 52,322

IN LME, Official 3/6 rate: 1.6337

Close 1.6337 1.6340

Previous 1.6337 1.6340

High/Low 1.6337 1.6340

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• FT Charitable Life Trust Forms are available from the publishers. Call the FT Charitable Life Fund, and for more information.

FT MANAGED FUNDS SERVICE

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LONDON SHARE SERVICE

LONDON STOCK EXCHANGE

Footsie falters after surging above 6,000 level

MARKET REPORT

By Philip Coggan,
Markets Editor

Investors were evidently refreshed by the May bank holiday weekend since they returned to their desks and immediately sent the FTSE 100 index past the 6,000 level.

But the rain that swept across London seemed to depress traders' spirits and the market lost much of the early ground in the afternoon. At the close, Footsie was 15.1 points higher at 5,970.7.

Footsie recrossed the 6,000

level in the first few minutes of trading on the back of some programme trading. The high for the day was 6,042.6, up 87 points.

The international background proved supportive. With the exception of Korea, Asian markets were generally calm and several European bourses had recorded all-time highs while London was closed on Monday.

Wall Street, having opened strongly, put in a fairly patchy performance during the London afternoon.

The benchmark 10-year

yield was around 10 points higher at the close, helped by a Barclays forecast that base rates - currently 7.35 per cent - will fall to 5.5 per cent by the end of 1999.

However, the market may have been inhibited by a sharp rebound in sterling which gained nearly 3 pence against the D-Mark to carry its back close to the DM230 level.

Bob Spero, market strategist at BT Alex Brown, said: "I think the market is moving sideways at the moment. The pay data has clearly taken a turn for the worse and that implies no early cut in interest rates and a squeeze on margins. There

could be some profit disappointments to come. Having said that, the supply/demand balance still looks favourable for shares and any downside looks limited."

Once again, the FTSE 250 and SmallCap indices surged ahead to set new peaks. The 250 index ended at an all-time intra-day and closing high of 5,920.8; the SmallCap gained 4.3 to a closing high of 2,792.7. The FTSE All-Share index, heavily weighted towards Footsie stocks, rose 7.8 to 2,841.04.

There was more bid-related dealing surrounding the Mirror Group, which

revealed that it had been in talks with Trinity, the regional newspaper group. Discussions have now halted.

Other media stocks in the limelight included Pearson, which owns the Financial Times, and United News & Media. The two stocks were the best performers in the Footsie.

If Footsie, which has failed to regain its early April peak, is stuck in a trading range of 6,105.8, then stockpicking will be all the more vital for managers seeking to improve performance.

Analysis by Dresdner

Kleinwort Benson shows that UK pension funds have been taking some pretty heavy sector bets on the market.

They have more than twice the sector weighting in oil exploration stocks and are also heavily biased towards the paper, property, building materials and gas sectors. The big underweight positions include other financials, household goods, support services and retail banks.

Volume was 693.8m shares

by the 6pm count, of which 56 per cent was in non-Footsie stocks.

Index boost for Halifax

COMPANIES REPORT

By Peter John and
Steve Thompson

Halifax moved towards the top of the day's Footsie rankings as buyers picked up the stock ahead of a significant international listing.

At the close of trading on Friday, the bank joins the Morgan Stanley Capital International index of the world's 1,575 leading companies.

The index is followed particularly closely by US investors looking for exposure to overseas companies. Inclusion marks the first anniversary of the bank's demutualisation.

One analyst said that, because the shares have been held very strongly by individual investors, overseas buyers had been unable to pick up stock, but a place in the MSCI could signal a broader market.

However, MSCI would not detail the weighting Halifax will receive in the index.

The shares received an additional boost after a report at the weekend signalled that Abbey National was backing away from any potentially bruising discounting battle to gain market share.

Finally, investors were

aware that Halifax still has £280m to spend on its planned £1bn share buyback.

The shares, which were until recently more than 20 per cent below their peak, jumped 32p to 875p on chunky turnover of 5.3m shares, the heaviest volume in the sector. Abbey National fell 14 to 10.75.

Takeover speculation surging around Mirror Group pushed the stock up a further 12 per cent even though the company poured cold water on weekend press reports of a deal with Trinity International.

Mirror, which was holding

a board meeting yesterday, said it had held talks with Trinity, but they had been called off.

It also said it was waiting for more insight into the intentions of Axel Springer, the German publisher, before making any comment to shareholders.

Nevertheless, the market has scented blood and firmly believes Mirror needs to do a deal. Analysts have a take-out price between 260p and 300p - Merrill Lynch has factored in 260p.

They believe the Midland Independent Newspapers regional papers will be sold off within the UK, while the

main titles, which form the bulk of the company could go to a continental buyer.

Mirror shares gained 25p to 285p.

For the regionals Newsquest - steady at 325p - and Johnston Press - up 4 at 323p - have been mentioned.

For the national titles, Telegraf of the Netherlands has been seen as a possibly buyer.

Meanwhile, the prospect of newspaper consolidation trickled over to United News & Media, the owner of Express newspapers.

Also, analysts said that SDN, a digital television venture in which United holds a stake, had received its licence. The shares rose 36p to 889p.

The Falklands factor

Latso, also involved in the offshore Falkland Islands drilling effort, rose 8 to 297p

on turnover of 4.3m shares.

Compass Group, one of the best performers in the FTSE 100 during the early part of the day, reversed abruptly in midsession and finished with the wooden spoon.

Dealers said the stock, which raced up over 16 per cent last week, easily Footsie's best performance, encountered various flurries of profit-taking which drove the share price lower.

"There have been plenty of rumours that a bid could be on the way for Compass, but nothing has happened - hence the sell-off," said one specialist.

Compass closed a net 69 easier at 121, with turnover a sizeable 2m shares.

Worries about Asia dogged HSBC, which fell 20 to 16.40. But Standard Chartered, the other UK bank with big exposure to the region, 19% to 8124p.

Admiral raced up 60 to 11.18, Logica 72% to 218.72% and Sage 55 to 15.73%.

It advanced almost 90 in

early trading before coming off and finishing the day a net 80 higher at 459p.

The stock, floated about a month ago at 125p, has delivered an electrifying performance, almost tripling last week alone after a statement from the operator of the latest drilling effort that it had encountered traces of hydrocarbons.

Meanwhile, the upside momentum

came from at least two of the leading securities houses, notably Salomon

Smith Barney and HSBC.

At the close British Steel

shares were 2% ahead at 1634p.

Cellular phone stocks

made rapid progress. Vodafone settling 23 higher at 816p, after good turnover of 8.1m shares, and Orange 9 firmer at 450p.

Securicor, still boosted by

hopes that BT will buy out

its majority 40 per cent holding in Cellnet, climbed 6% to 443p.

There was no respite, however, for Ionica, shares in which dropped a further 11% or 31 per cent to 24p amid frantic selling by small investors.

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GLOBAL EQUITY MARKETS

^{**} See May 23: Taiwan Weighted Price and Korea Comp Ex 355.05. [†] S&P Montreal + Toronto + Quebec + Vancouver. [‡] METRA-DAX after-Hours Index: May 26: 6538.89 +4743.1 Correction. ^{*} Calculated at 15:00 GMT. [§] Excluding bonds. ^{||} Industrial plus Utilities, Financial and Transportation. [¶] The DJ Ind. index theoretical day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock, whereas the actual day's highs and lows represent the highest and lowest values that the index has reached during the day. ^{||} The figures in brackets are previous day %.

THE NASDAQ STOCK MARKET

4 pm class May 26

THE NASDAQ STOCK MARKET

EASDAQ

STOCK MARKETS

New York fall fails to halt European climb

WORLD OVERVIEW

New York and London showed little sign of bringing a halt to the bull market as trading started there after the holiday weekend, writes Philip Coggan.

The Dow Jones Industrial Average opened strongly and, although it faltered later in the New York morning, it was not enough to distract European bourses. Paris and Frankfurt again notched up all-time closing

highs. Brussels was another market to reach a peak, thanks to the surprise bid from Dutch bank ABN-Amro for Generale Bank. Generale had previously been bid for by the Belgian-Dutch group Fortis.

The dollar's strength – it reached a seven-year high against the Japanese yen – helped support European equities and the US Treasury bond market.

Mark Howdle, the Salomon Brothers' European Growth fund. He says that investors

says: "European equities still look attractive compared with bonds and cash, especially in our dividend discount model. We are most positive on Italy, Spain and France, and less so on Germany, the Netherlands, Sweden and Switzerland."

Overall, he forecasts an 8 per cent gain for Europe over the next 12 months.

Another European bull is Rory Powe, who manages Invesco's European Growth fund. He says that investors

should not make the same mistake as they did in the US five years ago, when Wall Street was seen as expensive.

"They underestimated the structural improvement in profits," he says.

Similar changes are taking place in Europe, he believes, with companies improving their allocation of cashflow, their use of information technology and their purchasing functions, among other things.

"Just as the US was a five-year improvement story, the European bull case is not a short-term argument," says Mr Powe, although adding that investors will have to be highly selective when picking stocks.

While Asian markets were fairly calm, Korea was the region's worst casualty, falling 6 per cent to another 11-year low, ahead of a planned nationwide two-day strike by the Korean Confederation of Trade Unions.

EMERGING MARKET FOCUS

Job for Jarai calms Budapest

Some calm returned to Budapest yesterday with the Bux index, which tumbled 8.7 per cent on Monday, rallying 1.8 per cent to 7,408.

Investors were influenced by the news that Fidesz, the centre-right party which emerged as the strongest in Sunday's general election, is to offer the post of finance minister to Zsigmond Jarai, chairman of the Budapest stock exchange and chief executive of ABN Amro (Magyar) Bank.

Mr Jarai, however, denied there had been any official offer. "It's just rumours," he said, declining to comment on whether he would accept the post if offered.

Monday's slump for share prices left the Bux index almost 20 per cent off April's record high as domestic investors viewed the post-election uncertainty.

Fidesz won the most seats in parliament, but needs a coalition partner for a workable government. The chances lie between the populist right-wing Smallholders or a grand coalition with the outgoing Socialists.

However Viktor Orban, the Fidesz leader, appeared on Sunday evening to rule out any deal with the Socialists – leaving the Smallholders, led by the mercurial Jozsef Torgyan, as the only acceptable alternative.

Monday's fall in share prices was an over-reaction to Mr Orban's rejection of a grand coalition, said Tamas Szalai, equity analyst with Concorde Securities, who predicted continued short-term uncertainty.

The positive news that Mr Jarai was likely to be offered the finance portfolio was tempered by the Fidesz plan to establish an umbrella "super-economics" ministry led by Gyorgy Matolcsy, the architect of Fidesz' economic programme, Mr Szalai said.

The relationship between Mr Jarai, a prudent monetarist, and Mr Matolcsy, whose supply-side plans to stimulate the economy cause concern among the financial community, would be critical, says Mr Szalai.

"The Fidesz programme, which calls for cuts in taxes to stimulate growth, with the loss in government revenues made up by taxpayers becoming more honest, is fine if you believe it. But that's a big if," he adds.

If the influence of Mr Matolcsy and the prospect of a deterioration in the budget deficit causes concern among investment bankers, the inclusion of the Smallholders in a future coalition gives them palpitations.

"They don't have a real economic policy, just wishes and dreams. How to handle the Smallholders is a real problem," was one of the more restrained comments to be heard yesterday.

The Smallholders, who have demanded an end to the crawling peg devaluation rate and increased spending on agriculture and the countryside, will have to be convinced by Fidesz, says Mr Norbert Toth, head of research at ING Barings.

Fidesz doesn't have any substantial alternatives to present economic policy if it wishes to meet European Union membership criteria," says Mr Toth. "I think Mr Orban understands this well enough."

Kester Eddy

Dow declines in spite of bond gains

AMERICAS

US shares moved lower in spite of a dollar-led rally for the bond market, writes John Labate in New York.

By early afternoon the Dow Jones Industrial Average had lost 19.18 to 9,095.28 while the broader Standard & Poor's 500 Index fell 3.73 to 1,106.74.

Technology and small company stocks lost ground. The Nasdaq composite was down 3.79 to 1,801.21. The Russell 2000 index of small cap stocks gave up 2.36 or 0.51 per cent to 460.63.

In a further sign of the general market's weakness declining shares topped advancing ones by a margin of 17 to 11 on the New York Stock Exchange.

The US Treasury market, however, experienced a surge in prices as the dollar touched a seven-year high against the Japanese yen. Economic data also helped to send bond prices higher with both existing home sales and consumer confidence levels down.

By early afternoon the 30-year Treasury bond, the benchmark for long-term interest rates, had gained \$1 to \$104 sending the yield lower to 5.839 per cent.

Leading the Dow lower were Walt Disney which came off \$34 to \$113.4, a drop of 2.7 per cent. Major cyclical shares were also weaker. Union Carbide fell \$2 to \$51.5 and Caterpillar lost \$4 to \$37.4.

Motor stocks broke the weakening trend. Ford Motor surged \$1.5 to \$32.5 while Chrysler climbed \$1 to 35.

Asia weighs on Mexico

Weaker Asian markets sent MEXICO CITY lower as fears of a sell-off in emerging markets depressed sentiment.

The IPC index tumbled 99.99 or 2.2 per cent to 4,512.30 as the Mexican peso weakened. Fears that the slide of Korean shares, the political situation in Indonesia and the surge in Russian government bond yields would trigger a sell-off weighed on share prices.

Worries over the soon of bad debts transferred from Mexican banks' balance sheets to the government's Rabaproa trust in 1994 also depressed shares.

SAO PAULO lost more

than 3 per cent on Asian and Russian jitters and concerns over the government's ratings in opinion polls.

The Bovespa index fell 303 to 9,706 reflecting worries over a poll published over the weekend that indicated a rise in the number of people discontented with President Fernando Henrique Cardoso.

Telebras, the index heavy-weight, lost R\$2.7 to R\$12.15.

CARACAS moved steeply lower as worries about Asia and softer oil prices weighed heavily on investor sentiment. At mid-session, the IBC index was down 206.86 or 3.2 per cent at 6,279.26.

Rate rise targets speculators

SOUTH AFRICA

Johannesburg was hit by a rise in interest rates as the central bank tried to defend the rand against speculative selling.

The all share index lost 116.3 or 1.5 per cent to 7,842.10 dragged down by a

1.8 per cent fall in interest-sensitive financials.

In a move against speculators who were selling the rand on rumours that the currency would be devalued, the South African Reserve Bank raised the daily money market repo rate by 2 percentage points to 18 per cent.

Power utilities were higher after announcing generally good results over the past few days. Tokyo Electric Power gained Y20 to Y2,645. Kansai Electric Power Y20 to Y2,240, and Chubu Electric Power Y10 to Y2,015.

Mazda, the carmaker, lost ground in spite of announcing strong results and an optimistic profits forecast during the day. Mazda ended down Y4 at Y455, while other carmakers were mixed. Toyota gained Y20 to Y3,490 and Honda Y50 to Y4,860, while Nissan dropped Y10 to Y332.

In Osaka, the OSE index gained 52.56 to 16,516.87, in turnover of 5m shares.

JAKARTA lost ground as uncertainty over future reforms overshadowed the initial euphoria of Mr Suharto's resignation.

Bank shares recovered slightly from their recent

fall after the release of bad loan data, but some banks were still heavily traded.

The banking sector rose 0.43 per cent. Bank of Tokyo Mitsubishi firmed Y10 to Y1,485 and Daiwa Bank Y6 to Y2,933, but Sakura Bank fell Y4 to Y486, all in relatively high-volume trading.

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Astra declined Rp50 to Rp1,200 and Himpunan Internama Rp50 to Rp500.

TAIWAN, which closed down 1.6 per cent, was hit by yen weakness. The benchmark index lost 135.70 to 8,178.39 led by a 3.5 per cent fall in electronics shares.

Reports of a possible slowing of sales at electronics companies' in the second quarter damped sentiment, while overseas investors were seen profit-taking. Taiwan Semiconductor fell T\$5.50 to T\$122 while chip testing and packaging group ASX lost T\$5.50 to T\$86.50.

Traders said selling by foreign funds was also caused by a new anti-speculative trading restriction laid down by the central bank. Financial authorities have banned banks from conducting foreign exchange margin trading.

Seoul panics ahead of strike

ASIA PACIFIC

Swept by what brokers described as panic selling, SEOUL fell precipitously for the fourth day running. The composite index tumbled 19.91 or 6 per cent to 311.99 with 174 shares ending the session limit down.

Yen weakness and plans for a two-day strike at Hyundai Motor sparked the latest round of selling. It extends to almost 20 per cent the decline on the benchmark index since last Thursday when news of a shrinking economy first sent the bears into overdrive.

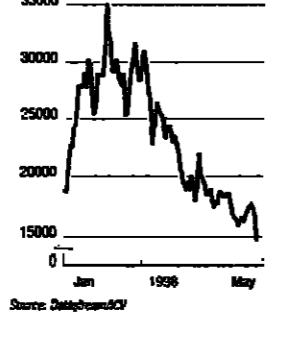
Yesterday, fallers outpaced risers 752 to 84. Hyundai Motor fell Won2,000 to Won14,800.

TOKYO gained ground, but failed to break through the 16,000 level on the Nikkei 225 Average in the absence of positive news, writes Bethan Huws in Tokyo.

The benchmark index closed at 15,884.82, up 101.70, after trading between 15,788.91 and 15,942.16. The Topix index of all first-section stocks gained 5.51 to 1,229.22.

Volume remained low as domestic investors avoided

Hyundai Motor Share price (won)



trading on the last day for settlement this month, and foreign investors were also largely absent from the market for a second day after Monday's public holiday in New York and London. First-section turnover fell back to about 230m shares, from about 300m on Monday.

The yen's continuing weakness had mixed effects as some traders worried that it might prompt further selling by overseas investors, while others bought shares likely to benefit from a lower yen, such as exporters.

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ABN-AMRO Holding N.V.

established in Amsterdam

Final dividend 1997

With reference to the announcement dated May 7, 1998 concerning the payment of the final dividend over the 1997 financial year, the Managing Board of ABN AMRO Holding N.V. herewith announces that the number of stock dividend rights of the ordinary shares of NLG 1.25 value entitling to one new ordinary share of NLG 1.25 value, only available in CF-Form, has been determined on 77.

Based on the average quotation on the AEX-Stock Exchange on May 25, 1998 of NLG 51.90, 1/77 part represents a value of NLG 0.674, which is virtually equal to the value of the cash dividend.

The payment of the final dividend and the delivery of shares will be done as of May 29, 1998 at the following addresses:

in the Netherlands : ABN AMRO Bank N.V.

in the United Kingdom : ABN AMRO Bank N.V. - Moorgate 101, London

The ordinary shares which fall due against non-deposited dividend rights will be sold after May 25, 1998 and the net-cash amount will be kept available to holders who have, at that moment, not yet presented their dividend rights.

ABN AMRO Holding N.V.

Amsterdam, May 25, 1998